CITY OF SANTA ANA

Sunshine Ordinance

COMMUNITY BUDGET OUTREACH

PRESENTED BY:
DAVID CAVAZOS, CITY MANAGER

March 29, 2016
TOPICS TO BE COVERED

- City Governance
- Importance of the Sunshine Ordinance
- Importance of a Budget
- Budget Process
- Structure of the budget and funds
- Fiscal Year 2014-15 Year-End Results
- Fiscal Year 2015-16 Adopted Budget
- Fiscal Year 2015-16 2nd Quarter Results
- Strategic Plan Update
- Capital Improvement Program
Thank you Mayor and City Council

- Outstanding leadership
- Adoption of and continued implementation of the Strategic Plan

Long-Term Vision

- Adoption of one-year Forecast and four-year financial projection
CITY GOVERNANCE
6 Council Members

Voters elect at large

1 Mayor

City Manager
(serves at Council’s pleasure)

Appoints all subordinate City Dept. Directors
(with Council ratification)

Appoint City Attorney
(serves at Council’s pleasure)

Appoint City Clerk
(serves at Council’s pleasure)

RESIDENTS

Appoint
IMPORTANCE OF THE SUNSHINE ORDINANCE
Overall goal is Transparency
  • Updated the City Website
  • 10 years of budget information
  • 9 years of audited financials
  • Capital Improvement Program
  • Quarterly Budget Updates
  • Miscellaneous Fee Schedules
  • All presentations on-line

Will continue to conduct Budget Outreach meetings
  • Includes Strategic Plan Update and Capital Improvement Program

Strategic Plan monthly updates on-line

All RFPs & bids are posted on-line

Monthly Financials & Online Open Checkbook is now available
## Open Checkbook

### Chart Breakdown by Department Name

<table>
<thead>
<tr>
<th>Department Name</th>
<th>Account</th>
<th>Account Description</th>
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<tbody>
<tr>
<td>Public Works</td>
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<tr>
<td>Fire Department</td>
<td>62200</td>
<td>Contract Services-Professional</td>
</tr>
<tr>
<td>Personnel Services</td>
<td>64000</td>
<td>Retirement Plan Payment (PERS)</td>
</tr>
<tr>
<td>Balance Sheet</td>
<td>20213</td>
<td>Due to City employees</td>
</tr>
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<tr>
<td>Community Development</td>
<td>69125</td>
<td>Payment to Subagent</td>
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<tr>
<td>Public Works</td>
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<td>Contract Services-Professional</td>
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<td>20213</td>
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<td>WOMENS TRANSITIONAL LIV ...</td>
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<td>WM CURBSIDE LLC</td>
<td>02/25/2016</td>
<td>120058131</td>
<td>Public Works</td>
<td>260.00</td>
<td>62300</td>
<td>Contract Services-Professional</td>
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</table>
IMPORTANCE OF A BUDGET
A budget helps understand the choices we make with money

Preparing a budget is an important step and tool towards financial stability

Always more programs & services than what the allocated funds can sustain
**Sec. 604 - Budget Preparation by the City Manager.** In preparing the proposed City budget, the City Manager shall review the financial plans submitted, hold conferences thereon with the office, agency and department heads, respectively, and revise such plans as he may deem advisable.

**Sec. 605 – Submission to the City Council.** On or before the fifteenth (15th) day of June of each year, the City Manager shall recommend and submit to the City Council a proposed budget for the next ensuing fiscal year and a proposed appropriation ordinance as prepared by him.

**Sec. 607 – Further Consideration and Adoption.** On or before the thirty-first (31st) day of July the City Council shall adopt the budget with revisions, if any, by the affirmative votes of at least a majority of its members. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.
THE BUDGET PROCESS
HOW LONG DOES IT TAKE TO PREPARE A BUDGET?
7-8 MONTH PROCESS

November to December
- Development & Distribution of assumptions
- Present Preliminary Calendar & Process to City Council for Approval

January to March
- Departmental budget meetings, Trial Budget development and Preliminary Capital Improvement Program (CIP), & conduct outreach meeting

April to May
- Community budget hearings, City Manager’s Proposed Budget Work-Study Session, & budget presentation

June
- City Council Adoption of Budget & CIP

July
- Start of the new Fiscal Year 2016-17
STRUCTURE OF THE BUDGET AND FUNDS
**BUDGET TERMINOLOGY**

**Revenues** – Money received or collected (i.e. income)

**Expenses** – Money paid for goods and services (i.e. Payments/costs)

**Fund** – Checking account where revenues & expenditures are monitored and recorded (City has over 100 funds)

**General Fund** – Account which the City has the most discretion on spending (least restrictions)

**Reserves** – Savings account (to be used primarily for emergencies)

**Budget** – Plan that tells us how much money we will receive and how we will spend it

**Fiscal Year** – 12 month budget calendar (From July 1st to June 30th)
WHAT ARE THE BASIC SERVICES IN A TYPICAL CITY BUDGET?

**Public Safety** – Police & Fire Services

**Quality of Life** – Parks, Recreation, Community Services, Library, Cultural Arts, etc.

**Utilities** – Water, Sewer, Trash Pick-up, etc.

**Building & Development** – Planning, Housing, Community Development, etc.

**Streets & Lights** – Public Works, Capital Improvement Program, etc.

**General Services** – City Manager’s Office, Finance, Human Resources, City Attorney’s Office, etc.
A fund is similar to a checking account where revenues & expenditures are monitored and recorded.

Within our budget, we group over 100 various funds into five major categories.
WE MANAGE OVER 100 FUNDS

General Fund: City has the most discretion
TYPES OF CITY FUND CATEGORIES

1. General Fund
2. Community Development
3. Special Revenue Funds
4. Capital Funds
5. Enterprise Funds
## FY 2014-15 GENERAL FUND YEAR-END RESULTS

|------------------|---------------------------|-------------------|--------------|
| Total Revenues   | $ 208,918,360             | $ 220,225,903     | $ 11,307,543 | 🟢 5.4%  
| Total Expenditures | $ 208,918,360            | $ 208,443,008     | $ (475,352)  | 🟢 -0.2% |

- The year-end balance/surplus is approximately: 

  **+$11,782,895**

  Total of approximately **$25M** over two years
## FY 2013-14 VS. FY 2014-15
### GF MAJOR REVENUES
#### YEAR-END COMPARISONS

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>FY 2013-14 Year-End Actuals</th>
<th>FY 2014-15 Year-End Actuals</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax</td>
<td>$42,261,087</td>
<td>$43,232,124</td>
<td>$971,037 2.3%</td>
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<tr>
<td>Property Tax</td>
<td>29,484,372</td>
<td>30,866,045</td>
<td>1,381,673 4.7%</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF</td>
<td>26,864,824</td>
<td>27,552,574</td>
<td>687,750 2.6%</td>
</tr>
<tr>
<td>UUT</td>
<td>25,035,497</td>
<td>24,918,869</td>
<td>(116,628) -0.5%</td>
</tr>
<tr>
<td>Business License</td>
<td>11,200,935</td>
<td>11,342,904</td>
<td>141,969 1.3%</td>
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<tr>
<td>Hotel Visitors Tax</td>
<td>8,519,161</td>
<td>8,983,179</td>
<td>464,018 5.4%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$143,365,876</strong></td>
<td><strong>$146,895,695</strong></td>
<td><strong>$3,529,819 2.5%</strong></td>
</tr>
</tbody>
</table>
FISCAL YEAR 2015-16
ADOPTED BUDGET
### Total City Budget (All Funds)

- **Total City Budget**: $476,515,230
- Includes $3.0M in Strategic Plan funding.

<table>
<thead>
<tr>
<th>Major Fund Category</th>
<th>FY 2015-16 Adopted Budget</th>
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<tbody>
<tr>
<td>General Fund*</td>
<td>$ 225,813,258</td>
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<tr>
<td>Non-General Fund</td>
<td>216,077,480</td>
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<tr>
<td>Carry Forward</td>
<td>34,624,492</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>$ 476,515,230</strong></td>
</tr>
</tbody>
</table>

*Includes $3.0M in Strategic Plan funding*
FY 2015-16 GENERAL FUND BUDGET: REVENUES $225.8M

- Franchise Fees: $3,153,000 (1.4%)
- Sales Tax: $45,500,000 (20.1%)
- Property Tax: $31,600,000 (14.0%)
- Property Tax In-Lieu VLF: $28,800,000 (12.8%)
- Utility Users Tax: $27,780,000 (12.3%)
- Intergovernmental: $8,293,558 (3.7%)
- Use Of Money & Property: $18,151,800 (8.0%)
- Other Revenue & Taxes: $21,564,260 (9.5%)
- Charges for Services & Fees: $10,301,173 (4.6%)
- License, Permits & Fines: $10,379,467 (4.6%)
- Business Tax: $11,490,000 (5.1%)
HOW MUCH OF MY TAX DOLLARS DOES THE CITY RECEIVE?

1% Property Tax
Basic Levy Rate

$0.18 – $0.20
City of Santa Ana

8% Sales Tax

1% City of Santa Ana

Other government agencies
$0.80 to $0.82

7% Other government agencies
FY 2015-16 GENERAL FUND EXPENDITURES: $225.8M

Police 52.5%
Fire 18.4%
Parking, Recreation & Library 8.7%
Other* 5.8%
Debt Service 6.0%
Planning 3.9%
Public Works 2.8%
Finance 1.9%

*Includes Information Services, City Manager's Office, City Attorney's Office, Clerk of the Council, Human Resources, Bowers Museum, Non-Departmental, etc.
# FY 2015-16 2nd Quarter Results

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>FY 2014-15 2nd Quarter Actuals</th>
<th>FY 2015-16 2nd Quarter Actuals</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax</td>
<td>$11,252,814</td>
<td>$11,769,028</td>
<td>$516,214</td>
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<tr>
<td>Property Tax</td>
<td>$16,108,583</td>
<td>$16,891,583</td>
<td>$783,000</td>
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<tr>
<td>UUT*</td>
<td>11,658,103</td>
<td>11,528,284</td>
<td>(129,819)</td>
</tr>
<tr>
<td>Business License**</td>
<td>2,295,675</td>
<td>2,226,895</td>
<td>(68,780)</td>
</tr>
<tr>
<td>Hotel Visitors Tax</td>
<td>3,774,813</td>
<td>4,083,902</td>
<td>309,089</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$45,089,987</strong></td>
<td><strong>$46,499,692</strong></td>
<td><strong>1,409,705</strong></td>
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</table>

The City receives the majority of its revenue in the 3rd and 4th Quarter of the fiscal year:

- 1st Quarter (July to September): 10%
- 2nd Quarter (October to December): 26%
- 3rd Quarter (January to March): 28%
- 4th Quarter (April to June): 36%

**Total**: 100%
ADDITIONAL BUDGET INFORMATION

http://www.santa-ana.org/finance/budget/default.asp
FIVE-YEAR STRATEGIC PLAN UPDATE

www.santa-ana.org/strategic-planning
<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 2012</td>
<td>Adoption of the Sunshine Ordinance</td>
</tr>
<tr>
<td>April 2013</td>
<td>Strategic Plan Planning Process began</td>
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<tr>
<td>March 2014</td>
<td>Adoption of the Five-year Strategic Plan</td>
</tr>
<tr>
<td>May 2014</td>
<td>Allocation of an additional $3 million</td>
</tr>
<tr>
<td>July 1, 2014</td>
<td>Implementation of the Strategic Plan</td>
</tr>
<tr>
<td>FY2015-2016</td>
<td>Allocating funding through the Budget Process</td>
</tr>
</tbody>
</table>

www.santa-ana.org/strategic-planning
Mission Statement
To deliver efficient public services in partnership with our community which ensure public safety, a prosperous economic environment, opportunities for our youth, and a high quality of life for residents.

Goals (7)

Objectives (33)

Strategies (147)
1) Community Safety
2) Youth, Education, Recreation
3) Economic Development
4) City Financial Stability
5) Community Health, Livability, Engagement & Sustainability
6) Community Facilities & Infrastructure
7) Team Santa Ana

www.santa-ana.org/strategic-planning
ACCOUNTABILITY &
MONITORING PROGRESS

Strategic Plan Alignment:
- City Council Agendas
- Council Committee Agendas

Monthly progress reports:
- City Council Meetings
- Strategic Plan Website

Quarterly Updates on Performance Metrics

Funding reviewed during the budget process

www.santa-ana.org/strategic-planning
FEBRUARY 2016 SUMMARY

Goal #1 Community Safety

Goal #2 Youth, Education, Recreation

Goal #3 Economic Development

Goal #4 City Financial Stability

Goal #5 Community Health, Livability, Engagement & Sustainability

Goal #6 Community Facilities & Infrastructure

Goal #7 Team Santa Ana

Percentage Completed Color Key:
- 0 - 24% Necessary steps to accomplish the strategy are in early development.
- 25 - 49% Work efforts are underway to begin implementation of the strategy.
- 50 - 74% Strategy is currently being implemented.
- 75 - 100% Significant progress has been made towards the completion of the strategy or strategy has been fully implemented.
58 Strategies Accomplished
Formed a traffic/pedestrian/bicycle safety taskforce to increase community outreach (1,1e)
- City was awarded over $28 million in active transportation grants

Produced annual Police & Fire services reports to inform the community regarding public safety efforts (1,5b)

Developed a Fire Explorer Program to promote fire services to the youth (1,6d)

Partnered with educational organizations to develop re-entry programs (1,6f) – Santa Ana College & OC Re-Entry Partnership
Highlights - Youth, Education, Recreation

- Convene a summit to promote youth civic engagement (2,1a)
  - Hired Youth Civic Engagement Interns
  - Summit is scheduled for April 8th

- Expanded after-school educational programming to six sites (2,2a) - El Salvador, Jerome, Logan, Memorial, Salgado & Santa Anita Centers

- Implemented year-round youth sports programming (2,2b)
  - Served 2,700 youth thus far

- Developed youth sports scholarship program (2,2f)
  - Awarded 128 youth sports scholarships thus far

- Expanded senior services and programs (2,4c)
  - Over 200 seniors participated in various wellness programs
Established an Economic Development Task Force (3,1b)
- To provide recommendations on the Economic Development Plan
- Addition of plan check and building inspection staff

Developing a marketing and branding campaign (3,1c)

Launched the Santa Ana Shop local campaign (3,1f)
- http://santa-ana.org/cda/shoplocal.asp

Develop and promote online e-permits, inspections, and plan reviews (3,3a)
- Implemented the online permit system - https://permit.santa-ana.org/ops

www.santa-ana.org/strategic-planning
Highlights - City Financial Stability

- Increased the accessibility of financial information (4,1a)
  - Quarterly updates (4,2b), 5-year forecast, trial budget, annual reports, community budget outreach meetings (4,1b), and Community Trial budget presentations

- Assessed the City’s debt service and refinancing options (4,2d)
  - Refinanced City debt resulting in $4.5M in anticipated savings and $5.9M in capital funding

- Modernized the UUT ordinance (4,3a)
  - 75% voter approval rating to reduce tax and modernize the ordinance

- Achieved 20% General Fund reserve level (4,3c)
  - $45.9 Million in reserves and ahead of schedule

- Established a citywide grant coordinated effort (4,3e)
  - Secured over $34 Million in competitive grant funding since Oct. 2013
Highlights - Community Health, Livability, Engagement & Sustainability

- Established a leadership training and community engagement program (5,1c)
  - Held 10 resident leadership sessions (June – August 2015)

- Increased community outreach by partnering with the SAUSD, leveraging technology, and social media (5,1d)

- Approval of Climate Action Plan (5,2b)

- Developed a Community Volunteer & Internship program (5,1f)
  - Hired an estimated 40 Strategic Plan interns

- Established the Arts and Culture Commission and artist grant program (5,5b)
Highlights - Community Facilities & Infrastructure

- Developed a comprehensive capital improvement program (6,1h)
  - Program highlights deferred maintenance needs

- Completed Water/Sewer rate study (6,1h)
  - Will provide for $97 Million in infrastructure and capital improvements

- Completed a citywide Information Technology assessment (6,2i)
  - Includes a 5-year implementation roadmap
  - Hired new Chief Technology Innovations Officer in February 2016

www.santa-ana.org/strategic-planning
Highlights - Team Santa Ana

- Ensured adequate compensation levels to attract and retain skilled employees (7,4a)
- Developed a framework that allows for total compensation of staff in accordance with the City’s Financial condition (7,4b)
- Actively recruit a diverse and talented pool of candidates (7,4c)
  - Added an estimated 100 positions since FY 2013-14
- Continue to promote the use of new technology to improve service delivery (7,5a)
  - Wi-Fi and Mobile Technology Tools

www.santa-ana.org/strategic-planning
Development of Plans:

- Comprehensive Economic Development Strategic Plan
- General Plan Update

Enhancing Programs and Services:

- Development of a community policing and police services survey
- Partnering with Downtown stakeholders to provide a safe and inviting public environment
- Leverage Geographic Info. System (GIS) to monitor City capital investments

www.santa-ana.org/strategic-planning
Fostering Employee Development and Customer Service:

• Continuing to promote a culture of innovation and efficiency
• Reactivating employee training opportunities
• Mentoring employees through employee rotational and internship programs
FISCAL YEAR 2016-17
CAPITAL IMPROVEMENT PROGRAM (CIP)
CITY OF SANTA ANA
FY 2016 - 2017
CAPITAL IMPROVEMENT PROGRAM

Maple Bike Trail Bulb-Out

Zoo – Ocelot Exhibit

Richland: Shelton to Cul-de-sac

Grand Avenue Improvements
16/17 CAPITAL IMPROVEMENT PROGRAM (CIP)
$50,628,062

Street Improvements  $20,876,768
Traffic Improvements  $5,194,400
Utility / Drainage / Lighting Improvements  $18,659,030
City Facility Improvements  $5,897,864
STREET IMPROVEMENTS
$20,876,768

Planning
3 – Projects
$517,130
- Pavement Management
- Project Development
- Right-of-Way Management

Roadway Improvements
8 – Projects
$15,159,638
- Alley Improvements
- Arterial Preventative Maintenance
- Local Preventative Maintenance
- Residential Street Repair
- Bristol St and Memory Ln Intersection Widening
- Bristol St Widening and Improvements from Civic Center to Washington
- Warner Avenue Improvements and Widening from Main to Oak

Sidewalk/Streetscape
2 – Projects
$5,200,000
- Omnibus Concrete
- Median Conversion Project
TRAFFIC IMPROVEMENTS $5,194,400

Planning
3 – Projects
$150,000
• Bike Lane Project Development
• Traffic Management Plans
• Traffic Safety Project Development

Traffic Signal
4 – Projects
$1,237,000
• Fairview St Traffic Signal Synchronization
• Traffic Signal Hardware Upgrade
• Westminster Ave/17th St Corridor Traffic Signal Synchronization
• Euclid St and Hazard Ave Signal Modification

Mobility/Safety
8 – Projects
$2,807,400
• Citywide Safe Routes to School
• Sepulveda Safe routes to School
• Civic Center Drive Bike Boulevard
• Edinger Ave, Santa Ana Blvd, and 5th St Protected Bike Lanes
• Crosswalk Upgrades - Phase II
• Flower Street Safety enhancements
• Lincoln Pedestrian Trail

OC Street Car
$1,000,000
• Continue partnership with OCTA
• Design Oversight
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$18,759,030

Sewer Improvements
2 – Projects
$2,129,500
- Citywide Sewer Main Improvements
- Warner Industrial Community Park Sewer Main Improvements

Water Improvements
4 – Projects
$3,549,530
- Water Main Improvements
  - 17th Street – Phase 2
  - Saint Gertrude & Grand
  - South Bristol
  - Warner Industrial Community Park

Facility / Drainage
4 – Projects
$2,680,000
- Segerstrom (San Lorenzo) Sewer Lift Station Reconstruction
- South Station Perimeter Wall
- Walnut Pump Station
- Civic Center Stormwater Lift Stations
- Well 29 Improvements
- Storm Drain Master Plan

Street Light Improvement
1 – Project
$10,300,000
- Purchase and Install LED Street Lights
CITY FACILITIES
$5,897,864

Recreation Improvements
5 – Projects
$2,018,000
- Center Street Urban Greening Project
- Dan Young Soccer Complex Field 2 Synthetic Turf
- Riverview / Cabrillo / Windsor Resurfacing
- Santiago Bike Trail / Bomo Koral Sidewalk & Walkway Renovation
- Santiago Park Playground Equipment

Park Facilities
11 – Projects
$3,693,864
- Angel Park Restroom Renovation
- Civic Center Re-caulking Plaza’s and ADA Improvements
- Pacific Electric Bike Trail Security Lighting
- Santa Ana Stadium Structural Concrete Repair
- Security Cameras
  - Chepa’s Park
  - Memorial Park
  - Santa Anita Park
  - Santiago Park
- Security Lighting at Various Parks
- Santiago Park Gas House

Zoo Facilities
1 – Projects
$186,000
- Santa Ana Zoo Care & Quarantine Facility
FEATURED PROGRAMS

- SMART: $80,000,000
- Fiber Optics: $TBD
- Street Light LED Conversion: $10,000,000
- ATP/HSIP: $3,674,900
- SMSA Program: $20,000,000
- Efficiency / Technology: $TBD
IMPROVING SERVICES
16/17

- 97 miles Roadway Resurfacing
- 3 miles Water/Sewer Pipeline
- 6 miles Bike Lanes / Routes
- 7 locations Signal Modification

$1 Million Drought Tolerant Median Conversion
TOTAL CAPITAL IMPROVEMENT PROGRAM (CIP)  
$228,059,660

- Street Improvements: $115,988,730 (51%)
- Traffic Improvements: $31,561,300 (14%)
- Utility / Drainage / Lighting Improvements: $56,045,377 (24%)
- City Facilities: $24,464,253 (11%)
**CITY OF SANTA ANA - PUBLIC WORKS AGENCY**

**CAPITAL IMPROVEMENT PROGRAM - EXECUTIVE SUMMARY SCHEDULE**

**MONTH OF MARCH 2016**

**PLANNING**

<table>
<thead>
<tr>
<th>Project Number</th>
<th>Project Name</th>
<th>Strategic Plan Alignment</th>
<th>Project Manager</th>
<th>Total Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>SR-55 Widening (I-405 to I-5) (OCTA Lead)</td>
<td>6,1, g</td>
<td>K. NAVIS</td>
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<td>N/A</td>
<td>12th Street Grade Separation (OCTA Lead)</td>
<td>6,1, g</td>
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<td>N/A</td>
<td>Santa Ana - Garden Grove Streetcar</td>
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<td>N/A</td>
<td>Bristol Specific Plan Amendment</td>
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<td>15-6847</td>
<td>Bridge Preventive Maintenance Inventory &amp; Workplan</td>
<td>6,1, a</td>
<td>L. V. L. Y</td>
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<tr>
<td>16-6851</td>
<td>Complete Streets Plan</td>
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<td>Z. BRYAL</td>
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<td>12-6754</td>
<td>Circulation Element Update</td>
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<td>16-6851</td>
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<td>15-6827</td>
<td>Fairview Bridge Rehabilitation &amp; Widening</td>
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<td>14-6802</td>
<td>Civic Center Storm Water Lift Station Technical Memorandum</td>
<td>6,1, a</td>
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<td>12-6756</td>
<td>Transportation System Improvement Area (TSIA) Study</td>
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<td>Euclid/Hazard Traffic Signal Modification</td>
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<td>Crosswalk Upgrades Phase II</td>
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<td>Santa Ana Blvd/5th Street Protected Bike Lanes</td>
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<td>Oldendorf Avenue Bike Lanes</td>
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<td>Lincoln Pedestrian Path</td>
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<td>Sepulveda SRTS</td>
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<td>Drainage Master Plan Phase 2</td>
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<td>15-6448</td>
<td>Thornton Park Neighborhood Water Main Improvements</td>
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<td>Grand Ave and Saint Gertrude St Water Main Improvements</td>
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<td>Well #32 Rehabilitation (RFP)</td>
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<td>Sewer Main Repairs &amp; Replacements (FY 15/16)</td>
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<td>16-2567</td>
<td>Centennial Lake Circulation Study</td>
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<td>Angel Park Restroom Renovation (surplus)</td>
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**DESIGN**

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>N/A</td>
<td>I-5 HOV Central Corridor (OCTA Lead)</td>
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<td>M. SULTER</td>
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<td>16-7522</td>
<td>Willis / Sullivan Community Beautification</td>
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<td>16-6862</td>
<td>Non-Motorized, Citywide Concrete Sidewalk - Ph 2 Cabrillo Park</td>
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<td>Omnibus Concrete Repair Project (FY 15/16)</td>
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* Pending Grant
Standard & Poor’s (S&P) issued the City a “AA” general credit rating.

City strengths identified by S&P:
- Solid policy framework and implementation
- Proven and experienced management team
- Innovative and efficient improvements in operations
- Effective resource utilization – doing more with less
- Strong employee relations and successful labor negotiations
- Revenue enhancements and excellent fiscal management
FY 16-17
BUDGET CALENDAR
Budget Calendar

- Present Preliminary Calendar & Process to City Council for Approval
  December 1, 2015
- CIP Update and Outreach Presentation
  February 16, 2016
- Sunshine Ordinance Budget Outreach Meeting
  March 29, 2016
- City Council Meeting Trial Budget & CIP
  April 19, 2016
- Community Budget Hearings
  April 2016
- Preliminary Planning Commission Presentation
  April 11 or 25, 2016
- City Council one-on-one meetings
  May 2 – 16, 2016
- City Manager’s Proposed 16/17 Budget Work-Study Session
  May 17, 2016
- Tentative Budget/CIP Ordinance Adoption
  June 7, 2016
- Final Budget/CIP Ordinance Adoption
  June 21, 2016
- Start of the New Fiscal Year
  July 1, 2016
QUESTIONS/COMMENTS