FISCAL YEAR 15-16
PROPOSED BUDGET
WORK-STUDY SESSION
PRESENTED BY: DAVID CAVAZOS, CITY MANAGER
MAY 19, 2015
AGENDA

• City Manager’s Budget & Economic Conditions Overview
• Fiscal Year 2014-15 Review
  – Innovation & Efficiencies
• Economic & Financial Highlights
• Fiscal Year 2015-16 Budgetary Assumptions
  – Trial Budget & Community Budget Hearings
• Fiscal Year 2015-16 Proposed Budget
• Capital Improvement Program
• Fiscal Year 2015-16 Adopted Budget Calendar
• Next Budget Calendar Steps
CITY MANAGER’S BUDGET & ECONOMIC OVERVIEW

- 8.8% growth in Top 6 Revenue Sources over a 3-Year period
  - $147.6M (Projected FY 14/15) vs. $135.6M (FY 12/13)

- 11.5% Sales Tax growth over a 3-Year period
  - $43.6M (Projected FY 14/15) vs. $39.1M (FY 12/13)

- 17.3% Hotel Visitors Tax growth over a 3-Year period
  - $8.8M (Projected FY 14/15) vs. $7.5M (FY 12/13)

- Assessed Property Values have increased by 8.5% over a 3-Year period
  - $20.4B (FY 14/15) vs. $18.8B (FY 12/13)

- 41.5% growth in Building Valuation
  - $205.0M (Projected FY 14/15) vs. $144.8M (FY 12/13)

- Unemployment rate has significantly declined
  - 5.0% (Mar 15) vs. 13.0% (Mar 09)

“Advancing in all key areas”
CITY MANAGER’S BUDGET & ECONOMIC OVERVIEW

Projected Unassigned Ending Balance: $55.3M

$10.0M Projected FY 14-15 Surplus

$45.3

$3.0

FY 09-10

FY 14-15 Projected

1,743% Growth

Projected $55.3M Ending Fund Balance at June 30, 2015
FY 2014-15

BUDGET ACCOMPLISHMENTS

• Developed a positive One-Year Forecast & Four-Year Projections as the basis of the FY15-16 Budget
  – Modified assumptions based on updated revenue information and, as a result, developed a balanced budget for the upcoming Fiscal Year
  – CalPERS estimated contributions included in 4-year projection (FY 16/17 - FY19/20)

• Made progress in several areas of the Strategic Plan
  – Financial Stability
  – Continue to pursue objectives that shape downtown Santa Ana into a thriving, culturally diverse, shopping, dining, and entertainment destination
  – Enhance Public Safety integration, communications and community outreach.

• Successfully obtained $14.0M in Grant Funding
  – Partnerships to Improve Community Health
  – Active Transportation Program
  – Memories of Migration

• Received $1.25M in COPS Hiring Grant Funds for ten additional Police Officers & allocated $1.0M in matching City funds

• Additional Planning & Building staff to improve the permit and inspection process $1.1M
FY 2014-15
BUDGET ACCOMPLISHMENTS

• Adopted a 7-month Budget Calendar
• Presented a balanced Trial Budget in March-3 months prior to Charter requirements
• Developed the Medical Marijuana Dispensaries (MMD) Enforcement Plan:
  – 5 Police Officers & 1 Police Sergeant-$1.5M
  – 2 Community Preservation Inspectors-$253k
  – 1 Revenue & Contract Compliance Examiner-$125k
  – 1 Assistant City Attorney & additional funding for contractual services-$252k
  – In total, the City added over $2.0M in funding for the MMD Enforcement Plan
Continued public input through Community Budget Hearings (April-May)

- Conducted Budget Hearings
  - Approx. 150 attendees
  - 40+ Speakers/Comment cards
    - 38% - Public Safety topics
    - 20% - Roadway Improvements/CIP
    - 8% - Parks & Recreation topics
    - 8% - Funding for deferred maintenance
    - 8% - Miscellaneous topics
    - 5% - Zoning & ordinance topics
    - 5% - Orange County Fire Authority
    - 5% - Strategic Plan
    - 3% - Housing topics

“Community Input on Trial Budget”
Community Budget Hearings-2015

- Casa de Santiago
  - April 2, 2015
- John Adams Elementary School
  - April 16, 2015
- Comlink at PD Community Room
  - April 23, 2015
- Newhope Library
  - April 28, 2015
- Ward 1 Budget Hearing Request
  - May 27, 2015

One-on-One Meetings with Councilmembers

- Councilmember Martinez
  - May 4, 2015
- Councilmember Benavides
  - May 5, 2015
- Mayor Pro Tem Sarmiento
  - May 7, 2015
- Councilmember Amezcua
  - May 11, 2015
- Councilmember Reyna
  - May 12, 2015
- Councilmember Tinajero
  - May 20, 2015
FY 2014-15

INNOVATION & EFFICIENCIES

• Refinanced Police Department Jail and Water Enterprise debt service to save millions in financing costs ($10.5M)

• Installation of new parking meters with improved technology in the Downtown

• Substantially achieved cost recovery in Jail Operations (28% increase in Jail Revenue)

• Consolidated all public front counter services to the 1st floor of City Hall to improve customer service experience
FY 2014-15
INNOVATION & EFFICIENCIES

• Establishment of Receivership program to assist neighborhoods and allow for cost recovery of incurred legal fees and staff costs

• Installation of 24-hour payment kiosk at City Hall

• Online application for CDBG, ESG, building permits, and business license fees

• Information Technology Assessment & Master Plan

“Technology Master Plan will be a road map to the future”
## FY 14-15
### PROJECTED YEAR-END SURPLUS
#### TOTAL GENERAL FUND

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues*</td>
<td>$208,918,360</td>
<td>$215,691,000</td>
<td>$6,772,640 (3.2%)</td>
</tr>
<tr>
<td>Total Expenditures*</td>
<td>$208,918,360</td>
<td>$204,684,000</td>
<td>$(4,234,360) (-2.0%)</td>
</tr>
</tbody>
</table>

**Projected Year-End Surplus:** $10-$12M
## FY 14-15

### TOP 6 REVENUE SOURCES

#### YEAR-END PROJECTIONS

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax*</td>
<td>$43,519,000</td>
<td>$43,583,247</td>
<td>$64,247</td>
</tr>
<tr>
<td>Property Tax*</td>
<td>29,759,000</td>
<td>30,900,855</td>
<td>1,141,855</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF*</td>
<td>26,801,000</td>
<td>27,620,605</td>
<td>819,605</td>
</tr>
<tr>
<td>UUT*</td>
<td>24,001,000</td>
<td>25,234,396</td>
<td>1,233,396</td>
</tr>
<tr>
<td>Business License*</td>
<td>11,300,000</td>
<td>11,326,298</td>
<td>26,298</td>
</tr>
<tr>
<td>Hotel Visitors Tax*</td>
<td>8,200,000</td>
<td>8,811,133</td>
<td>611,133</td>
</tr>
<tr>
<td>*<em>TOTAL</em></td>
<td>$143,580,000</td>
<td>$147,476,534</td>
<td>$3,896,534</td>
</tr>
</tbody>
</table>

"Sales Tax Forecast deserves Bull’s-eye award!"
FY 15-16 BASELINE BUDGET ASSUMPTIONS

• $2.5M for the recurring implementation of the Strategic Plan
• COPS grant 2\textsuperscript{nd} Year allocation
• Additional Planning & Building staff-$1.1M
• No cuts to programs or services
• Medical Marijuana Dispensaries (MMD) Enforcement Plan
• Includes revised annualized health insurance rates of 7%
• Includes FY 15-16 actuarial PERS rates:
  – Safety: 46.5%
  – Miscellaneous: 28.5%
• Cost of Living Adjustment to be included in FY 15-16 Budget pending final negotiations and Council approval
FY 2015-16 PROPOSED BUDGET

GENERAL FUND BUDGET: $222.6M

*Includes Non-Departmental, City Attorney’s Office, Bowers Museum, HR, City Manager’s Office, Community Development, Clerk of the Council, & Legislative Affairs
FY 2015-16
GENERAL FUND PROPOSED BUDGET

FY 15-16 GF Proposed Budget
Expenditures: $222.6M

*Includes Non-Departmental, City Attorney’s Office, Bowers Museum, HR, City Manager’s Office, Community Development, Clerk of the Council, & Legislative Affairs
TRIAL BUDGET RECOMMENDATIONS

• Addition of Seven Police Officers ($500k)
  – In response to patrol study

• Upgrade of Police Equipment ($100k)
  – To improve the effectiveness of the Police Department

• Purchase of additional Library materials ($200k)
  – Over 7,500 materials will be purchased

• Funding to expand Library hours ($83k)
  – Four hours on Sundays

• Development of the Zoo Master Plan ($125k)
  – In order to ensure AZA Accreditation

• City Sponsored Events ($140k)

• Funding to support operation of fields, lighting, & facilities ($150k)

• Funding to address various Deferred Maintenance projects ($400k)
TRIAL BUDGET RECOMMENDATIONS-CONTINUED

- Initiate the development of a Safe Mobility Program ($500k)
  - In order to address vehicle and pedestrian safety
- Funding for a City Council Liaison ($140k)
- Funding to support Econ. Dev. & Neigh. Improvement ($250k)
- Establish an Employee Pension Rate Stability Reserve ($500k)*
- Fund an Audit Program ($140k)
  - In order to enhance existing internal control & audit program
- Funding for Neighborhood Associations ($52k)
- Civic Center Capital Projects ($225k)
- Ongoing IT Assessment ($150k)
- Code Enforcement technological improvements ($125k)
  - In order to increase the effectiveness of Code Enforcement

*To be funded with Year-End Savings

Trial Budget Recommendations add a total of approx. $3.3M in programs & services
FY 15-16 Deferred Maintenance Projects

• Total of $400k allocated for Deferred Maintenance:
  
  – $130k-Roof restoration of the Corporate Yard
  
  – $100k-Address various park facility deferred maintenance
  
  – $60k-Fire station improvements
  
  – $40k-Front door upgrades to be ADA compliant & exterior painting of the South West Senior Center
  
  – $40k-Rebuilding of air handler at New Hope Library
  
  – $30k-Install commercial commodes & exterior painting of the Corbin Center
ADDITIONAL BUDGET RECOMMENDATIONS

- Additional funding to purchase E-books ($22k)
  - Over 1,000 additional materials
- Additional funding for Neighborhood Associations ($18k)
- Staffing for Body Camera Program ($200k)
  - Program Manager
- Additional recreation classes ($165k)
- Youth Commission ($25k)
- CERT Program/Emergency Mgmt. ($65k)
- Joint Use-Deferred Maintenance ($75k)
- Removal of City Council Liaison Position (-$140k)

Additional Budget Recommendations add a total of approx. $430k in programs & services
CAPITAL IMPROVEMENT PROGRAM

Presented by:
Fred Mousavi Pour
Executive Director of Public Works
CAPITAL IMPROVEMENT PROGRAM (CIP) $68,074,534

- Street Improvements $15,979,653
- Traffic Improvements $11,663,000
- Utility / Drainage / Lighting $32,219,849
- City Facilities $8,212,032

Street Improvements 12%
Traffic Improvements 24%
Utility / Drainage / Lighting 47%
City Facilities 17%
STREET IMPROVEMENTS
$15,979,653

Planning
4 – Projects
$1,150,000
- Non-Motorized Connectivity
  Citywide Study
- Pavement Management
- Project Development
- Right-of-Way Management

Roadway Improvements
10 – Projects
$12,218,393
- Alley Improvements
- Arterial Preventative Maintenance
- Arterial Street Rehabilitation:
  - Bristol: 17th to Santa Clara
  - Edinger: Raitt to Pacific
  - Fairview: Alton to Segerstrom
  - Lawson: Memory to NCL
- Local Preventative Maintenance
- Residential Street Repair
- Warner Industrial Community Pavement Improvements
- Fairview Bridge and Street Improvements

Sidewalk/Streetscape
4 – Projects
$2,611,260
- Omnibus Concrete
- Edinger Ave Landscape Improvements
- Willits Sullivan Community Beautification
- Non-Motorized Connectivity Citywide Improvements
TRAFFIC IMPROVEMENTS
$11,663,000

Planning
6 – Projects
$940,000
- Bike Lane Project Development
- Citywide Speed Limit Study
- Complete Streets Plans
- Safe Mobility Santa Ana
- Traffic Management Plans
- Traffic Safety Project Development

Traffic Signal
1 – Project
$260,000
- Westminster Ave / 17th St Corridor Traffic Signal Synchronization

Mobility/Safety
9 - Projects
$9,463,000
- Safe Routes to Schools
  - Heninger Elementary
  - King Elementary
  - Monte Vista Elementary
  - Washington Elementary
- Bike Lanes - Newhope, Civic Center & Grand
- Bishop/Pacific/Shelton Bike Boulevards
- Maple Bike Trail Safety Enhancements
- South Main Corridor Improvements

Streetcar
$1,000,000
- Continue partnership with OCTA
- Design Oversight
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$32,219,849

Sewer Improvements
5 – Projects
$4,482,600

- Sewer Main Improvements
  - Columbine
  - Warner Industrial Park
  - Parton, Garnsey, Van Ness, 15th Streets
- Citywide Sewer Main Improvements
- Sewer Main Repairs & Replacements

Water Improvements
8 - Projects
$19,421,630

- Water Main Improvements
  - Bristol Phase 3B
  - Warner Industrial Park
  - S. Bristol
- Neighborhood Water Main Projects
  - Centennial
  - Riverview
  - West Grove Valley
- Advanced Meter Infrastructure

Facility Improvements
5 – Projects
$7,040,000

- SA-5 MWD Turnout Vault Relocation
- Segerstrom (San Lorenzo) Sewer Lift
- S. Station Perimeter Wall
- Well No. 32 Rehabilitation
- Walnut Pump Station

Street Light Improvement
1 – Project
$85,000

- Perform study and formulate plan to perform a Citywide LED conversion

Drainage/Water Quality
5 – Projects
$1,190,619

- Drainage Master Plan Supplement
- First St. Undercrossing Lift Station
- Residential Catch Basin Connector Pipe Screen Installation
- Santa Ana Delhi Channel Diversion
- Morrison Park LID
CITY FACILITIES
$8,212,032

Transit Facilities
2 – Projects
$958,519
• Safe Transit Stops
• SARTC ADA Improvements

Recreation Improvements
9 – Projects
$3,091,583
• Playground Equipment:
  - Centennial Park
  - Delhi
  - Lillie King
  - Madison
  - Rosita
  - Thornton
• Dan Young Soccer Complex – Turf
• Pacific Electric Park Improvements
• Memory Lane & Santa Ana River Park Site

Park Facilities
6 – Projects
$2,036,930
• Centennial Lake Circulation Study
• Sandpoint Paseo Security Lighting
• Santa Ana Stadium Structural Repairs
• Santiago Park Gas House Landscape
• Thornton Park Electrical / Restroom / Lighting
• Plaza Santa Ana Restroom

Zoo Facilities
2 - Projects
$2,125,000
• Amazon’s Edge Giant River Otter
• Master Plan
- **PMP Program**
  - $200,000
  - Pavement Management Program
  - Develop Funding Plan to Eliminate Backlog
    - Arterial Street Backlog: $63 million
    - Residential Street Backlog: $41 million
    - Industrial Street Backlog: $25 million
  - Preserve Funding to Maintain Improved Streets

- **SMSA Program**
  - $780,000
  - Safe Mobility Santa Ana
  - Address Transportation System Safety
    - Analyze Traffic Collisions
    - Identify Contributing Factors
    - Recommend Improvements
    - Develop Cost Estimates
    - Prioritize Improvements
    - Fund Initial Projects

- **Street Light LED Conversion**
  - $85,000
  - Purchase Street Lights from SCE
  - Finance Through Reduced Rate Savings
  - Replace with LED
  - Lower Energy Consumption and Cost
  - More Responsive Maintenance

- **Assessment District**
  - $6,000,000
  - Consistent with PMP
  - Creative Financing Option
  - Warner Industrial Community
  - Funding Plan for Backlog on Industrial Streets
SAFE MOBILITY
SANTA ANA (SMSA)
$780,000

- $500,000 from General Fund to be allocated for priority projects identified by the SMSA Study

Allocation of Space

Example Improvements:
- Curb extensions at crossing
- Painted and elevated cross walk

Reallocation of Space

- Refuge medians
- Bike lane striping
FUTURE OPPORTUNITIES
$721,155,775

Street Improvements
$554,379,375
- Pavement Rehabilitation
  - Alleys
  - Arterial Streets
  - Neighborhood Streets
  - Industrial Streets
- Street / Bridge / Grade Separation Improvements & Widening Projects

Traffic Improvements
$4,912,000
- Traffic Planning
- Traffic Signal
- Safety / Mobility

Utility / Drainage / Lighting
$102,603,500
- Facility Improvements
- Sewer Improvements
- Water Improvements
- Citywide Storm Drain Improvements
- Water Quality Improvements
- Street Light LED Conversion

City Facility Improvements
$59,260,900
- Transit Facilities
- Park Facilities
- Public Safety Facilities
- General Municipal Facilities
CIP OUTREACH PLAN

October 29, 2014
Sunshine Ordinance Budget

February 19, 2015
Com-Link Meeting

March 17, 2015
City Council Meeting Trial Budget & CIP

March 26, 2015
Com-Link CIP Presentation

April 2, 2015
Development & Transportation Committee

April 2, 2015
Community Budget Hearing (Casa de Santiago)

April 13, 2015
Planning Commission Presentation

April 16, 2015
Community Budget Hearing (John Adams Elementary School)

April 23, 2015
Com-Link Trial Budget & CIP

April 28, 2015
Community Budget Hearing (Newhope Branch Public Library)

May 19, 2015
City Council Draft Budget & CIP

May 27, 2015
Community Budget Hearing

June 16, 2015
City Council Final Budget & CIP
# PUBLIC WORKS AGENCY PROJECT SCHEDULE

**MARCH 2015**

<table>
<thead>
<tr>
<th>ID</th>
<th>Project Number</th>
<th>Project Type</th>
<th>Project Name</th>
<th>Current Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td>PLANNING</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>N/A</td>
<td>Transportation Planning</td>
<td>SR-55 Widening (I-405 - I-5) (OCTA Lead Agency)</td>
<td>$0.00</td>
</tr>
<tr>
<td>7</td>
<td>N/A</td>
<td>Transportation Planning</td>
<td>Santa Ana - Garden Grove Streetcar</td>
<td>$0.00</td>
</tr>
<tr>
<td>11</td>
<td>TBD</td>
<td>Neighborhood Improvements</td>
<td>Warner Industrial Community AD</td>
<td>$6,000,000.00</td>
</tr>
<tr>
<td>58</td>
<td>TBD</td>
<td>Arterial Improvements</td>
<td>Arterial Street Slurry (FY 14/15)</td>
<td>$1,900,000.00</td>
</tr>
<tr>
<td>83</td>
<td>TBD</td>
<td>Arterial Improvements</td>
<td>Arterial Street Slurry (FY 15/16)</td>
<td>$1,900,000.00</td>
</tr>
<tr>
<td>108</td>
<td>N/A</td>
<td>Arterial Improvements</td>
<td>Bristol Specific Plan Amendment</td>
<td>$250,000.00</td>
</tr>
<tr>
<td>116</td>
<td>091749</td>
<td>Arterial Improvements</td>
<td>Warner Avenue Improvements &amp; Widening (Main to Grand)</td>
<td>$640,720.00</td>
</tr>
<tr>
<td>123</td>
<td>15-6833</td>
<td>Traffic Improvements</td>
<td>Harbor Blvd Traffic Signal Synchronization</td>
<td>$2,315,100.00</td>
</tr>
<tr>
<td>311</td>
<td>15-6829</td>
<td>Traffic Improvements</td>
<td>Bristol St Traffic Signal Synchronization (OCTA Lead)</td>
<td>$260,000.00</td>
</tr>
<tr>
<td>135</td>
<td>12-6754</td>
<td>Traffic Improvements</td>
<td>Circulation Element Update</td>
<td>$500,000.00</td>
</tr>
<tr>
<td>140</td>
<td>12-6756</td>
<td>Traffic Improvements</td>
<td>TSIA Study</td>
<td>$400,000.00</td>
</tr>
<tr>
<td>142</td>
<td>15-6433</td>
<td>Infrastructure Improvements</td>
<td>Well No. 32 Rehabilitation Improvements</td>
<td>$450,000.00</td>
</tr>
<tr>
<td>146</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Columbine Avenue Sewer  Main Improvements</td>
<td>$1,400,000.00</td>
</tr>
<tr>
<td>150</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Parton, Garnsey, Van Ness, and 15th Street Sewer  Main Improvements</td>
<td>$750,000.00</td>
</tr>
<tr>
<td>154</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Warner Industrial Park  Sewer Main Improvements</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>158</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Warner Industrial Park  Water Main Improvements</td>
<td>$2,994,000.00</td>
</tr>
<tr>
<td>162</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Sewer Main Repairs and Replacements</td>
<td>$772,800.00</td>
</tr>
<tr>
<td>166</td>
<td>TBD</td>
<td>Infrastructure Improvements</td>
<td>Water Main Repairs and Replacements</td>
<td>$1,396,700.00</td>
</tr>
<tr>
<td>170</td>
<td>12-6603</td>
<td>Storm Drain/Water Quality</td>
<td>Drainage Master Plan</td>
<td>$423,000.00</td>
</tr>
<tr>
<td>177</td>
<td>TBD</td>
<td>City Facility Improvements</td>
<td>Bridge Preventative Maintenance Inventory</td>
<td>$25,000.00</td>
</tr>
<tr>
<td>181</td>
<td></td>
<td>Planning Projects - Cost Summary</td>
<td>$23,376,620.00</td>
<td></td>
</tr>
<tr>
<td>182</td>
<td></td>
<td>DESIGN</td>
<td></td>
<td></td>
</tr>
<tr>
<td>184</td>
<td>N/A</td>
<td>Transportation Planning</td>
<td>I-5 HOV Central Corridor OCTA Project</td>
<td>$0.00</td>
</tr>
<tr>
<td>205</td>
<td>14-7516</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Repair (FY 13/14) CDG</td>
<td>$788,692.00</td>
</tr>
<tr>
<td>225</td>
<td>15-7516</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Repair (FY 14/15) CDG</td>
<td>$1,083,443.00</td>
</tr>
<tr>
<td>245</td>
<td>15-6836</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Repair (FY 14/15) Bond</td>
<td>$1,230,601.00</td>
</tr>
<tr>
<td>265</td>
<td>TBD</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Slurry (FY 14/15)</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>285</td>
<td>15-6842</td>
<td>Neighborhood Improvements</td>
<td>Alley Improvements (FY 14/15)</td>
<td>$1,000,000.00</td>
</tr>
<tr>
<td>306</td>
<td>15-6825</td>
<td>Neighborhood Improvements</td>
<td>Omnibus Concrete Repair Project: Various Within City</td>
<td>$249,334.00</td>
</tr>
<tr>
<td>326</td>
<td>14-6802</td>
<td>Arterial Improvements</td>
<td>Warner Avenue Improvements &amp; Widening (Ph I - Main to Oak)</td>
<td>$431,700.00</td>
</tr>
<tr>
<td>334</td>
<td>14-6811</td>
<td>Arterial Improvements</td>
<td>Memory Lane Rehabilitation (Main - NCL)</td>
<td>$829,000.00</td>
</tr>
<tr>
<td>354</td>
<td>14-6804</td>
<td>Arterial Improvements</td>
<td>Civic Center Rehabilitation: Main to Spurgeon</td>
<td>$440,000.00</td>
</tr>
<tr>
<td>374</td>
<td>14-6801</td>
<td>Arterial Improvements</td>
<td>McFadden Rehabilitation: Newhope to Harbor</td>
<td>$646,000.00</td>
</tr>
<tr>
<td>394</td>
<td>15-6825</td>
<td>Arterial Improvements</td>
<td>Westminster Rehabilitation: Harbor to Clinton</td>
<td>$680,000.00</td>
</tr>
<tr>
<td>414</td>
<td>13-6781</td>
<td>Arterial Improvements</td>
<td>Grand Avenue Improvements &amp; Widening (Ph II - 4th - 17th)</td>
<td>$600,000.00</td>
</tr>
</tbody>
</table>

**Status**
- **Green**: Completed
- **Yellow**: In Progress
- **Red**: Not Started
December 2, 2014
Adopted FY 15-16 Budget Calendar

January 23, 2015-February 17, 2015
Departmental Budget Meetings with Budget Team

February 17, 2015
Adopted One-Year Forecast & Four-Year Projections

March 17, 2015
City Manager’s Trial Budget Presentation

March 30, 2015
Sunshine Ordinance Budget Outreach

April-May 2015
Community Budget Hearings

April, 2015
Preliminary Seven-Year CIP presented to Development & Transportation Committee

May 2015
City Council one-on-one Meetings

May 19, 2015
City Manager’s Proposed FY 15-16 Budget Work-Study Session

June 2, 2015
Tentative Budget/CIP Ordinance Adoption

June 16, 2015
Final Budget/CIP Ordinance Adoption

July 1, 2015
Start of the New Fiscal Year
Next Budget Calendar Steps

May 27, 2015
Community Budget Hearing

June 2, 2015
Tentative Budget/CIP Ordinance Adoption
City Council Meeting

June 16, 2015
Final Budget/CIP Ordinance Adoption
City Council Meeting

July 1, 2015
Budget Implementation