City of Santa Ana

PROPOSED BUDGET SUMMARY
FISCAL YEAR 2016-2017
JUNE 7, 2016
June 7, 2016

Honorable Mayor and Members of the City Council:

It is my honor and pleasure to present the City Manager’s Proposed Budget for fiscal year 2016-17. As a result of the Mayor and City Council’s outstanding leadership and financial stewardship, the City’s proposed budget provided herein is structurally balanced and totals $513,887,000. This amount represents an increase of approximately $100 million dollars from the fiscal year 2012-13 budget. Additionally, the proposed budget demonstrates continued support of the five year strategic plan, public safety, improving park facilities, expansion of community center hours, increasing youth recreation and activities and an investment in economic development. Combined, the proposed budget and Capital Improvement Program illustrates the City’s commitment to partnership with business and community organizations, expansion of recreational programs and community centers, investment in public safety and infrastructure along with economic growth.

As an affirmation of the City’s financial achievements, the City received its first ever “AA” general credit rating with a stable outlook from Standard & Poor’s, an independent and nationally recognized credit rating agency, during fiscal year 2015-16. The general credit rating highlighted some of the City’s strengths:

- Seasoned, highly effective and proactive City management team
- Strong fiscal management and policy framework
- Excellent labor relations
- Prudent use of debt
- Diversified revenue base
- Flourishing economic development; and
- Santa Ana’s strategic location in the heart of Orange County.

The City’s economy has improved in key financial areas as follows: increased assessed valuation for the City 92701 zip code; “Top 6” revenue sources experiencing a 6.5% growth over a three-year period (fiscal year 2015-16-projected vs. fiscal year 2013-14); moderate increases in the areas of Sales Tax, Hotel Visitor’s Tax and Property Tax over the same three year period amounting to 7.9%, 7.9% and 9.2% increases respectively; and an unemployment rate of 4.6% which is lower when compared to the federal and state rate and further substantiates the current economic environment.

As noted above, these key financial indicators provided a strong performance over a two year period (fiscal year 2013-14 and 2014-15) generating a $25 million surplus. As a result of these significant budgetary accomplishments, in fiscal year 2015-16, a Surplus Allocation plan was established amounting to $11.2 million allocated to a variety of projects including technology upgrades, general plan, city branding, facility improvements, playground equipment and park renovations, security lighting at parks and efforts towards homeless programs; continued progress in
implementation of the Strategic Plan. In addition, the City has been successful in securing approximately $31.9 million in grant funding to support various Public Safety and Transportation programs since 2014. As a result, these accomplishments have allowed for the establishment of the City’s Trial Budget presented during April 2016, which formed the basis for the proposed budget for fiscal year 2016-17 and outlined the critical areas for the City to meet its budgetary goals.

**STRONG CITY LEADERSHIP**
The Mayor and City Council, via their adoption of the seven month Budget Calendar and overall policy directives, have created an environment where City staff has developed innovative ideas in providing City residents and business community a sustainable plan for the upcoming fiscal year.

In accordance with the City’s Budget and Financial Policy, a balanced budget is presented whereby ongoing recurring operating revenues match ongoing recurring operating expenditures including debt service. Furthermore, the City also achieved its twenty percent (20%) reserve level satisfying an additional element of the adopted Budget and Financial Policy.

A trial budget was developed, two months prior to the requirement defined in the City Charter, outlining the estimated revenue and expenditures for the General Fund along with the accompanying Capital Improvement Program. The development of the Trial Budget allowed for the scheduling of Community Budget Meetings for staff to obtain feedback and address concerns from Community Stakeholders. Significant concerns identified by the Community were related to various Park Improvements, Public Safety, establishment of youth and gang prevention programs, pedestrian and traffic improvements, addressing of homelessness issues and code enforcement.

**OUTSTANDING CITY EMPLOYEES AND SERVICE DELIVERY**
City Staff continues to implement various innovation and efficiency measures in order to enhance existing processes and seek outside third-parties to validate or recognize these efforts. During fiscal year 2015-16 City departments have received the following awards and/or recognition:

- **Parks and Recreation Agency** – City Library was a recipient of the National Award for Museum and Library Services. This nationally recognized award is given annually to ten Library and/or Museum’s nationwide.
- **Finance and Management Services Agency** – Government Finance Officers Association issued awards for both Excellence in Financial Reporting and Budget Presentation. Receipt of these awards highlights the City’s efforts in preparing financial information in accordance with industry best practices.
- **Community Development Agency** – Southern California Association of Governments issued a Sustainability Award for The Depot at Santiago mixed-use project. The award highlights the City’s efforts in developing affordable housing near major transportation and work centers.
- **Police Department** – Successful in receiving its annual Urban Area Security Initiative (UASI) allocation totaling approximately $5 million. The allocation for FY 2016-17 represents an increase of 81% from its FY 2013-14 award and will assist the Department in meeting its Public Safety goals and objectives.

Establishment of these measures has allowed staff to deliver improved customer service to the City’s internal and external customers. The proposed budget also allows for a net addition of five positions and incorporates increases in employee health and retirement costs.
City Manager’s Budget Letter
June 7, 2016

INNOVATION AND EFFICIENCY
The City has adopted the innovation and efficiency philosophy which has resulted in significant savings and contributed to the City achieving a surplus in the amount of $11.2 million. During the current fiscal year (2015-16), City departments have continued to initiate a variety of innovation and efficiency measures resulting in improved community engagement, efficiency savings and enhanced park safety:

- The expansion of the mySantaAna smartphone application to include additional maintenance services such as sidewalk repairs, tree services, and potholes has allowed this application to become a real-time dispatching for the public. The introduction of this service has expedited service delivery levels and provided the community with direct updates of the completed work.

- The Police Department is incorporating three primary integrated systems: Computer Aided Dispatch, Records Management Systems, and Automated Field Reporting. The new system will achieve efficiency savings equivalent to seven additional patrol officers and seven additional records clerks including a reduction of 750,000 printed pages annually.

- The Planning and Building Agency has expanded community outreach by utilizing VoiceShot, a telephone notification service, to improve efficiency of the noticing process at a fraction of printing and mail delivery costs.

- Parks, Recreation and Community Services Agency is working collaboratively with the Police Department on a focused Park Ranger system to enhance the efficiency of park safety. In addition, a park improvement plan has been established prioritizing improvements based on community input, deferred maintenance needs, safety, and funding availability.

TRANSPARENCY AND COMMUNITY ENGAGEMENT
With the development of a Capital Improvement Program and Trial Budget during April 2016, the City disclosed an early view and facilitated a public vetting of the proposed spending plan for the upcoming fiscal year. As a result, five (5) Community Budget meetings were held with over two hundred ninety (290) attendees who provided comments in person or via E-comments. These comments provide valuable feedback for City staff in the development of the proposed fiscal year 2016-17 budget.

ONE-YEAR FINANCIAL FORECAST AND FOUR-YEAR FINANCIAL PROJECTION
On April 19, 2016, City Staff developed and presented a one year financial forecast and four year financial projection. The long-range forecast is a useful tool and a financial management best practice to provide policy makers a road map guiding strategic decision-making. The forecast anticipates the City will achieve its Sales Tax projection of $45.5 million for fiscal year 2015-16. Key elements of the one year forecast are included in the proposed budget for fiscal year 2016-17 such as: continued maintenance of the twenty percent (20%) general fund reserve level, conservative growth in Sales Tax, moderate growth in Property Tax, and various innovation and efficiency savings totaling $2.1 million.

The forecast and financial projection reflects the City’s maintenance of a balanced budget, specifically recurring revenues equal recurring appropriations. However, in the event of an economic downturn policy makers will have the ability to prioritize the programs and services within the context of the strategic plan and corresponding budget.

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CAPITAL IMPROVEMENT PROGRAM
The Capital Improvement Program (CIP) identifies the specific infrastructure projects or upgrades to existing facilities for which the City recommends to address. The plan is developed with careful consideration and input between City Stakeholders, condition of the City’s infrastructure and forecasting of anticipated residential, commercial and industrial development. Funding for capital improvements is largely offset by outside funding sources such as federal, state and local grants along with fees assessed by the City’s Enterprise related operations.

The City’s Capital Improvement Program for fiscal year 2016-17 totals $45.3 million. The program includes the Safe Mobility Santa Ana program which funds street improvements, curb extensions and crossings, refuge medians, painted and elevated crosswalks and bike lane striping within the City’s high density areas.

Funding for Street Improvements totaling approximately $21.0 million include various arterial and alley improvements along with residential street and bridge repair. The plan also includes for sidewalk and landscape improvements. Additionally, the CIP provides funding for the Warner Industrial Community Roadway project an exciting Public/Private partnership between the City and business community.

Traffic improvements totaling approximately $5.4 million include appropriation for Bike Lane Project Development, Traffic Synchronization for Fairview Street and continued partnership with Orange County Transportation Authority (OCTA) on the Street Car Project. Funding is also proposed for mobility/safety improvements near City schools and high density areas.

Furthermore, maintenance and enhancement to extend the useful life of the City’s utility infrastructure is also included in the proposed Capital Improvement Program totaling approximately $8.6 million. Proposed projects include enhancements to the City’s sewer and water systems, specifically the water main improvements at Seventeenth Street, St. Gertrude and Grand as well as the Warner Industrial Community Park.

The maintenance of City facility improvements is a key aspect in improving service delivery to City’s internal and external customers. Funding in the proposed plan totals approximately $10.3 million and includes improvements at Riverview/Cabrillo/Windsor resurfacing, Dan Young Soccer Complex, Security Lighting and Cameras at a variety of parks including Memorial, Santa Anita, Madison, and Chepa’s Park.

TRIAL BUDGET
As discussed, City staff developed the General Fund Trial Budget on April 19, 2016 recommending approximately $228.9 million in General Fund appropriations and additional assigned programs which continues funding for the City to implement its Strategic Plan goals in the areas of Community Safety; Youth, Education and Recreation; Economic Development; City Financial Stability; Community Health, Livability, Engagement and Sustainability; Community Facilities and Infrastructure, and Team Santa Ana.

Below is a summary of proposed new General Fund services and new programs:

Community Safety ($3.3 million)

- Continued City match funding for 10 additional police officers via the COPS grant ($1.5 million)
- Additional resources for Community Policing and Prevention Programs ($1 million)
- Provide additional funding for the Safe Mobility Santa Ana (SMSA) Program to improve vehicle and pedestrian safety within the Santa Ana community ($250k)*
- Funding for proposed Animal Shelter ($550k) *

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As a result of officer attrition, primarily tied to retirements, since FY 2012-13 the City implemented various efforts to increase public safety staffing such as a marketing campaign along with enhancements of the application process. As a result of these efforts the City has received approximately 10,386 applications and hired approximately 40 sworn public safety officers since FY 2013-14.

**Youth, Education and Recreation ($1.1 million)**

- Park Systems Enhancements such as Water-Wise Management, Park Monitoring, and Tree-Trimming ($465k)
- Funding for the development of Santiago Park Cultural Amphitheater ($400k)*
- Security Enhancements and various other programs ($150k)
- Youth Summer Programs to enhance literacy, computer usage and recreational activities ($70k)
- Provide nutritious meals to the Senior Community ($15k)

The City’s continued commitment in its Youth is reflected with increased funding for various educational and recreational programs and activities. In addition, the proposed new Cultural Amphitheater at Santiago Park provides an opportunity to enhance the City’s vibrant arts and cultural programs.

**Economic Development ($3.0 million)**

- Provide funding for Development Projects such as South Main, Downtown, Harbor Corridor, Seventeenth St. Business Corridor and Santa Ana Regional Transportation Center ($2 million)*
- Develop Public Private Partnerships to enhance economic development, enhance business attraction and retention efforts, and development of an incentive program to allow for increased sales tax and economic activity ($1 million)*

Collaboration with the business community, including the Downtown and Chamber of Commerce, is a key strategy for continued and sustainable economic growth. The proposed funding provides for unique economic partnerships that would assist in branding, development of economic projects in different areas of the City, as well as provide for the attraction and retention of businesses in order to provide high quality employment for Santa Ana’s residents.

**City Financial Stability ($2.5-4.5 million)**

- Increase Economic Uncertainty reserve by an additional ($1 to $3 million)*
- Establish a Jail Revenue Stability account ($1 million)*
- Additional funding to the Pension Stability reserve ($500k)*

The City seeks to build upon its “AA” rating achievement. During the upcoming fiscal year, the recommended assignment of fund balance will increase the pension stability and the Economic Uncertainty Reserves. In addition, it will establish a Jail Revenue Stability account to offset potential downturn in Jail revenues.

**Community Health, Livability, Engagement and Sustainability ($600k)**

- Develop a Community Engagement and Partnership for Safety & Greater Prosperity plan ($500k)*
- Funding for voter outreach ($100k)

The proposed funding continues to build upon the City’s effort to engage the community in dialogue in order to enhance existing and develop new partnerships.
Community Facilities and Infrastructure ($250k)
  - Funding for deferred maintenance at the Santa Ana Regional Transportation Center ($250k).

The City continues to make efforts in addressing its deferred maintenance needs. In addition to implementing year two of the surplus allocation and the anticipated sale of the Bristol Street property ($2 million) in July of 2016, these efforts will provide for upgrading and installing security lighting at various parks, replacing walkways at Centennial Park, resurfacing the parking lot at Thornton Park, and replacement for HVAC equipment at the Santa Ana Senior Center.

Team Santa Ana ($240k)
  - Addition of a Paralegal and Personnel Technician ($170k)
  - Funding for Job Classification Study ($70k)

*proposed assignment of fund balance or other funding source

ADDITIONAL RECOMMENDATIONS BASED ON COMMUNITY BUDGET MEETINGS AND ONE ON ONE COUNCIL MEETINGS

Public input provided during the budget process often results in changes to a City’s proposed budget. A majority of the public comments supported the continued initiatives as outlined in the Trial Budget. Feedback from the Community overwhelmingly resulted in five key initiatives: Public Safety/Youth and Gang Prevention Programs, Park Improvements and Safety, Pedestrian/Traffic Improvements, Homelessness and Code Enforcement efforts. As a result of the feedback received from both the public and one on one Councilmember meetings, the proposed budget was amended as follows:

Public Safety
  - Addition of two Full-Time Park Rangers for community safety and protection of park resources ($170k)

Youth, Education and Recreation
  - Extended hours for community centers to facilitate mentorship support for youth participants and recreational programs/activities ($150k)
  - Enhanced security services at Main Library ($214k)

Community Health, Livability, Engagement and Sustainability
  - Additional Code Enforcement resources (funding pending fee rate study)

Community Facilities and Infrastructure
  - Establishment of an Asset Management Program ($150k)

ECONOMIC OUTLOOK

During August 2013, the City was forecasted to experience steep deficits and a contraction of services offered to residents and the business community, along with a reduction of workforce. However, as we approach eight years since the “Great Recession”, the City experienced a Fiscal Turnaround highlighted by an increase in its “Top 6” revenue sources, early achievement of its 20% reserve level, cost of living adjustment for employees, and offering of new programs to City residents. Furthermore, Local Economic experts predict continued growth in the number of Jobs, Median Income, and Property Values along with a decline in the region’s Unemployment and Lodging

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Vacancy rates. Thus, the proposed budget for fiscal year 2016-17 is reflective of the positive economic data and projects conservative increases for its top revenue sources: Sales Tax, Property Tax and Property Tax In-Lieu of VLF, Business License and Hotel Visitors Tax.

Additionally, the City is well positioned to adjust to a potential economic retraction via the establishments of various initiatives. The establishment of a Pension Stability ($500k), Jail Revenue Stability ($1.0 million) fund(s) and further augmentation of the existing Economic Uncertainty funds ($1.0 million to $3.0 million) providing the Mayor and City Council the necessary tools to navigate potential downturn.

OVERVIEW OF THE FISCAL YEAR 2016-17 CITY BUDGET
The fiscal year 2016-17 City budget totals $513,887,000 which includes the following City Funds: General Fund, Internal Service, Enterprise, Special Revenue, Community Development, and Capital Funds. The 2016-17 City Budget represents a 7.5% increase from the prior fiscal year appropriations.

**General Fund**
With the additional recommended changes, the proposed 2016-17 General Fund revised budget totals $228,970,000 and approximately forty-five percent (45%) of the total City’s proposed budget. The General Fund supports those functions most commonly associated with city government such as police, fire, parks recreation and library, planning and building, street maintenance and general city administration. Additionally, the General Fund budget incorporates ongoing funding of nearly $2.5 million for the five-year strategic plan which commenced July 1, 2014. The Strategic Plan funds various programs including but not limited to youth sports scholarships, community volunteer/internship program, and resources to increase the useful life of existing City infrastructure.

**CONCLUSION**
As our City continues to realize the benefits of an improved economy and development and implementation of innovative and efficiency measures, the organization is committed to making Santa Ana the premiere destination in the region to live, work, do business and seek entertainment. None of these efforts would be possible without the continued support and stewardship of the Mayor and City Council. Given our available resources, the proposed budget reflects Staff’s efforts in the restoration of core City services such as Public Safety, Recreational Programs and Roadway Maintenance along with presenting the Community and the Council’s key priorities and goals.

As we move forward and eagerly await the beginning of the new fiscal year, the organization will seek to build upon the accomplishments and success achieved during fiscal year 2015-16. Furthermore, I would like to thank all my fellow City of Santa Ana employees for their continued dedication and support in providing superior customer service via utilization of technology and implementation of innovation and efficiency measures within existing City operations.

Sincerely,

David Cavazos
City Manager

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FY 2016-17 PROPOSED CITY-WIDE BUDGET

CITY-WIDE REVENUE SOURCES
Estimated Revenues: $458,007,597
Carry Forward: $55,879,403
Total Revenue Sources: $513,887,000

General Fund
$228,970,000 (44.6%)
(Includes Transfers)

GF Related Special Revenues
$19,747,877 (3.8%)

Successor Agency
$21,372,164 (4.2%)

Special Revenue Funds
$28,745,294 (5.6%)

Housing Assistance
$43,948,050 (8.6%)

Capital Projects-Grants & Misc,
$51,254,360 (10.0%)

Other Enterprise Funds
$50,916,880 (9.8%)

Water Enterprise
$57,461,360 (11.2%)

CDBG & Other Grants
$11,471,015 (2.2%)

Special Revenue Funds
$28,745,294 (5.6%)
FY 2016-17 PROPOSED CITY-WIDE BUDGET

CITY-WIDE APPROPRIATIONS
$513,887,000

*Includes best practice of budgeting for attrition savings
FY 2016-2017
GENERAL FUND
REVENUE SOURCES & APPROPRIATIONS

FISCAL YEAR 2016-2017 PROPOSED BUDGET SUMMARY
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FY 2016 – 2017
General Fund 11 Revenue Sources
Estimated Revenues: $228,970,000

Sales Tax
$46,504,000 (20.3%)

Property Tax
$33,022,000 (14.4%)

Property Tax In Lieu VLF
$30,096,000 (13.2%)

Use of Money & Property
$17,018,300 (7.4%)

Other Taxes
$11,548,160 (5.1%)

Miscellaneous
$10,331,856 (4.5%)

Charges for Services & Fees
$10,244,709 (4.5%)

Intergovernmental
$8,521,802 (3.7%)

Fines
$4,877,456 (2.1%)

Licenses and Permits
$4,654,774 (2.0%)

Franchise Fees
$3,308,620 (1.5%)

Hotel Visitor’s Tax
$9,430,000 (4.1%)

Business Tax
$11,632,323 (5.1%)

Utility Users Tax
$27,780,000 (12.1%)
FY 2016-2017 General Fund 11 Appropriations
$ 228,970,000

- Fire Department: $42,200,273 (18.4%)
- Police Department: $120,257,118 (52.5%)
- Finance & Mgmt. Services: $4,870,614 (2.1%)
- Public Works: $5,908,755 (2.6%)
- Parks, Recreation, & Com. Services: $19,366,804 (8.5%)
- Debt Service: $12,578,065 (5.5%)
- Planning & Building: $9,491,243 (4.2%)
- All Others: $14,297,128 (6.2%)

*Includes best practice of budgeting for attrition savings

- City Manager's Office: $2,270,005 (1.0%)
- City Attorney's Office: $2,878,925 (1.3%)
- Community Development: $465,675 (0.2%)
- Personnel: $1,405,042 (0.6%)
- Non-Departmental: $1,890,085 (0.8%)
- Legislative Affairs: $377,515 (0.2%)
- Bower's Museum: $1,475,890 (0.6%)
- Informations Services: $2,632,230 (1.1%)
- Clerk of the Council: $901,761 (0.4%)
- Information Services: $2,632,230 (1.1%)

*Includes best practice of budgeting for attrition savings
FY 2016-2017
WORKFORCE CHANGES
GENERAL FUND &
NON-GENERAL FUND

FISCAL YEAR 2016-2017 PROPOSED BUDGET SUMMARY
### Proposed Full-Time Workforce Changes - FY 16-17

#### Additions/Deletions

**Post Trial Budget Additions**

<table>
<thead>
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<th>Department</th>
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<th>Position</th>
<th>Fiscal Impact</th>
<th>General Fund</th>
<th>Non-General Fund</th>
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*Funding to be determined upon completion of fee study

**Supplemental Budget Requests (Trial Budget)**

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<th>Department</th>
<th>Qty.</th>
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**Includes 10 Police Officers funded by COPS grant

**Organizational Changes**

<table>
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<tr>
<th>Department</th>
<th>Qty.</th>
<th>Position</th>
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<td>618,403</td>
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## Proposed Full-Time Workforce Changes - FY 16-17
### Reallocations

<table>
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<tr>
<th>Parks, Recreation &amp; Community Services</th>
<th>Qty.</th>
<th>Position</th>
<th>Fiscal Impact</th>
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<th>Non-General Fund</th>
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<th>Finance &amp; Management Services</th>
<th>Qty.</th>
<th>Position</th>
<th>Fiscal Impact</th>
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<th>Non-General Fund</th>
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<tbody>
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<table>
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<td>100,844</td>
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</table>
FY 16-17
ORGANIZATION CHART AND FULL-TIME EMPLOYEES

RESIDENTS OF THE CITY OF SANTA ANA

MAYOR AND CITY COUNCIL

City Attorney
14 (1.2%)

City Manager
10 (0.9%)

Clerk of the Council
4 (0.4%)

Recreation & Community Services
68 (6.0%)

Public Works
158 (14.0%)

Police Department
617 (54.7%)

Finance & Management Services
103 (9.1%)

Information Technology
16 (1.4%)

Community Development Agency
44 (3.9%)

Personnel Services
25 (2.2%)

Planning & Building
70 (6.2%)

FY 16-17 Total FT Positions: 1129
FYFY 2016 - 2017

PROPOSED CHANGES TO THE
MISCELLANEOUS FEES

FISCAL YEAR 2016-2017 PROPOSED BUDGET SUMMARY
Proposed New Miscellaneous Fees FY 2016-2017

PLANNING AND BUILDING AGENCY

1. **Zoning Interpretation Letter**
   
   Existing Fee: None
   Proposed Fee: $475.56
   
   The Zoning Interpretation Letter is a document developers can request that addresses any “vagueness” in the municipal code. The fee covers only the costs associated with producing and providing the letter i.e. staff time spent writing, reviewing, formatting, mailing, and filing. The projected annual revenues are $11,889 based on 25 requests.

2. **Zoning Ordinance Amendment (ZOA) fee**
   
   Existing Fee: None
   Proposed Fee: $5,558.61
   
   The ZOA fee covers the staff time and resources to process the ZOA application that amends Chapter 41 of the Santa Ana Municipal Code requested by developers and members of the development community. Staff time includes analyzing code changes, drafting amendments, reaching out to the community, preparing staff reports, and presenting to the Planning Commission and the City Council. The projected annual revenues are $22,234.44.

3. **Proactive Rental Enforcement Program (PREP) Recording Service Fee for Lien**
   
   Existing Fee: None
   Proposed Fee: $57.00 per recording
   
   This fee allows for the City to record a lien against the real property of any rental housing owner who fails to pay any rental housing property fees, re-inspection fees and related penalties or interest owed to the City. The fee covers the staff time spent writing, reviewing, formatting, mailing, and filing the Recording Service Fee. The PREP “fee for inspection program” is a new program and the fee is required to be implemented per SAMC 8-1981 (b). Revenue is generated when liens are paid and released. Projected annual revenues are $1,850 based on 50 liened and released properties.

4. **PREP Rental Housing Annual Inspection Fee**
   
   Existing Fee: None
   Proposed Fee: $23 per unit
   
   This fee is to cover the inspection and administrative costs for monitoring the PREP program as referenced in SAMC 8-1967.

5. **PREP Re-inspection Fee**
   
   Existing Fee: None
   Proposed Fee: $15 per unit
   
   This fee is to cover the re-inspection and administrative costs for monitoring the PREP program.
6. **Environmental and Transportation Committee (ETAC) Tree Appeal Fee**

   Existing Fee: None  
   Proposed Fee: $181.47

This fee is charged to applicants requesting a tree removal appeal hearing to ETAC under their advisory capacity. The fee will recover the costs associated with the certified arborist tree assessments, inspections, administrative coordination and processing of appeals. The projected annual revenues are $1,814.

7. **SARTC Facility Rental for Special Events**

   Existing Fee: None  
   Proposed Fee: $4,027.70

This fee is to allow for the rental of Santa Ana Regional Transportation Center’s (SARTC) exterior property, i.e. both parking lots, the front fountain area, taxi loading area and the entire drive aisle from Santa Ana Blvd to Santiago St. The projected annual revenues are $8,000.

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**PARKS, RECREATION, COMMUNITY SERVICES AGENCY**

8. **After School Adventures Program**

   Existing Fee: None  
   Proposed Fee: $20.00 ($15.00 for additional child per week)

This fee is associated with an after school program initiated by the 5-year Strategic Plan that provides students, Kindergarten to 5th grade, homework assistance followed by recreational sports, arts & crafts, and excursions. Fees are to cover expenses for participants who are not eligible for scholarships.

9. **Plaza Calle Cuatro Reservation Processing**

   Existing Fee: None  
   Proposed Fee:  
   - Resident/Non-Profit: $120.00  
   - Non-Resident/Non-Profit: $180.00  
   - Resident/Business: $140.00  
   - Non-Resident/Business: $184.97  
   - Event Staffing Fee*: $20.00 Per Event Day  

   *if special event requires access to electricity

This fee is for the rental of Plaza Calle Cuatro located at 4th and French Streets. The reservation is for any time between 8:00am to 10:00pm. The projected revenue is $4,320 based on 24 reservations for the year.
10. Willard Intermediate Sports Field

Existing Fee: None

Proposed Fee: Non-Resident/Profit per Hour $40.49
Non-Resident/Non-Profit per Hour $29.67
Resident/Profit per Hour $14.84
Resident/Non-Profit per Hour $7.13
(Same as the proposed Youth Fees for the Stadium)

This fee is for the rental of Willard Intermediate Sports Field per hour. The field is to be rented for youth sports competitions or athletic activities. The total revenue is expected to be $11,050.

CLERK OF THE COUNCIL

11. Proof of Living/Residency

Existing Fee: None

Proposed Fee: $10.00

This fee is for documenting one’s being/viability and where he/she resides. The fee should be increased at the same rate as the State fee imposed on Notarial Service Fee set by Government Code § 8211. The total annual requests are expected to be 5-10.
Proposals to Modify Existing Fees FY 2016-2017

PLANNING AND BUILDING AGENCY

1. Historic Property Preservation Agreement (Mills Act Application)

   Existing Fee: $4,119.00
   Proposed Fee: $2,059.50

Resolution No. 2015-039 authorized the extension of reducing fees for Historic Property Preservation by 50% and waived the $5,248.39 fee for private party nominations. This modification is to comply with the Resolution.
**Proposed New and Modified Miscellaneous Fees FY 2016-2017**

**PARKS, RECREATION, COMMUNITY SERVICES AGENCY**

1. **Zoo Admissions**

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Proposed</th>
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</thead>
<tbody>
<tr>
<td><strong>Adult</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Weekday (Full-day)</td>
<td>$10.00</td>
<td>$10.00</td>
</tr>
<tr>
<td>Weekday (Half-day)</td>
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<tr>
<td>Sat &amp; Sun (Full-day)</td>
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<tr>
<td>Sat &amp; Sun (Half-day)</td>
<td>None</td>
<td>$10.00</td>
</tr>
<tr>
<td><strong>Child-Senior</strong></td>
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<td></td>
</tr>
<tr>
<td>Weekday (Full-day)</td>
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<td>$7.00</td>
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<td>Weekday (Half-day)</td>
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<td>$5.00</td>
</tr>
<tr>
<td>Sat &amp; Sun (Full-day)</td>
<td>$7.00</td>
<td>$9.00</td>
</tr>
<tr>
<td>Sat &amp; Sun (Half-day)</td>
<td>None</td>
<td>$7.00</td>
</tr>
</tbody>
</table>

*Santa Ana residents are free the third Sunday of the month*

The proposed fee structure is to encourage visitors to the Zoo after 2pm (half-day). Zoo fees have not been increased since July 2012 and the increase is to incrementally address the recovery of operational costs.
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FY 2016 - 2017
CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2016-2017 PROPOSED BUDGET SUMMARY
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## PROJECTS

### I. Street Improvements

**Planning**

- Pavement Management: 217,130
- Project Development: 200,000
- Right-of-Way Management: 100,000

*Subtotal Planning: 517,130*

**Curb, Gutter, Sidewalk Improvements**

- Omnibus Concrete: 200,000

*Subtotal Curb, Gutter, Sidewalk Improvements: 200,000*

**Alley Rehabilitation**

- Alley Improvement Program: 125,000

*Subtotal Alley Rehabilitation: 125,000*

**Neighborhood Street Rehabilitation**

- Residential Street Repair Program: 749,261

*Subtotal Neighborhood Street Rehabilitation: 749,261*

**Local Street Rehabilitation**

- Local Street Preventative Maintenance: 600,000
- Warner Industrial Community Pavement Improvements: 1,400,000

*Subtotal Neighborhood Street Rehabilitation: 2,000,000*

**Arterial Street Rehabilitation**

- Arterial Street Preventative Maintenance: 1,400,000

*Subtotal Neighborhood Street Rehabilitation: 1,400,000*

**Street/Bridge Improvements & Widening**

- Bristol Street and Memory Lane Intersection Widening: 90,000
- Bristol Street Improvements: Phase IIIA-Civic Center to Washington: 2,485,597
- Bristol Street Improvements: Phase IV - Warner to St. Andrew: 5,629,845
- Warner Avenue Improvements: Phase I - Main to Oak: 7,802,385

*Subtotal Neighborhood Street Rehabilitation: 16,007,827*

### II. TRAFFIC IMPROVEMENTS

**Planning**

- Bike Lane Project Development: 50,000
- OC Street Car: 1,000,000
- Safe Mobility Santa Ana (SMSA): 200,000
- Traffic Management Plans: 50,000
- Traffic Safety Project Development: 50,000

*Subtotal Planning: 1,350,000*

---

**TOTAL STREET IMPROVEMENTS: 20,999,218**
## CITY OF SANTA ANA
### CAPITAL IMPROVEMENT PROGRAM (CIP)
#### FY 16-17 CIP PROJECTS BY CATEGORY

### PROJECTS

#### Traffic Improvements
- Euclid Street and Hazard Avenue Signal Modification: $306,400
- Fairview St. Traffic Signal Synchronization: $250,000
- Traffic Signal Hardware Upgrade: $655,600
- Warner Avenue and Flower Street Intersection Improvements: $9,000
- Westminster Avenue/17th Street Corridor Traffic Signal Synchronization: $25,000

**Subtotal Traffic Signal**: $1,246,000

#### Mobility/Safety
- Citywide Safe Routes to School: $615,000
- Civic Center Drive Bike Boulevard: $260,000
- Crosswalk Upgrades - Phase II: $545,400
- Edinger Avenue Protected Bikes Lanes: $142,000
- Flower Street Safety Enhancements: $945,000
- Lincoln Pedestrian Trail: $80,000
- Santa Ana and 5th Street Protected Bike Lanes: $200,000
- Sepulveda Safe Routes to School Project: $20,000

**Subtotal Mobility/Safety**: $2,807,400

### III. PUBLIC UTILITY/DRAINAGE IMPROVEMENTS

#### Planning
- Drainage Master Plan Alternative Improvement Assessment and Priorization: $150,000

**Subtotal Planning**: $150,000

#### Sewer Improvements
- Citywide Sewer Main Improvements: $1,629,500
- Warmer Industrial Community Park Sewer Main Improvements: $500,000

**Subtotal Sewer Improvements**: $2,129,500

#### Water Improvements
- 17th Street Water Main Improvements Phase 2: $1,330,000
- Saint Gertrude and Grand Water Main Replacement: $1,000,000
- South Bristol Water Main Improvements: $691,530
- Warmer Industrial Community Park Water Main Improvements: $528,000

**Subtotal Water Improvements**: $3,549,530

#### Water/Sewer Facility Improvements
- Segerstrom (San Lorenzo) Sewer Lift Station Reconstruction: $1,000,000
- South Station Perimeter Wall: $150,000
- Walnut Pump Station: $1,000,000
- Well 29 Improvements: $300,000

**Subtotal Facility Improvements**: $2,450,000

#### Storm Drain/Water Quality Improvements
- Civic Center Stormwater Lift Station Analysis: $80,000

**Subtotal Storm Drain Water Quality**: $80,000

#### Street Lighting Improvements
- Street Light Re-wiring and Repairs: $200,000

**Subtotal Storm Drain Water Quality**: $200,000

**TOTAL PUBLIC UTILITY/DRAINAGE IMPROVEMENTS**: $8,559,030
## City Facility Improvements

### Transit Facility Improvements

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Santa Ana Regional Transportation Center Deferred Maintenance</td>
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**Subtotal Transit Facility Improvements**: 950,000

### Park Facilities

<table>
<thead>
<tr>
<th>Project Description</th>
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<tbody>
<tr>
<td>Angels Park Restroom Renovation</td>
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<tr>
<td>Center Street Urban Greening Project</td>
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<tr>
<td>Chepa's Park Security Cameras</td>
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</tr>
<tr>
<td>Civic Center re-caulking the Plaza's of Fountains and Flags</td>
<td>130,000</td>
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<tr>
<td>Civic Center Renovate ADA Access</td>
<td>330,000</td>
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<tr>
<td>Dan Young Soccer Complex Field 2 Synthetic Turf</td>
<td>640,000</td>
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<tr>
<td>Madison Park Security Cameras</td>
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<tr>
<td>Memorial Park Security Cameras</td>
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<tr>
<td>Roosevelt/Walker Park Improvements</td>
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<tr>
<td>Riverview/Cabrillo/Windsor Surfacing</td>
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<tr>
<td>Santa Ana Stadium Structural Concrete Repair 2</td>
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<td>Santa Anita Park Security Cameras</td>
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<tr>
<td>Santiago Bike Trail/Bomo Koral Sidewalk &amp; Walkway Renovation</td>
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<tr>
<td>Santiago Park Gas House Improvements</td>
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<tr>
<td>Santiago park Playground Equipment</td>
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<tr>
<td>Security Lighting at Various Parks</td>
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</table>

**Subtotal Safety/Mobility Improvements**: 5,711,864

### Zoo Facilities

<table>
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<tr>
<th>Project Description</th>
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</thead>
<tbody>
<tr>
<td>Santa Ana Zoo Care &amp; Quarantine Facility</td>
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**Subtotal Traffic Improvements**: 186,000

### Building Facilities

<table>
<thead>
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<th>Project Description</th>
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<tbody>
<tr>
<td>Downtown Parking Structure Improvements (3rd/Birch)</td>
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<tr>
<td>Downtown Parking Structure Improvements (3rd/Broadway)</td>
<td>875,000</td>
</tr>
<tr>
<td>Downtown Parking Structure Improvements (5th/Spurgeon)</td>
<td>1,435,000</td>
</tr>
<tr>
<td>Downtown Parking Structure Improvements (5th/Main)</td>
<td>595,000</td>
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**Subtotal Building Facilities**: 3,500,000

### Total Building Facilities Improvements

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</thead>
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### Grand Total

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<tbody>
<tr>
<td>Grand Total</td>
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# CITY OF SANTA ANA
## SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM
### FY 16-17 THROUGH FY 22-23

### PROJECTS

<table>
<thead>
<tr>
<th>I. STREET IMPROVEMENTS</th>
<th>FY 16-17</th>
<th>FY 17-18</th>
<th>FY 18-19</th>
<th>FY 19-20</th>
<th>FY 20-21</th>
<th>FY 21-22</th>
<th>FY 22-23</th>
<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td>Alley Rehabilitation</td>
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<td>150,000</td>
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<td>150,000</td>
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<td>1,400,000</td>
<td>1,400,000</td>
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<td>Curb, Gutter, Sidewalk</td>
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<td>250,000</td>
<td>250,000</td>
<td>250,000</td>
<td>1,700,000</td>
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<td>Local Street Rehab</td>
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<td>2,000,000</td>
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<td>2,000,000</td>
<td>2,000,000</td>
<td>14,000,000</td>
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<tr>
<td>Neighborhood Street Reh</td>
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<td>1,000,000</td>
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<tr>
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<td>450,000</td>
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<tr>
<td>Street/Bridge Improv.</td>
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<td>16,007,827</td>
</tr>
<tr>
<td><strong>Total Street Improv.</strong></td>
<td>20,999,218</td>
<td>5,250,000</td>
<td>5,250,000</td>
<td>5,250,000</td>
<td>5,250,000</td>
<td>5,250,000</td>
<td>5,250,000</td>
<td>52,499,218</td>
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</table>

<table>
<thead>
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<th>II. TRAFFIC IMPROVEMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Planning</td>
</tr>
<tr>
<td>Traffic Improvements</td>
</tr>
<tr>
<td>Traffic Safety/Mobility</td>
</tr>
<tr>
<td><strong>Total Arterial Improv.</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>III. UTILITY/DRAINAGE/LIGHTING IMPROVEMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Planning</td>
</tr>
<tr>
<td>Sewer Improvements</td>
</tr>
<tr>
<td>Storm Drain/Water Quality Improvement</td>
</tr>
<tr>
<td>Street Lighting Improvements</td>
</tr>
<tr>
<td>Water Improvements</td>
</tr>
<tr>
<td>Water/Sewer Facility Improvements</td>
</tr>
<tr>
<td><strong>Total Utility/Drainage/Lighting Improv.</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>IV. CITY FACILITY IMPROVEMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Improvements</td>
</tr>
<tr>
<td>Park Facility Improvements</td>
</tr>
<tr>
<td>Transit Facility Improvements</td>
</tr>
<tr>
<td>Zoo Facility Improvements</td>
</tr>
<tr>
<td><strong>Total City Facility Improv.</strong></td>
</tr>
</tbody>
</table>

| GRAND TOTAL | 45,309,512 | 12,376,300 | 21,456,000 | 10,700,000 | 9,810,000 | 9,700,000 | 9,700,000 | 119,051,812 |