AGENDA

- City Manager Overview
- Background & Budget History
- FY 17-18 General Fund 3rd Quarter Update
- FY 18-19 General Fund Trial Budget Overview
- General Fund Financial Trend
- FY 18-19 Capital Improvement Program (CIP)
- Next Steps
CITY MANAGER OVERVIEW
GOVERNING PRINCIPLES

• Be transparent and honest about the problem

• Use a comprehensive approach for all funds

• Establish a vision, develop a budget that promotes long term sustainability, implement best practices and utilize a combination of cost reductions and revenue increases.
GOVERNING PRINCIPLES

• Use a multi-year approach to achieve financial sustainability

• Identify core services and focus on funding core services

• Provide clear vision and direction from leadership

• Engage in a collaborative approach
BUDGET FRAMEWORK

• Prepare a long term financial forecast and plan to achieve stability and sustainability

• Focus on funding core services

• Identify new ways of delivering city services at lower costs

• Identify revenue enhancements

• Engage with key stakeholders
BACKGROUND & BUDGET HISTORY
DECEMBER 2014
GENERAL FUND FORECAST

Revenues

Expenditures

Projected
Forecast
Forecast
Forecast
Forecast

Millions

$195
$200
$205
$210
$215
$220
$225
$230
$235
$240

14/15
15/16
16/17
17/18
18/19
Projected
Forecast
Forecast
Forecast
Forecast

204.7
211.9
217.0
221.5
227.0
233.7
229.8
226.0
215.7
Revenues

Expenditures

Does not include:
- Water Transfer Reduction in FY 16-17 ($2.4M) in Rev.
- Graffiti Abatement Transfer in FY 16-17 +$1.2M in Exp.
- Loss of ICE Contract in FY 16-17 ($11.0M) in Rev.
- Prior to PERS Discount Rate Announcement 12/21/16
- COLA Increases in FY 17-18

Presented at the Work-Study Session of May 17, 2016
On average, total General Fund revenues have grown at the rate of 2% since FY 2012-13.

On average, total General Fund expenditures have grown at the rate of 4% since FY 2012-13.

*Excludes the $9.3M in One-Time Revenue
FY 17-18
GENERAL FUND
3RD QUARTER
UPDATE
FY 17-18 ADOPTED GENERAL FUND BUDGET

$9.3M Budget Gap (balanced w/the use of one-time monies)

$224.9M

$234.2M

RECURRING REVENUE

RECURRING EXPENDITURES
June 2017: 1st Budget Reading

July 5, 2017: Adoption of General Fund Expenditure Budget of $234.2M

July 5, 2017: Approval of POA Sworn MOU

August 15, 2017: Approval of US Marshals Agreement recognized $10.2M in Revenue and appropriated $5.9M in Expenditures

September 19, 2017: Approval of Homeless Services Manager: $114K

November 21, 2017: Approval of Two Combination Building Inspectors: $420K & Recognized additional Revenue of $420K

December 2017: Approval of POA Non-Sworn, SEIU, CASA, PMA, & SAMA MOUs
## FY 17-18 General Fund 3rd Quarter Revenue

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>FY 17-18 Adjusted Budget</th>
<th>FY 17-18 July - March Actuals</th>
<th>% Received</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax</td>
<td>$50,300,000</td>
<td>$27,439,860</td>
<td>54.6%</td>
</tr>
<tr>
<td>Property Tax</td>
<td>34,544,000</td>
<td>24,264,945</td>
<td>70.2%</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF</td>
<td>30,966,459</td>
<td>15,650,151</td>
<td>50.5%</td>
</tr>
<tr>
<td>UUT</td>
<td>27,780,000</td>
<td>16,559,539</td>
<td>59.6%</td>
</tr>
<tr>
<td>Business License</td>
<td>11,870,000</td>
<td>9,256,245</td>
<td>78.0%</td>
</tr>
<tr>
<td>Hotel Visitors Tax</td>
<td>9,900,000</td>
<td>6,041,359</td>
<td>61.0%</td>
</tr>
<tr>
<td><strong>Total Top 6 GF Revenues</strong></td>
<td><strong>165,360,459</strong></td>
<td><strong>99,212,099</strong></td>
<td><strong>60.0%</strong></td>
</tr>
<tr>
<td>Jail Revenue*</td>
<td>12,717,316</td>
<td>6,107,264</td>
<td>48.0%</td>
</tr>
<tr>
<td>Medical Marijuana</td>
<td>3,500,000</td>
<td>1,722,523</td>
<td>49.2%</td>
</tr>
<tr>
<td>Other General Fund Revenues</td>
<td>53,995,336</td>
<td>37,681,718</td>
<td>69.8%</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>$235,573,111</strong></td>
<td><strong>$144,723,604</strong></td>
<td><strong>61.4%</strong></td>
</tr>
</tbody>
</table>

*Jail Revenue Includes: US Marshals, Bureau of Prisons, US Marshals of San Diego & Other Municipalities*

### Revenue Trends

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Cumulative</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>10%</td>
</tr>
<tr>
<td>2</td>
<td>34%</td>
</tr>
<tr>
<td>3</td>
<td>62%</td>
</tr>
<tr>
<td>4</td>
<td>100%</td>
</tr>
</tbody>
</table>
## FY 17-18 GENERAL FUND
### 3RD QUARTER EXPENDITURES

<table>
<thead>
<tr>
<th>Departmental Expenditures</th>
<th>FY 17-18 Adjusted Budget</th>
<th>FY 17-18 July-March Actuals</th>
<th>% Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Manager</td>
<td>$2,802,902</td>
<td>$1,804,228</td>
<td>64.1%</td>
</tr>
<tr>
<td>Non-Dept</td>
<td>14,598,981</td>
<td>10,540,246</td>
<td>66.9%</td>
</tr>
<tr>
<td>Clerk of the Council</td>
<td>1,094,794</td>
<td>615,306</td>
<td>56.2%</td>
</tr>
<tr>
<td>City Attorney's Office</td>
<td>3,226,160</td>
<td>1,854,472</td>
<td>57.5%</td>
</tr>
<tr>
<td>Personnel Department</td>
<td>1,706,000</td>
<td>949,601</td>
<td>55.7%</td>
</tr>
<tr>
<td>Finance &amp; Management Services Agency</td>
<td>5,575,056</td>
<td>3,827,351</td>
<td>68.7%</td>
</tr>
<tr>
<td>Bowers Museum</td>
<td>1,476,130</td>
<td>1,095,504</td>
<td>74.2%</td>
</tr>
<tr>
<td>Parks and Recreation Services Agency</td>
<td>20,006,850</td>
<td>14,276,684</td>
<td>71.1%</td>
</tr>
<tr>
<td>Police Department</td>
<td>121,796,278</td>
<td>89,367,510</td>
<td>73.4%</td>
</tr>
<tr>
<td>Fire Department</td>
<td>50,417,145</td>
<td>40,575,009 (includes 1 mo. Advanced pmt.)</td>
<td>80.5%</td>
</tr>
<tr>
<td>Planning &amp; Building Agency</td>
<td>10,526,100</td>
<td>7,361,650</td>
<td>69.9%</td>
</tr>
<tr>
<td>Public Works Agency</td>
<td>6,847,195</td>
<td>4,646,823</td>
<td>67.9%</td>
</tr>
<tr>
<td>Community Development Agency*</td>
<td>661,431</td>
<td>458,843</td>
<td>69.3%</td>
</tr>
<tr>
<td><strong>TOTAL GENERAL FUND</strong></td>
<td><strong>$240,735,022</strong></td>
<td><strong>$177,373,227</strong></td>
<td><strong>73.7%</strong></td>
</tr>
</tbody>
</table>

*Excludes Greater Santa Ana Vitality Agreement-$200,864

### Exp. Trends Cumulative

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Cumulative</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>24%</td>
</tr>
<tr>
<td>2</td>
<td>50%</td>
</tr>
<tr>
<td>3</td>
<td>73%</td>
</tr>
<tr>
<td>4</td>
<td>100%</td>
</tr>
</tbody>
</table>
## FY 17-18 YEAR-END PROJECTION

<table>
<thead>
<tr>
<th></th>
<th>Projected Values</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$232.2M</td>
</tr>
<tr>
<td><strong>Expenditure</strong></td>
<td>$240.3M</td>
</tr>
<tr>
<td><strong>Difference</strong></td>
<td>($8.1M)</td>
</tr>
<tr>
<td>Adult-Use Retail Revenue (Jan – June 2018)</td>
<td>$2.0M</td>
</tr>
<tr>
<td>Projected Year-End Deficit</td>
<td>($6.1M)*</td>
</tr>
</tbody>
</table>

*Based on Adult-Use Revenue & Management of Departmental Expenses*
# VACANCY REPORT AS OF MARCH 31, 2018

<table>
<thead>
<tr>
<th>DEPARTMENT</th>
<th>FY 17-18 Authorized Positions</th>
<th>GF Vacancies</th>
<th>Non-GF Vacancies</th>
<th>Total Vacancies</th>
<th>Unfunded Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Manager's Office</td>
<td>10</td>
<td>3</td>
<td>0</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>City Attorney's Office</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>Clerk of the Council</td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Community Development</td>
<td>47</td>
<td>1</td>
<td>7</td>
<td>8</td>
<td>0</td>
</tr>
<tr>
<td>Finance &amp; Management Services</td>
<td>104</td>
<td>12</td>
<td>4</td>
<td>16</td>
<td>0</td>
</tr>
<tr>
<td>Information Technology</td>
<td>17</td>
<td>0</td>
<td>6</td>
<td>6*</td>
<td>0</td>
</tr>
<tr>
<td>Personnel Services</td>
<td>25</td>
<td>0</td>
<td>5</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td>Planning Building</td>
<td>72</td>
<td>9</td>
<td>0</td>
<td>9</td>
<td>2**</td>
</tr>
<tr>
<td>Police Department</td>
<td>631</td>
<td>95</td>
<td>0</td>
<td>95</td>
<td>55</td>
</tr>
<tr>
<td>PRCSA &amp; Library</td>
<td>74</td>
<td>4</td>
<td>2</td>
<td>6</td>
<td>0</td>
</tr>
<tr>
<td>Public Works Agency</td>
<td>167</td>
<td>1</td>
<td>40</td>
<td>41</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,167</strong></td>
<td><strong>127</strong></td>
<td><strong>64</strong></td>
<td><strong>191</strong></td>
<td><strong>57</strong></td>
</tr>
</tbody>
</table>

* Currently filled by contractual services  
**Two Code Enforcement Officers Pending Fee Study
FY 18-19
GENERAL FUND
TRIAL BUDGET
OVERVIEW
Preliminary FY 2018-19 General Fund Budget

- Recurring Revenue: $240.8M
- Recurring Expenditures: $257.9M
- $17.1M Budget Gap*

*$16.9M Budget Gap Presented on February 5th, 2018 Council Work-Study Session
Additional $150K for New Payroll Manager Position
# Preliminary FY 2018-19 General Fund

## Increases to Base Budget

<table>
<thead>
<tr>
<th>Description</th>
<th>Estimated Amounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projected PERS Increases</td>
<td>$5.9M</td>
</tr>
<tr>
<td>2017-18 MOU Increases</td>
<td>$3.1M</td>
</tr>
<tr>
<td>Strategic Plan Funding</td>
<td>$2.5M</td>
</tr>
<tr>
<td>OCFA &amp; CARE Contract Increases</td>
<td>$2.0M</td>
</tr>
<tr>
<td>Additional Type II Jail Funding*</td>
<td>$1.2M</td>
</tr>
<tr>
<td>Additional Workers Comp. Funding</td>
<td>$1.0M</td>
</tr>
<tr>
<td>Health Insurance Increases</td>
<td>$746K</td>
</tr>
<tr>
<td>Addition of Payroll Manager</td>
<td>$150K</td>
</tr>
</tbody>
</table>

*2017-18 included partial year funding – City Council Action August 2017*
### Addressing the FY 2018-19 Budget Deficit

**Structural Deficit** ($17.1)*

- Ongoing Cost Reductions $4.8M
- Ongoing Revenue Increases $3.1M
- Use of Unallocated Fund Balance $6.9M
- Use of One-Time Revenue $250K

**Remaining Deficit** ($2.05M)**

---

*Original deficit of $16.9M plus $150K for new Payroll Manager position

**May be addressed by preserving the $9.3M use of unallocated fund balance in FY 2017-18
# Preliminary FY 18-19 Cost Savings & Revenue Enhancements

$7.9M

## Ongoing Cost Reductions

$4.8M

- Departmental Budget Impacts ($2.1M)
- Cost Saving Strategies (9mos value - $1.5M)
- Reducing Strategic Plan Funding Level ($700K)
- PERS Safety Prepayment Savings ($500K)

## Ongoing Revenue Increases

$3.1M

- Commercial Cannabis ($2.6M: 1/3 of projected amount)
- User Fee Study ($400K partial year)
- Advertising/Marketing Opportunities ($100K Employee Recommendations)
PRELIMINARY FY 2018-19
DEPARTMENTAL BUDGET IMPACTS

Police Department: $1.37M

- **Ongoing Cost Reductions: $883K**
  - $424K: Seek School District Cost Sharing (50%) the Crossing Guard Agreement
  - $200K: Aramark Contract Savings (bids came in lower than anticipated)
  - $116K: Deletion of five part-time Correctional Services Officers vacancies or the equivalent of two FTE
  - $93K: Deletion of two Correctional Records Specialists vacancies (Replaced with four part-time positions)
  - $50K: Security Services at the Police Building’s South Entrance no longer needed

- **Ongoing Revenue Increases: $485K**
  - $198K: Additional Parking Related Revenue
  - $287K: Reimbursement of School Resource Officer – OCSA

Parks & Library: $270K

- $80K: Seek alternative funding for 5K and Plaza Navideña events
- $50K: Closing of the Library on Sundays
- $50K: Reduce four part-time vacant positions assigned to Summer sport programs
- $50K: Reduce landscape maintenance contract services
- $40K: Seek alternative funding for Catalina trip or reduce trip costs by 50%
PRELIMINARY FY 2018-19
DEPARTMENTAL BUDGET IMPACTS

Planning & Building: $169K
- $156K: Reduction in contract services budget
- $13K: Reduction in operating materials & supplies

Public Works: $101K
- $101K: Reduction in utilities as a result of savings from Streetlight Project

All Other Departments (City Manager, City Attorney, City Clerk, CDA, Finance, HR): $240K
- Reductions in various line-items: contract services & personnel costs tied to position reallocations.

<table>
<thead>
<tr>
<th>Department</th>
<th>Cost Reduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Manager’s Office</td>
<td>$40K</td>
</tr>
<tr>
<td>City Attorney</td>
<td>$53K</td>
</tr>
<tr>
<td>City Clerk</td>
<td>$16K</td>
</tr>
<tr>
<td>Community Development</td>
<td>$12K</td>
</tr>
<tr>
<td>Finance</td>
<td>$95K</td>
</tr>
<tr>
<td>Human Resources</td>
<td>$27K</td>
</tr>
</tbody>
</table>
Additional Budget Requests:

• Three Parking Control Officers (cost offset by additional revenue)
• Reallocation of Positions (Litigations Asst. to Paralegal, Sr. Office Asst. to Exec. Sec. to the Chief, etc.)
• $20K Restroom maintenance twice a day at City parks
• November 2018 Election Costs - $325K (one-time)*
• Additional General Plan Funding - $250K (one-time)*
• Matrix/Time Entry System Upgrade – $400K (one-time)*

* Use of $1.0M from Agency Deposits (Fund 98)
## ADDITIONAL NEEDS AND PRIORITIES

<table>
<thead>
<tr>
<th>Quality of Life Team &amp; Homeless</th>
<th>Enterprise Fund Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>More Youth Programming</td>
<td>Worker’s Compensation</td>
</tr>
<tr>
<td>Funding to Enhance Economic Dev.</td>
<td>Liability Increases</td>
</tr>
<tr>
<td>Additional Police Officer Recruitments</td>
<td>City Hall Seismic Retrofit</td>
</tr>
<tr>
<td>Maintain Reserve Policy Funding levels</td>
<td>SARTC Improvements</td>
</tr>
<tr>
<td>Facility Deferred Maint. &amp; Vehicles</td>
<td>PERS Challenges</td>
</tr>
<tr>
<td>Information Technology Infrastructure</td>
<td></td>
</tr>
</tbody>
</table>

26
PROJECTED PERS IMPACT (ALL FUNDS)

Average annual increase of **13.7%** over the next five years

- **FY 17-18**
  - Estimated: $12.7M
  - Non-General Fund: $10.0M
  - General Fund: $20.0M

- **FY 18-19**
  - Projected: $14.1M increase
  - Non-General Fund: $10.0M
  - General Fund: $24.1M

- **FY 19-20**
  - Projected: $15.8M increase
  - Non-General Fund: $10.0M
  - General Fund: $25.8M

- **FY 20-21**
  - Projected: $16.9M increase
  - Non-General Fund: $10.0M
  - General Fund: $26.9M

- **FY 21-22**
  - Projected: $18.0M increase
  - Non-General Fund: $10.0M
  - General Fund: $28.0M

- **FY 22-23**
  - Projected: $19.4M increase
  - Non-General Fund: $10.0M
  - General Fund: $29.4M

**Employer Contribution**

- Average annual increase of 13.7% over the next five years

- Non-General Fund
  - $12.7M
  - $14.1M increase
  - $15.8M increase
  - $16.9M increase
  - $18.0M increase
  - $19.4M increase

- General Fund
  - $20.0M
  - $24.1M
  - $25.8M
  - $26.9M
  - $28.0M
  - $29.4M
FY 18-19 BUDGET MEETINGS & PRESENTATIONS
COMMUNITY BUDGET MEETINGS

Held 5 Budget Community Meetings (Budget, Strategic Plan & CIP)

March 29, 2018 - Sunshine Ordinance Meeting
April 4, 2018 - Santa Ana Lawn Bowling Club
April 11, 2018 - Madison Elementary School
April 12, 2018 - Adams Elementary School
April 26, 2018 - Com-Link Meeting

Total of 170 participants

Recurring Themes & Community Requests

- Need for diversity of youth programs
- Invest in youth
- Shift funding from public safety to youth programs
- Need for additional parks
- Need for affordable housing
- Additional community programs
- Add’tl neighborhood street improvements
- Address parking issues
- Address homelessness
Held 10 Presentations with City Employees and Union Leadership

- February 20 – POA Leadership
- February 28 – Police Department Senior Management Team
- March 2 – CASA Leadership
- March 7 – Open to all employees. Held at Council Chambers*
- March 7 – Open to all employees. Held at the City Yard*
- March 8 – Open to all employees. Held at the Police Community Room*
- March 14 – Open to all employees. Held at Council Chambers*
- March 15 – SEIU Leadership
- March 15 – Open to all employees. Held at the Police Community Room
- April 30 – Open to Police Department Staff

* Presentation invitation sent to all City employees

Note: Two additional meetings will be held on Wednesday, May 2nd for the Police Department Staff
GENERAL FUND FINANCIAL TREND
GENERAL FUND FORECAST

* Includes Projected Adult-Use Retail Revenue

Note: Revenues decreases in FY 19-20 due to the expiration of the August 15, 2017 US Marshals 2-year short-term agreement
*Based on third quarter actuals and adult-use retail revenue.*
BUDGET PLAN

2017/18
Preserve the $9.3M
•Preserve the $9.3M
•Identify revenue enhancements
•Begin to Define core services & service delivery model changes

2018/19
Bridge Year
•Limit use of **one-time** monies
•Minimize structural cost increases to base budget
•Prioritize core services
•Begin to Implement service delivery model changes

2019/20
Transformational Year
•Continue implementation of organizational changes
•Budget to reflect City’s core services and service delivery model changes
•Limit use of reserves

2020/21
Balanced
•Achieve Budget Stability
## BUDGET PLAN

<table>
<thead>
<tr>
<th>Year</th>
<th>Structural Deficit</th>
<th>Revised Deficit</th>
<th>Cost-Savings/Revenue Enhancements</th>
<th>Use of Unallocated Fund Balance</th>
<th>Use of One-Time Revenue (Nexus Dev.)</th>
<th>Use of Operating Reserves/Economic Uncertainty</th>
<th>Remaining Budget Gap</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017/18</td>
<td>($9.3M)*</td>
<td>-</td>
<td>-</td>
<td>$0</td>
<td>0</td>
<td>$0</td>
<td>0</td>
</tr>
<tr>
<td>2018/19</td>
<td>($17.1M)**</td>
<td>-</td>
<td>-</td>
<td>$7.9M Ongoing</td>
<td>$6.9M</td>
<td>$0</td>
<td>($24.0M)</td>
</tr>
<tr>
<td>2019/20</td>
<td>($31.9M)</td>
<td>-</td>
<td>-</td>
<td>$16.2M Ongoing</td>
<td>0</td>
<td>$0</td>
<td>($22.1M)</td>
</tr>
<tr>
<td>2020/21</td>
<td>($38.3M)</td>
<td>-</td>
<td>-</td>
<td>$22.1M Ongoing</td>
<td>0</td>
<td>$0</td>
<td>0</td>
</tr>
</tbody>
</table>

* Structural deficit in 17/18 addressed through the use of Unallocated Fund Balance

** Original deficit of $16.9M plus $150K for New Payroll Manager Position

***May be addressed by preserving the $9.3M

**** Use of economic uncertainty ($3.8M) & Operating Reserves ($4.0M); operating reserve level will be at 15% of FY 18-19 projected expenditures
FY 18-19
CAPITAL IMPROVEMENT PROGRAM (CIP)
18/19 CAPITAL IMPROVEMENT PROGRAM (CIP) $40,073,538

Street Improvements $12,797,280
Traffic Improvements $16,705,917
Utility / Drainage / Lighting Improvements $4,000,000
City Facilities $6,582,341

Street Improvements 32%
Traffic Improvements 42%
Utility / Drainage / Lighting Improvements 16%
City Facilities 10%

Street Improvements
Traffic Improvements
Utility / Drainage / Lighting Improvements
City Facilities
STREET IMPROVEMENTS
$12,797,280

Planning
3 – Projects
$550,000

- Pavement Management
- Project Development
- Right-of-Way Management

Roadway Improvements
15 – Projects
$11,657,280

- Alley Improvements
- Residential Street Repair
- Local Preventative Maintenance (Slurry Seal Resurfacing)
- Alton Avenue Rehab: Raitt to Bristol
- Bristol Street Rehab: MacArthur to Railroad
- Bristol Street Improvements: Warner to St. Andrew
- Main Street Rehab: Dyer to Warner
- Raitt Street Rehab: McFadden to Civic Center
- Warner Avenue Improvements: Oak to Grand

Sidewalk/Streetscape
2 – Projects
$590,000

- First Street Pedestrian Improvements
TRAFFIC IMPROVEMENTS
$16,705,917

Planning
4 – Projects
$673,469

• Bike Lane Project Development
• OC Streetcar
• Traffic Management Plans
• Traffic Safety Project Development

Traffic Signal
3 – Projects
$465,000

• Garden Grove / Memory Lane Traffic Signal Synchronization
• Main Street Traffic Signal Synchronization
• Traffic Signal Equipment Replacement

Mobility/Safety
12 – Projects
$15,567,448

• Bristol Protected Bike Lanes: Edinger to 1st
• Citywide Bike Racks and SARTC Bicycle Center
• Civic Center Bike Boulevard: Broadway to Santiago
• Edinger Protected Bike Lanes: Santa Ana River to Bristol
• Hazard Protected Bike Lanes: Euclid to Harbor
• Lincoln Pedestrian Trail: Park Lane to Santiago Creek
• Santa Ana and 5th Protected Bike Lanes
• Various Safe Routes to School Projects
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$3,255,000

- Sewer Improvements
  - 4 – Projects
  - $575,000
  - Bristol Phase 3A Sewer Main Improvements
  - Santa Ana Memorial Neighborhood Sewer Main Improvements
  - Warner Garnsey Sewer Main Diversion Improvements
  - Willard Neighborhood Sewer Main Improvements

- Water Improvements
  - 4 – Projects
  - $2,200,000
  - Bristol Phase 4 Water Main Improvements
  - Cambridge Pump Station Entry Improvements
  - D-03 Channel Improvements at Alton Avenue
  - Washington Well Site Improvements

- Facility / Drainage
  - 2 – Projects
  - $350,000
  - SA-2 Vault Improvements
  - East Station Security Fencing Improvements

- Street Light Improvement
  - 1 – Project
  - $130,000
  - Street Light Re-wiring and Repairs
Recap:

**Recreation Improvements**
- 7 Projects
- Total: $4,023,784

- Pool Enhancements: El Salvador, Memorial, El Salgado, and Santa Anita
- Playground Equipment: Chepa's Park

**Park / Zoo Facilities**
- 12 Projects
- Total: $2,558,557

- Park Improvements: 6th and Lacy, Roosevelt/Walker
- Rosita Park Ballfield Lighting Renovation
- Santa Anita Center Expansion-Substation
- Santiago Park Gas House Area Improvements
- Security Lighting: Sandpointe Paseo, Thornton Park
- Thornton Park Electrical/Restroom
- SA Zoo Improvements: Master Plan adoption and Amazon's Edge Giant River Otter Habitat
FEATURED PROGRAMS

**SB1**
- $9,550,912
- Fiber Optics: $TBD
- Street Light LED Conversion: $8,608,052
- ATP: $11,282,000

**Asset Management**
- $TBD

**Drought Tolerant Median Conversion**
- $100,000

**AMI**
- $TBD
TOTAL CAPITAL IMPROVEMENT PROGRAM (CIP) $184,955,761

- Street Improvements $104,906,833
- Traffic Improvements $30,729,917
- Utility / Drainage / Lighting Improvements $28,982,500
- City Facilities $20,336,511

- Street Improvements 57%
- Traffic Improvements 16%
- Utility / Drainage / Lighting Improvements 16%
- City Facilities 11%
## CIP PROJECT TRACKING

**City of Santa Ana - Public Works Agency**

### Capital Improvement Program - Executive Summary Schedule

**Month of March 2018**

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Name</th>
<th>Council Ward</th>
<th>Project Manager</th>
<th>Total Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>35:65756 15-008-001</td>
<td>Planning Projects - Cost Summary</td>
<td>1,2,3,4,5</td>
<td>GABREEL</td>
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<td>12-6754</td>
<td>Circulation Element Update</td>
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<tr>
<td>17-6730</td>
<td>Citywide SRT Plan *</td>
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<td>17-6889</td>
<td>Fairview St Traffic Signal Synchronization (Costa Mesa Lead)</td>
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<td>$250,000.00</td>
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<td>18-6813</td>
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<tr>
<td>TBD</td>
<td>La/Jackson and 5th/Euclid Traffic Signal Modifications</td>
<td>3,4,6</td>
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<tr>
<td>16-6680</td>
<td>Drainage Master Plan Alternative Improvement Assessment</td>
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<td>GABREEL</td>
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<td>TBD</td>
<td>Flower Street Sewer Main Improvements (Civic Center - 17th Street)</td>
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<td>TBD</td>
<td>Grand Avenue Water Main Improvements (Fourth St to 17th St)</td>
<td>1,2</td>
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<td>$150,000.00</td>
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<td>TBD</td>
<td>Washington Square Neighborhood Sewer Main Improvements</td>
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<tr>
<td>TBD</td>
<td>Warner (Main St - Oak St) Water Main Improvements</td>
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<td>FERNANDEZ</td>
<td>$100,000.00</td>
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</table>

### Design Projects - Cost Summary

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Name</th>
<th>Council Ward</th>
<th>Project Manager</th>
<th>Total Budget</th>
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</thead>
<tbody>
<tr>
<td>18-6682</td>
<td>SR-55 Widening ([405 to 1-5]) OCTA Lead</td>
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<td>16-6684</td>
<td>Non-Motorized, Citywide Conc Sidewalk - Ph 2 Cabrillo Park</td>
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<td>18-6690</td>
<td>OmniBus Concrete Repair Project / Non-Motorized</td>
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<td>18-5721</td>
<td>Highway Improvement Program (FY 17/18)</td>
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<td>18-6911</td>
<td>Main Street Rehabilitation (Edinger to 1st)</td>
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<td>18-6907</td>
<td>Local Street Preventative Maintenance (FY 17/18)</td>
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<td>17-6670/15-008</td>
<td>Westminster Rehabilitation - Harbor Clinton-Fairview</td>
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<td>17-901</td>
<td>South Main Street Corridor Improvements</td>
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<td>11-6792</td>
<td>Bristol St Improv. - Civic Center to Washington (Ph 3A)</td>
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<td>17-6883</td>
<td>Bristol Street and Memory Lane Intersection Widening</td>
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<td>15-6687</td>
<td>Fairview Bridge Street Widening and Bridge Replacement 9th to 16th</td>
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<td>14-6820</td>
<td>Warner Ave Improvements - Main to Oak (Ph 1)</td>
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<td>14-6813</td>
<td>Warner Ave Improvements - Oak to Grand (Ph 2)</td>
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<td>17-6412</td>
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<td>17-6885</td>
<td>Edinger Avenue Protected Bike Lanes (SA River Trail to Bristol) *</td>
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<td>Lincoln Pedestrian Trail *</td>
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</tbody>
</table>

* Pending Grant
NEXT STEPS

• **May 15** - City Council Work Study Presentation

• **June 5** - 1\(^{st}\) Reading of the Budget/CIP

• **June 19** - 2\(^{nd}\) Reading of the Budget/CIP

• **July 1** - New 2018-19 Fiscal Year Starts