TOPICS TO BE COVERED

- CITY GOVERNANCE
- IMPORTANCE OF THE SUNSHINE ORDINANCE
- IMPORTANCE OF A BUDGET
- BUDGET PROCESS
- STRUCTURE OF THE BUDGET AND FUNDS
- FISCAL YEAR 2015-16 PRELIMINARY YEAR-END RESULTS AND ACCOMPLISHMENTS
- FISCAL YEAR 2016-17 ADOPTED BUDGET
- GENERAL PLAN UPDATE
- FIVE-YEAR STRATEGIC PLAN UPDATE
- CAPITAL IMPROVEMENT PROGRESS
THANK YOU!!!

- Thank you Mayor & Councilmembers for your faith and confidence in the City’s management team & city employees

- Thank you to all of our residents & business community
CITY GOVERNANCE
RESIDENTS

Voters elect at large

6 Council Members

1 Mayor

Appoint
City Manager
(serves at Council’s pleasure)

Appoints all subordinate City Dept. Directors
(with Council ratification)

Appoint
City Attorney
(serves at Council’s pleasure)

Appoint
City Clerk
(serves at Council’s pleasure)
Santa Ana City Council

Mayor
Miguel Pulido

Ward 1
Mayor Pro-Tem
Vicente Sarmiento

Ward 2
Councilmember
Michele Martinez

Ward 3
Councilmember
Angelica Amezcua

Ward 4
Councilmember
David Benavides

Ward 5
Councilmember
Roman A. Reyna

Ward 6
Councilmember
Sal Tinajero
IMPORTANCE OF THE SUNSHINE ORDINANCE
Sunshine Ordinance

- Overall goal is transparency, education, and ensuring easier access to public records
  - Updated the City Website
  - 10 years of budget information and audited financials
  - Capital Improvement Program
  - Quarterly Budget Updates
  - Miscellaneous Fee Schedules
  - All presentations online
  - Monthly Financials & Online Open Checkbook
  - Strategic Plan monthly update online

- To date, the City has conducted 6 budget meetings as it relates to the Sunshine Ordinance, and 10 Community Budget Hearings

- Will continue to conduct Budget Outreach meetings
  - Includes Strategic Plan Update and Capital Improvement Program
IMPORTANCE OF A BUDGET
Importance of a Budget

- A budget helps understand the choices we make with money

- Preparing a budget is an important step and tool towards financial stability

- Always more programs & services than what the allocated funds can sustain
Section 604 - Budget Preparation by the City Manager. In preparing the proposed City budget, the City Manager shall review the financial plans submitted, hold conferences thereon with the office, agency and department heads, respectively, and revise such plans as he may deem advisable.

Section 605 – Submission to the City Council. On or before the fifteenth (15th) day of June of each year, the City Manager shall recommend and submit to the City Council a proposed budget for the next ensuing fiscal year and a proposed appropriation ordinance as prepared by him.

Section 607 – Further Consideration and Adoption. On or before the thirty-first (31st) day of July the City Council shall adopt the budget with revisions, if any, by the affirmative votes of at least a majority of its members. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.
THE BUDGET PROCESS
How long does it take to prepare a budget?

7-8 Month Process

JANUARY to MARCH

Department budget meetings, Trial Budget Development and Preliminary Capital Improvement Program (CIP), & conduct outreach meeting

APRIL to MAY

Community budget hearings, City Manager’s Proposed Budget Work-Study Session, & budget presentations

JUNE

City Council Adoption of Budget & CIP

NOVEMBER to DECEMBER

Development & distribution of assumptions

Present Preliminary Calendar & Process to City Council for Approval

JULY

Start of the new Fiscal Year
STRUCTURE OF THE BUDGET AND FUNDS
Budget Terminology

**Revenues** – Money received or collected (i.e. income)

**Expenses** – Money paid for goods and services (i.e. Payments/costs)

**Fund** – Checking account where revenues & expenditures are monitored and record (City has over 100 funds)

**General Fund** – Account which the City has the most discretion on spending (least restrictions)

**Reserves** – Savings account (to be used primarily for emergencies)

**Budget** – Plan that tells us how much money we will receive and how we will spend it

**Fiscal Year** – 12 month budget calendar (From July 1\textsuperscript{st} to June 30\textsuperscript{th})
What are the basic services in a typical City Budget?

Public Safety – Police & Fire Services

Quality of Life – Parks, Recreation, Community Services, Library, Cultural Arts, etc.

Utilities – Water, Sewer, Trash Pick-up, etc.

Building & Development – Planning, Housing, Community Development, etc.

Streets & Lights – Public Works, Capital Improvement Program, etc.

General Services – City Manager’s Office, Finance, Human Resources, City Attorney’s Office, etc.
Fund Structure

- A fund is similar to a checking account where revenues & expenditures are monitored and recorded.

- The funds are grouped into five major categories with over 100 various funds within our budget.
Types of City Fund Categories

- General Fund
- Community Development
- Special Revenue Funds
- Capital Funds
- Enterprise Funds
We manage over 100 funds

General Fund: City has the most discretion
FISCAL YEAR 2015-16
PRELIMINARY YEAR-END RESULTS AND ACCOMPLISHMENTS
## FY 2015-16 Budget vs. Actuals
### GF Major Revenues
### Preliminary Year-End Comparisons

<table>
<thead>
<tr>
<th>REVENUE SOURCE</th>
<th>FY 2015-16 ADOPTED BUDGET</th>
<th>FY 2015-16 YEAR-END ACTUALS*</th>
<th>VARIANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax</td>
<td>$45,500,000</td>
<td>$47,920,703</td>
<td>2,420,703</td>
</tr>
<tr>
<td>Property Tax</td>
<td>$31,600,000</td>
<td>$32,403,883</td>
<td>$803,883</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF</td>
<td>$28,800,000</td>
<td>$28,547,330</td>
<td>(252,670)</td>
</tr>
<tr>
<td>UUT</td>
<td>27,780,000</td>
<td>25,102,410</td>
<td>(2,677,590)</td>
</tr>
<tr>
<td>Business License</td>
<td>11,490,000</td>
<td>11,634,639</td>
<td>144,639</td>
</tr>
<tr>
<td>Hotel Visitors Tax</td>
<td>8,800,000</td>
<td>8,881,934</td>
<td>81,934</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$153,970,000</strong></td>
<td><strong>$154,490,898</strong></td>
<td><strong>520,898</strong></td>
</tr>
</tbody>
</table>

*Preliminary Year-End Results as of 10/06/2016
### FY 2015-16

General Fund

Projected Year-End Results

<table>
<thead>
<tr>
<th>GENERAL FUND</th>
<th>FY 2015-16 YEAR-END ACTUALS*</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL REVENUES</td>
<td>$221,009,115</td>
</tr>
<tr>
<td>TOTAL EXPENDITURES</td>
<td>$213,185,226</td>
</tr>
</tbody>
</table>

*Preliminary Year-End results as of 10/06/2016 accruals

Note: Projected year-end surplus/balance of approximately $7.8M prior to completion of expenditure accruals
GENERAL FUND RESERVES

1,553% Growth!

*Unassigned reserve level of 20% achieved
FY 2015-16 FISCAL ACCOMPLISHMENTS

- Achieved a “AA” Credit Rating from Standard & Poor’s, an independent and nationally recognized Credit Rating Agency

- City strengths identified by S&P:
  - Solid policy framework and implementation
  - Proven and experienced management team
  - Innovative and efficient improvements in operations
  - Effective resource utilization – doing more with less
  - Strong employee relations and successful labor negotiations
  - Revenue enhancements and excellent fiscal management
Positive Changes

✦ 7.8% growth in Top 6 Revenue Sources over a 3-Year period
  • $154.5M (Projected FY 15/16) vs. $143.3M (FY 13/14)

✦ 13% Sales Tax growth over a 3-Year period*
  * includes Triple Flip final payment
  • $47.9M (Projected FY 15/16) vs. $42.2M (FY 13/14)

✦ 4.3% Hotel Visitors Tax growth over a 3-Year period
  • $8.8M (Projected FY 15/16) vs. $8.5M (FY 13/14)

✦ Assessed Property Values have increased by 10% over a 3-Year period
  • $21.5B (FY 15/16) vs. $19.5B (FY 13/14)

✦ Unemployment rate continues to decline
  • 5.0% (August ‘16) vs. 6.6% (August ‘14)

“Advancing in all key areas”
The Parks, Recreation & Community Services Agency completed approximately $22 million in 29 park improvement projects:

- Installation of new playground equipment
- Stadium improvements, refurbishing of community centers and
- Repairs to various athletic fields and facilities
JOINT-USE

- 8 joint-use agreements with SAUSD
  - Godinez High School, Madison Elementary School, Monroe elementary School, Monte Vista Elementary School, Spurgeon Intermediate School, Willard Intermediate School, Garfield Elementary School, and the most recent is Roosevelt-Walker
  - The Roosevelt-Walker community center will contain an e-library section.
  - The City provide funds to various sites to construct a community center, basketball court, play equipment, exercise equipment, community garden, and jogging track.
COMMUNITY SAFETY

- Santa Ana named among America’s safest cities by a number of publications (i.e. Forbes, ADT, World Atlas, etc.)

- The Police Department received its second consecutive COPS grant award for the addition of 10 Police Officers - $1.25M
COMMUNITY SAFETY cont’d…

- Funding available for various Civic Center Safety and Security enhancement Initiatives
  - Engaged in a joint funding agreement with the County to improve the conditions of the Civic Center area for the public and employees

- 39 Sworn positions have been added since FY 2012-13 to FY 2015-16

**FY 12-13:**
74 Positions eliminated

**FY 14-15:**
1 MMD Sergeant
5 MMD Police Officers
10 COPS Grant Officer

**FY 15-16:**
1 Police Lieutenant
7 Patrol Study Officers
1 Special Projects Sergeant
4 Downtown Officers
10 COPs Grant Officer
MainPlace Mall - $50M renovation and expansion

Auto Mall Expansion – 2015 annual sales over $277 million

South Main Revitalization - $4.7M in public improvements; new street lighting, shade trees, enhanced crosswalks and other amenities

Successfully implemented the Warner Industrial Community Public-Private Partnership – approximately $6M in improvements
**OC Streetcar Project:**

- Currently in design and engineering phase
- Streetcar system will provide connection from SARTC to job and government centers; 14 planned stops from SARTC to Garden Grove
- Will serve key destinations in Santa Ana and Orange County, provide commuting option and reduce traffic congestion
- Significantly funded through OCTA Measure M
AWARDS AND RECOGNITIONS

- City of Santa Ana’s Main Public Library was awarded the National Medal for Museum and Library Services, the nation’s highest honor.

- The Government Finance Officers Association (GFOA) presented a Distinguished Budget Presentation Award to the City for its annual budget for fiscal year beginning July 1, 2015.

- Downtown Santa Ana was recognized by the American Planning Association (APA) as one of five “Great Neighborhoods” in the U.S.
## Total City Budget

(All Funds)

<table>
<thead>
<tr>
<th>Major Fund Category</th>
<th>FY 2016-17 Adopted Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund*</td>
<td>$ 228,970,000</td>
</tr>
<tr>
<td>Non-General Fund</td>
<td>229,037,597</td>
</tr>
<tr>
<td>Carry Forward</td>
<td>55,879,403</td>
</tr>
<tr>
<td>Totals</td>
<td>$ 513,887,000</td>
</tr>
</tbody>
</table>

* Includes best practice of budgeting for attrition savings
FY 2016 – 2017
General Fund 11 Revenue Sources
Estimated Revenues: $228,970,000

- Sales Tax: $46,504,000 (20.3%)
- Property Tax: $33,022,000 (14.4%)
- Property Tax In Lieu VLF: $30,096,000 (13.2%)
- Utility Users Tax: $27,780,000 (12.1%)
- Business Tax: $11,632,323 (5.1%)
- Hotel Visitors' Tax: $9,430,000 (4.1%)
- Intergovernmental: $8,521,802 (3.7%)
- Franchise Fees: $3,308,620 (1.5%)
- Licenses and Permits: $4,654,774 (2.0%)
- Fines: $4,877,456 (2.1%)
- Charges for Services & Fees: $10,244,709 (4.5%)
- Miscellaneous: $10,331,856 (4.5%)
- Use of Money & Property: $17,018,300 (7.4%)
- Other Taxes: $11,548,160 (5.1%)
How much of my tax dollars does the City receive?

1% Property Tax
Basic Levy Rate

8% Sales Tax

$0.18 – $0.20
City of Santa Ana

$0.80 to $0.82
Other government agencies

1%
City of Santa Ana

7%
Other government agencies
FY 2016-17 General Fund Appropriations
$ 228,970,000

*Includes best practice of budgeting for attrition savings

- Police Department: 52.5%
- Fire Department: 18.2%
- Parks, Recreation & Library: 8.5%
- Other*: 6.4%
- Debt Service & Transfers: 5.5%
- Planning: 4.2%
- Public Works: 2.6%
- Finance: 2.1%

* Includes City Manager’s Office, City Attorney’s Office, Bower’s Museum, Personnel, Clerk of the Council, Community Development, Legislative Affairs, and Non-Departmental
Budget

The City of Santa Ana has an annual fiscal budget, which begins in July and ends in June of the following year. Our approach is to combine the strategic plan and annual financial plan for operations and capital improvements.

This process enables us to direct our resources towards programs and activities with the greatest potential to successfully achieve our Vision and Purpose.

Available below, we provide key documents to help you understand the City's budget process and results. If you require additional budget information or would like to learn more about the City budget you may contact the Budget office at 714-647-5420.

Public comments related to the budget may be emailed to eComment@santa-ana.org.
<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 2012</td>
<td>Adoption of the Sunshine Ordinance</td>
</tr>
<tr>
<td>April 2013</td>
<td>Strategic Plan Planning Process began</td>
</tr>
<tr>
<td>March 2014</td>
<td>Adoption of the Five-year Strategic Plan</td>
</tr>
<tr>
<td>May 2014</td>
<td>Allocation of an additional $3 million</td>
</tr>
<tr>
<td>July 1, 2014</td>
<td>Implementation of the Strategic Plan</td>
</tr>
</tbody>
</table>
Mission Statement
To deliver efficient public services in partnership with our community which ensure public safety, a prosperous economic environment, opportunities for our youth, and a high quality of life for residents.
Strategic Plan Goals

1) Community Safety

2) Youth, Education, Recreation

3) Economic Development

4) City Financial Stability

5) Community Health, Livability, Engagement & Sustainability

6) Community Facilities & Infrastructure

7) Team Santa Ana
Accountability & Monitoring Progress

Strategic Plan Alignment:
▪ City Council Agendas
▪ Council Committee Agendas

Monthly progress reports:
▪ City Council Meetings
▪ Strategic Plan Website

Funding reviewed during the budget process
Progress

61 Strategies Accomplished
Enhance the Police Department’s community policing
  • Developed the SAPD Citizens Academy
  • SAPD held first Open House with approximately 800 residence

Formed a traffic/pedestrian/bicycle safety taskforce to increase community outreach (1,1e)
  • City was awarded over $28 million in active transportation grants

Produced annual Police & Fire services reports to inform the community regarding public safety efforts (1,5b)

Developed a Fire Explorer Program to promote fire services to the youth (1,6d)
Highlights - Youth, Education, Recreation

- Convened a summit of 91 youth service providers to promote youth civic engagement (2,1a)
  - Hired Youth Civic Engagement Interns

- Received the National Medal for Museum and Library Service in 2016 (2,2a)

- Expanded after-school educational programing to seven sites (2,2a) - El Salvador, Jerome, Logan, Memorial, Salgado, Santa Anita Center and Madison Park

- Implemented year-round youth sports programing (2,2b)
  - Served over 2,700 youth thus far

- Developed youth sports scholarship program (2,2f)
  - Awarded over 144 youth sports scholarships thus far

- Expanded senior services and programs (2,4c)
  - Over 3,000 seniors participated in various wellness programs
Highlights - Economic Development

- Finalized an Economic Development Strategic Plan (3,1a)
  [http://www.santa-ana.org/cda](http://www.santa-ana.org/cda)

- Established an Economic Development Task Force (3,1b)
  - To provide recommendations on the Economic Development Plan
  - Addition of plan check and building inspection staff

- Launched the Santa Ana Shop local campaign (3,1f)
  - [http://santa-ana.org/cda/shoplocal.asp](http://santa-ana.org/cda/shoplocal.asp)

- Develop and promote online permits, inspections, and plan reviews (3,3a)

Approval of Hotel Development Incentive Program (3,5b)
Highlights - City Financial Stability

- Increased the accessibility of financial information (4,1a)
  - Quarterly updates (4,2b), 5-year forecast, trial budget, annual reports, community budget outreach meetings (4,1b), and Community Trial budget presentations

- Assessed the City’s debt service and refinancing options (4,2d)
  - Refinanced City debt resulting in $4.5M in anticipated savings and $5.9M in capital funding

- Modernized the UUT ordinance (4,3a)
  - 75% voter approval rating to reduce tax and modernize the ordinance

- Achieved 20% General Fund reserve level (4,3c)
  - $49.6 Million (projected FY15/16) in reserves

- Established a citywide grant coordinated effort (4,3e)
  - Secured over $38 Million in competitive grant funding since Oct. 2013
Highlights - Community Health, Livability, Engagement & Sustainability

- Established a leadership training and community engagement program (5,1c)

- Increased community outreach by partnering with the SAUSD, leveraging technology, and social media (5,1d)

- Approval of Climate Action Plan (5,2b)

- Developed a Community Volunteer & Internship program (5,1f)
  - **Hired an estimated 55 Strategic Plan interns**

- Established the Arts and Culture Commission and master plan (5,5b)
Highlights - Community Facilities & Infrastructure

- Secured Funding for the Warner Industrial Public Private Partnership (6,1d)

- Developed a comprehensive capital improvement program (6,1h)
  - Program highlights deferred maintenance needs

- Completed Water/Sewer rate study (6,1h)
  - Will provide for $97 Million in infrastructure and capital improvements

- Completed a citywide Information Technology assessment (6,2i)
  - Includes a 5-year implementation roadmap
  - Hired new Chief Technology Innovations Officer in February 2016
Highlights - Team Santa Ana

- Ensured adequate compensation levels to attract and retain skilled employees (7,4a)

- Developed a framework that allows for total compensation of staff in accordance with the City’s Financial condition (7,4b)

- Actively recruit a diverse and talented pool of candidates (7,4c)
  - Added over 100 positions since FY 2013-14

- Continue to promoted the use of new technology to improve service delivery (7,5a)
  - Wi-Fi and Mobile Technology Tools
Making Progress

Development of Plans:

• Branding & Marketing Campaign
• Community Engagement Plan
• General Plan Update
GENERAL PLAN
PLAN UPDATE
FISCAL YEAR 2016-17
CAPITAL IMPROVEMENT
PROGRAM (CIP)
CITY OF SANTA ANA
FY 2016/ 2017
CAPITAL IMPROVEMENT PROGRAM

Maple Bike Trail Bulb-Out

Morrison Park LID Improvements

Zoo – Ocelot Exhibit

Grand Avenue Improvements
16/17 CAPITAL IMPROVEMENT PROGRAM (CIP)
$45,309,512

Street Improvements
$20,999,218

Traffic Improvements
$5,403,400

Utility / Drainage / Lighting
$8,559,030

City Facility Improvements
$10,347,864

- Street Improvements: 23%
- Traffic Improvements: 46%
- Utility / Drainage / Lighting Improvements: 19%
- City Facilities: 12%
STREET IMPROVEMENTS
$20,999,218

Planning
3 – Projects
$517,130
- Pavement Management
- Project Development
- Right-of-Way Management

Roadway Improvements
9 – Projects
$20,282,088
- Alley Improvements
- Local Preventative Maintenance
- Residential Street Repair
- Arterial Preventative Maintenance
- Bristol St and Memory Ln Intersection Widening
- Bristol St Improvements from Civic Center to Washington
- Bristol St Improvements from Warner to St. Andrew
- Warner Avenue Improvements and Widening from Main to Oak
- WIC Roadway Improvements

Sidewalk/Streetscape
1 – Projects
$200,000
- Omnibus Concrete
TRAFFIC IMPROVEMENTS
$5,403,400

Planning
3 – Projects
$150,000
• Bike Lane Project Development
• Traffic Management Plans
• Traffic Safety Project Development

Traffic Signal
4 – Projects
$1,246,000
• Fairview St Traffic Signal Synchronization
• Traffic Signal Hardware Upgrade
• Westminster Ave/17th St Corridor Traffic Signal Synchronization
• Euclid St and Hazard Ave Signal Modification
• Warner and Flower Intersection Improvement

Mobility/Safety
9 – Projects
$3,007,400
• Citywide Safe Routes to School
• Sepulveda Safe routes to School
• Civic Center Drive Bike Boulevard
• Edinger Ave, Santa Ana Blvd, and 5th St Protected Bike Lanes
• Crosswalk Upgrades -Ph II
• Flower Street Safety enhancements
• Lincoln Pedestrian Trail
• SMSA Improvements

OC Street Car
$1,000,000
• Continue partnership with OCTA
• Design Oversight
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$8,559,030

Sewer Improvements
2 – Projects
$2,129,500
- Citywide Sewer Main Improvements
- Warner Industrial Community Park Sewer Main Improvements

Water Improvements
4 – Projects
$3,549,530
- Water Main Improvements
  - 17th Street – Phase 2
  - Saint Gertrude & Grand
  - South Bristol
  - Warner Industrial Community Park

Facility / Drainage
5 – Projects
$2,680,000
- Segerstrom (San Lorenzo) Sewer Lift Station Reconstruction
- South Station Perimeter Wall
- Walnut Pump Station
- Civic Center Stormwater Lift Stations
- Well 29 Improvements
- Storm Drain Master Plan

Street Light Improvement
1 – Project
$200,000
- Street Light Rewiring and Repairs
CITY FACILITIES $10,347,864

- Recreation Improvements
  - 5 – Projects
  - $2,018,000
  - Center Street Urban Greening Project
  - Dan Young Soccer Complex Field 2 Synthetic Turf
  - Riverview / Cabrillo / Windsor Resurfacing
  - Santiago Bike Trail / Bomo Koral Sidewalk & Walkway Renovation
  - Santiago Park Playground Equipment

- Park / Zoo Facilities
  - 11 – Projects
  - $3,879,864
  - Angel Park Restroom Renovation
  - Civic Center Re-caulking Plaza’s and ADA Improvements
  - Roosevelt / Walker Park Improvements
  - Santa Ana Stadium Concrete Repair
  - Security Cameras
    - Chepa’s Park
    - Memorial Park
    - Santa Anita Park
    - Madison Park
  - Security Lighting at Various Parks
  - Santiago Park Gas House
  - Santa Ana Zoo Care & Quarantine Facility

- Building / Transit Improvements
  - 4 – Projects
  - $4,450,000
  - Downtown Parking Structure Improvements:
    - 3rd/Birch
    - 3rd/Broadway
    - 5th/Spurgeon
    - 5th/Main
  - SARTC Deferred Maintenance
FEATURED PROGRAMS

- SMaRT: $80,000,000
- Fiber Optics: $TBD
- Street Light LED Conversion: $10,000,000
- ATP/HSIP: $3,674,900
- SMSA Program: $40,000,000
- Drought Tolerant Median Conversion: $1,000,000
- Efficiency / Technology: $TBD
IMPROVING SERVICES
16/17

- 97 miles Roadway Resurfacing
- 3 miles Water/Sewer Pipeline
- 6 miles Bike Lanes / Routes
- 7 locations Signal Modification
GRANT FUNDING AWARDED OVER THE LAST 4 YEARS
$80.1 MILLION

- $56.7 MILLION Street Improvements
- $17.9 MILLION Traffic Improvements
- $6 MILLION Utility Improvements
- $2.5 MILLION City Facilities
TOTAL CAPITAL IMPROVEMENT PROGRAM (CIP) $222,741,110

Street Improvements $116,111,180
Traffic Improvements $31,770,300
Utility / Drainage / Lighting $45,945,377
City Facility Improvements $28,914,253

- Street Improvements 13%
- Traffic Improvements 21%
- Utility / Drainage / Lighting 52%
- City Facilities 14%
<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 2016</td>
<td>Sunshine Ordinance Budget</td>
</tr>
<tr>
<td>December 2016</td>
<td>Adopted FY 16-17 Budget Calendar</td>
</tr>
<tr>
<td>February 2017</td>
<td>CIP Update &amp; Outreach Presentation</td>
</tr>
<tr>
<td>March 2017</td>
<td>Sunshine Ordinance Budget Outreach Meeting</td>
</tr>
<tr>
<td>April 2017</td>
<td>Preliminary 7-Year CIP presentation to the Planning Commission</td>
</tr>
<tr>
<td>April 2017</td>
<td>GF 1-Year Forecast &amp; 4-Year Projections GF Trial Budget Presentation</td>
</tr>
<tr>
<td>April 2017</td>
<td>Community Budget Hearings</td>
</tr>
<tr>
<td>May 2017</td>
<td>Community Budget Hearings</td>
</tr>
<tr>
<td>May 2017</td>
<td>City Council one-on-one Meetings</td>
</tr>
<tr>
<td>May 2017</td>
<td>City Manager’s Proposed FY 16-17 Budget Work-Study Session</td>
</tr>
<tr>
<td>June 2017</td>
<td>Tentative Budget/CIP Adoption</td>
</tr>
<tr>
<td>June 2017</td>
<td>Final Budget/CIP Ordinance Adoption</td>
</tr>
<tr>
<td>July 2017</td>
<td>Start of the New Fiscal Year</td>
</tr>
</tbody>
</table>
Thank You!