City of Santa Ana
Sunshine Ordinance
Community Budget Outreach

David Cavazos
City Manager

March 30, 2015
Topics that will be covered

THANK YOU!!!!

• City Governance
• Importance of the Sunshine Ordinance
• Budget Overview
  • Fiscal Year 2014-2015 review
  • Fiscal year 2015-2016 Trial Budget
• Strategic Plan Update
• 2015-16 Capital Improvement Program
• Next Steps
Thank You to the Santa Ana Community!!!

Thank you Mayor and City Council

• Outstanding Leadership

• Adoption of and continued implementation of Strategic Plan

Long-term vision

• Adoption of one-year Forecast and four-year financial projection
What We Have Done!

- December 2, 2014
  Adopted Budget Calendar for FY 15-16

- February 17, 2015
  Adopted FY 15-16 Forecast and Four Year Projections

- March 17, 2015
  Presented City Manager’s Trial Budget and Capital Improvement Program

- March 30, 2015
  Sunshine Ordinance – Community Budget Outreach Meeting
City Governance

RESIDENTS

Voters elect at large

6 Council Members

1 Mayor

Appoint
City Attorney
(serves at Council’s pleasure)

Appoint
City Clerk
(serves at Council’s pleasure)

Appoint
City Manager
(serves at Council’s pleasure)

Appoints all subordinate City Dept. Directors
(with Council ratification)
Santa Ana City Council

P. David Benavides
Councilmember
Ward 4

Michele Martinez
Councilmember
Ward 2

Sal Tinajero
Councilmember
Ward 2

Miguel A. Pulido
Mayor

Vincent F. Sarmiento
Mayor Pro-Tem
Ward 1

Roman Reyna
Councilmember
Ward 5

Angelica Amezcua
Councilmember
Ward 3

Sal Tinajero
Councilmember
Ward 6
Sunshine Ordinance Accomplishments

- Open and transparent government – Available information on the web
  - 9 years of budget information
  - 10 years of audited financials
  - Capital Improvement Program
  - Quarterly budget updates
  - Fee Schedules
  - Budget presentations

- Community Engagement Through Budget Outreach Meetings

- Strategic Plan monthly progress reports available online

- All Requests for Proposals & bids available online

- Monthly Financials & Online Open Checkbook coming soon!
The Budget is a plan!

• A budget helps understand the choices we make with money.

“What is not budgeted, doesn’t get done!”

• Preparing a budget is an important step and tool towards financial stability.

• Always more programs & services than what the allocated funds can sustain.
City Charter Requirement
(Santa Ana City Charter)

Sec. 604 - Budget Preparation by the City Manager. In preparing the proposed City budget, the City Manager shall review the financial plans submitted, hold conferences thereon with the office, agency and department heads, respectively, and revise such plans as he may deem advisable.

Sec. 605 – Submission to the City Council. On or before the fifteenth (15th) day of June of each year, the City Manager shall recommend and submit to the City Council a proposed budget for the next ensuing fiscal year and a proposed appropriation ordinance as prepared by him.

Sec. 607 – Further Consideration and Adoption. On or before the thirty-first (31st) day of July the City Council shall adopt the budget with revisions, if any, by the affirmative votes of at least a majority of its members. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.
The Budget Process
Seven to Eight Month

• **November to December** - Development & distribution of assumptions

• **January to March** – Departmental budget meetings, development of the preliminary Trial Budget and Capital Improvement Program (CIP), and provide Sunshine Ordinance budget outreach meeting

• **April to May** – Community Trial Budget hearings, City Manager’s proposed Budget Work-Study Session, & budget presentation

• **June** - Budget & CIP adoption
Budget Definitions

Revenues – Money that comes in (i.e., income)

Expenses – Money that goes out (i.e., payments/costs)

Fund – Checking account where revenues & expenditures are monitored and recorded (City has over 100 funds)

General Fund – Account which the City has the most discretion on spending (least restrictions)

Reserves – Savings account (to be used primarily for emergencies)

Budget – Plan that tells us how much money we will receive and how we will spend it

Fiscal Year – 12 month budget calendar (From July 1st to June 30th)
What are the basic services in a typical City budget?

Public Safety — Police & Fire Services

Quality of Life — Parks, Recreation, Community Services, Library, Cultural Arts, etc.

Utilities — Water, Sewer, Trash pick-up, etc.

Building & Development - Planning, Housing, Community Development, etc.

Streets & Lights — Public Works, Capital Improvement Program, etc.

General Services — City Manager’s Office, Finance, Human Resources, City Attorney’s Office, etc.
We manage over 100 funds

General Fund: City has the most discretion

- **011 General Fund**
- **020 OTS-Traffic Offender Program**
- **021 PRCSA CATV Fund**
- **022 PRCSA Fee & Donation**
- **023 Inmate Welfare Fund**
- **024 PD Athletic Activities League**
- **025 IDB & EZ Voucher Monitoring**
- **026 Asset Forfeiture Fund**
- **027 Parking Fund**
- **029 Special Gas Tax**
- **031 Air Quality Impr. (Ab 2766)**
- **032 Measure M-Street Construction**
- **033 New Transpo Sys Impr Area B**
- **034 New Transpo Sys Impr Area E**
- **035 New Transpo Sys Impr Area F**
- **041 Transpo Sys Impr Area A-2**
- **042 Transpo Sys Impr Area B**
- **043 Transpo Sys Impr Area C**
- **048 Transpo Sys Impr Area C-2**
- **049 Transpo Sys Impr Area G**
- **051 Capital Outlay Fund**
- **055 Sewer Connection Fee**
- **056 Sanitary Sewer Service**
- **057 Fed Clean Water Protection Ent**
- **058 Residential Street Improvement**
- **059 Select Street Construction**
- **060 Water Revenue**
- **066 Acquisition & Construction**
- **067 Regional Transp Center**
- **068 Sanitation Fund**
- **069 Refuse Collection Service**
- **070 Equipment Replacement Fund**
- **071 Central Services**
- **072 Copier Lease Program**
- **073 Building Maint Fund**
- **074 Civic Center Maintenance**
- **075 Fleet Maintenance/Stores**
- **076 Stores & Property Control**
- **078 Retirement System**
- **080 Liability And Property Ins Fnd**
- **081 Employee Group Insurance**
- **082 Workers Compensation Fund**

- **085 City Yard Operation**
- **086 Pub Wks Erg/Proj Mgmt**
- **087 PT Retirement Fund**
- **088 Quality Service Training**
- **091 Police Commissary Account**
- **101 Pub Wks-Admin & Planning**
- **102 Communications Services**
- **109 Info. Services**
- **121 Fire Facilities Fund**
- **122 Emergency Fund**
- **123 Workforce Investment Act**
- **125 Orange County SSA Grants**
- **126 Police Block Grants**
- **130 Home Program Federal Grant**
- **132 Dept of Labor Grant**
- **133 Housing Authority-Issuer Fee**
- **134 UDAF Repayment Fund**
- **135 Community Dev Block Grant**
- **136 Housing Authority-Voucher Hap**
- **137 Housing Authority- NED**
- **140 Housing Authority-Voucher Adm**
- **142 NSP Federal Grant**
- **143 CALHOME Mfdg Hsg Loan**
- **145 Rental Rehabilitation Grant**
- **146 Fire Department Grants**
- **147 Federal Aid Safety Program**
- **148 Traffic System Mgmt Grant**
- **150 Cal Library Services Act**
- **152 Public Library Grant Fund**
- **153 Library Grants**
- **154 Library Svcs & Technology Act**
- **155 OCJP Grant**
- **156 Rec/Com Svcs St Urban Open Spac**
- **157 Energy Conservation Program**
- **158 Pub Wks-Wtr Quality & Control**
- **159 Office of Safety Grant**
- **160 Recreation Grants Fund**
- **161 Natl Recreation Trails Fnd Act**
- **162 Local Drainage Area No 2**
- **163 Local Drainage Area No 3**

- **024 PD Athletic Activities League**
- **025 IDB & EZ Voucher Monitoring**
- **026 Asset Forfeiture Fund**
- **027 Parking Fund**
- **029 Special Gas Tax**
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- **204 Local Drainage Area No 4**
- **205 Local Drainage Area No 5**
- **206 Local Drainage Area No 6**
- **207 Local Drainage Area No 7**
- **209 Local Drainage Area No 9**
- **210 Local Drainage Area No 10**
- **211 Local Drainage Area No 11**
- **212 Local Drainage Area No 12**
- **213 Local Drainage Area No 13**
- **221 Local Drainage Area I**
- **222 Local Drainage Area II**
- **223 Local Drainage Area III**
- **224 Local Drainage Area IV**
- **225 Local Drainage Area V**
- **226 Local Drainage Area VI**
- **301 Rec/Comm Svs**
- **311 Residential Develop District 1**
- **312 Residential Develop District 2**
- **313 Residential Develop District 3**
- **314 Residential Develop District 4**
- **400 Police Lease Revenue Bonds**
- **405 Federal HOPWA Program Grant**
- **407 Downtown Maintenance**
- **417 CDA Special Fees and Programs**
- **607 Housing Asset LMHF**
- **652 2003A Series Tax Alloc Bond**
- **653 COSA S Main Comml Corridor**
- **654 2011A Series Tax Alloc Bond**
- **658 2003B Series Alloc Bond**
- **670 COSA RDA**
- **671 COSA RDA Obligation Retirement**
- **922 RSRC Tax Incrm Fund**
- **923 SAUSD Tax Incrm Fund Dcpt**
- **924 OCDE TI Fund Facility**
- **980 San Joaquin Trans Corridor**
- **981 Eastern Foothill Trans Corrido**
- **991 Tran Sys Imp Aut Area A**
- **992 Tran Sys Imp Aut Area B**
Types of City Fund Categories

General Fund

Restricted Funds:

• Community Development

• Special Revenue Funds (Gas Tax, Air Quality Mgt.)

• Capital Project Funds (Measure M, Park Acquisition & Development)

• Enterprise Funds (Water, Sewer, Parking Meter)
### So How Did We Do?

**Fiscal Year 2014-15**

**GF Budget vs. Forecast**

<table>
<thead>
<tr>
<th>GENERAL FUND</th>
<th>FY 2014-15 REVISED BUDGET</th>
<th>FY 2014-15 FORECAST</th>
<th>VARIANCE Budget vs. Forecast</th>
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</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$208,918,360</td>
<td>$215,691,000</td>
<td>$6,772,640</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>3.2%</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$208,918,360</td>
<td>$204,684,000</td>
<td>$(4,234,360)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>-2.0%</td>
</tr>
</tbody>
</table>

**Projected Year-End Positive Results:** $10M - $12M
### Fiscal Year 2013-14 Year-End Results

**Total General Fund**

<table>
<thead>
<tr>
<th>GENERAL FUND</th>
<th>FY 2013-14 ADOPTED BUDGET</th>
<th>FY 2013-14 ACTUALS</th>
<th>VARIANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$205,741,000</td>
<td>$211,499,355</td>
<td>$5,758,355</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$205,741,000</td>
<td>$197,715,980</td>
<td>$(8,025,020)</td>
</tr>
</tbody>
</table>

**Year-End Positive Results:** $13.8M used to fund...
20% Unassigned Reserve Level Achieved!

Values reflected in FY 09-10 & FY 13-14 Audited Comprehensive Annual Financial Reports
Innovation & Efficiencies

• Installation of new parking meters with improved technology in the Downtown

• Refinanced Police Department, jail and water enterprise debt service to save millions in financing costs ($10.5M)

• Consolidated all public front counter services to the 1st floor of City Hall to improve customer service experience
Innovation & Efficiencies

• Establishment of Receivership program to assist neighborhoods and allow for cost recovery of incurred legal fees and staff costs

• Installation of 24-hour payment kiosk at City Hall

• Online application for CDBG, ESG, building permits, and business license fees

• Information Technology Assessment
Economic Outlook

• Advancing in Every Key Area:
  • Property Values are up (32.8%)
  • Increased Sales Tax (year-over-year change: +3.7%)
  • Increased Business License Tax (year-over-year change: +8.0%)
  • Lower Unemployment rate (down from 9.4% to 5.3%)*
  • Reduction in crime (2013 v. 2014: 6.7% decrease)
  • Met our Reserves goal
  • City anticipating an operating surplus for FY 14-15 of $10-12M

* Preliminary February report from the Employment Development Department
We have come a long way!
FY 15-16 Baseline Elements

• $2.5M in Strategic Plan funding
• $1M in matching funds to add 10 COPS Grant Police Officers
• $1.1M to enhancing development and permit services with the addition of plan checkers and inspectors
• $2M in new Measure BB funding for the Enforcement Plan
Authorized Police Officer Positions

*Note: Reallocation of one Police Officer to Police Systems Manager during 2014-15
FY 15-16 City Manager’s Trial Budget

Public Safety-Strategic Plan Goal #1

Addition of public safety personnel
  • Seven Police Officers to improve response times and community policing efforts

Enhance public safety communications
  • Upgrading the 800MHz radio system

Upgrade police equipment
  • Improve the effectiveness of the Police Department
Funding to expand library hours
- Open on Sundays

Expand the purchase of text books and new media for the Library
- Over 7,500 new library materials

Development of Zoo Master Plan
- Ensure AZA Accreditation

Provide funding to support operation of fields, lighting, and facilities

Continue to support City sponsored events
FY 15-16 City Manager’s Trial Budget

Economic Development - Strategic Plan Goal #3

Provide funding to support Economic Development & Neighborhood Improvement efforts

City Financial Stability - Strategic Plan Goal #4

Establish an Employee Pension Rate Stability reserve

Enhance existing internal control & audit program
Initiate the development of a Safe Mobility Program to address vehicle and pedestrian safety

Allocation of funds to assist neighborhood associations

Provide for a City Council Liaison

Increase the effectiveness of code enforcement through the purchase of mobile technology
 Protect the City’s capital investments through facility improvements and deferred maintenance

• Southwest Senior Center, New Hope Library & Corbin Center deferred maintenance

• Replacement of a roof at the Corporate Yard

• Fire station improvements

• Funds for Civic Center capital projects
FY 15-16 City Manager’s Trial Budget

Team Santa Ana - Strategic Plan Goal #7

Improve workforce efficiency to provide effective customer service

- Funding for new technologies
- Continue to promote a culture of innovation and efficiency

Employee Attraction and Retention

- Consideration of a potential cost of living increase for employees
- Funding for employee training
FY 15-16 GF Trial Budget Expenditures: $222.2M

*Includes Non-Departmental, City Attorney’s Office, Bowers Museum, HR, City Manager’s Office, Community Development, Clerk of the Council, & Legislative Affairs
STRATEGIC PLAN
How do we prepare and build a budget?

“A Strategic Plan helps define a budget!”

Strategic Plan

Budget
Five-Year Strategic Plan
Planning Process

October 2012  Adoption of the Sunshine Ordinance

April 2013  Strategic Plan Planning Process began

March 2014  Adoption of the Five-year Strategic Plan

May 2014  Allocation of an additional $3 million

July 1, 2014  Implementation of the Strategic Plan
Mission Statement
To deliver efficient public services in partnership with our community which ensure public safety, a prosperous economic environment, opportunities for our youth, and a high quality of life for residents.

Goals (7)

Objectives (33)

Strategies (147)
Strategic Plan Goals

1) Community Safety

2) Youth, Education, Recreation

3) Economic Development

4) City Financial Stability

5) Community Health, Livability, Engagement & Sustainability

6) Community Facilities & Infrastructure

7) Team Santa Ana
Accountability & Monitoring Progress

Strategic Plan Alignment:
• City Council Agendas
• Council Committee Agendas

Monthly progress reports:
• City Council Meetings
• Strategic Plan Website

Provide Strategic Plan updates during Community Budget meetings

Funding reviewed during the budget process
February 2015 Summary

- **Goal #1 Community Safety**
  - 10 strategies in 0-24% category
  - 12 strategies in 25-49% category
  - 2 strategies in 50-74% category
  - 3 strategies in 75-100% category

- **Goal #2 Youth, Education, Recreation**
  - 8 strategies in 0-24% category
  - 4 strategies in 25-49% category
  - 4 strategies in 50-74% category
  - 0 strategies in 75-100% category

- **Goal #3 Economic Development**
  - 4 strategies in 0-24% category
  - 11 strategies in 25-49% category
  - 0 strategies in 50-74% category
  - 1 strategy in 75-100% category

- **Goal #4 City Financial Stability**
  - 2 strategies in 0-24% category
  - 1 strategy in 25-49% category
  - 3 strategies in 50-74% category
  - 6 strategies in 75-100% category

- **Goal #5 Community Health, Livability, Engagement & Sustainability**
  - 9 strategies in 0-24% category
  - 8 strategies in 25-49% category
  - 7 strategies in 50-74% category
  - 7 strategies in 75-100% category

- **Goal #6 Community Facilities & Infrastructure**
  - 3 strategies in 0-24% category
  - 2 strategies in 25-49% category
  - 2 strategies in 50-74% category
  - 3 strategies in 75-100% category

- **Goal #7 Team Santa Ana**
  - 2 strategies in 0-24% category
  - 3 strategies in 25-49% category
  - 9 strategies in 50-74% category
  - 6 strategies in 75-100% category

**Percentage Completed Color Key:**
- **0 - 24%** Necessary steps to accomplish the strategy are in early development.
- **25 - 49%** Work efforts are underway to begin implementation of the strategy.
- **50 - 74%** Strategy is currently being implemented.
- **75 - 100%** Significant progress has been made towards the completion of the strategy or strategy has been fully implemented.
Progress

26 Strategies Accomplished
Accomplishments During FY 2014-15

1. Ensure fiscal accountability in the Police Department (1,3a)
2. Developed a Fire/EMS Marketing & Branding program (1,6a)
3. Developed a Fire Explorer Program (1,6d)
4. Established an Economic Development Task Force (3,1b)
   • Adoption of Economic Development Plan, addition of plan checkers and inspectors
5. Adopt a budget that is in alignment with the financial forecast and strategic plan (4, 2a)
6. Provide quarterly updates on the City’s financials (4,2b)
7. Conducted an assessment of the City’s debt service (4,2d)
8. Modernized the UUT ordinance (4,3a)
   • 75% voter approval rating to reduce tax and modernize the ordinance
9. Achieved 20% General Fund reserve level (4,3c)
   • $45.3 in unassigned reserves including economic uncertainty.

10. Established a citywide grant coordinated effort (4,3e)
    • Secured over $14 Million in grant funds

11. Increased community outreach through marketing and social media (5,1d)

12. Developed a Community Volunteer & Internship program (5,1f)
    • Hired 13 Strategic Plan interns in various departments

13. Completed draft Climate Action Plan (5,2b)

14. Ensure compliance with City’s Housing Opportunity Ordinance (5,3b)
15. Ensure Santa Ana residents priority in affordable housing projects (5,3c)

16. Included walking and biking lanes into the Circulation Element (5,6b)

17. Developed an active transportation pilot event (5,6g)

18. Identified opportunities for infrastructure improvement assessment districts (6,1d)

19. Incorporate deferred maintenance efforts into the Capital Improvement Plan (6,1g)

20. Completed Water/Sewer rate study (6,1h)
   • Will provide for $97 Million in infrastructure and capital improvements
Accomplishments During FY 2014-15

21. Utilized Council Chambers display case to showcase departments to the community (7,2a)

22. Promoted fairness and trust to ensure organizational behavior is consistent with City values (7,3b)

23. Ensured adequate compensation levels to attract and retain skilled employees (7,4a)

24. Developed a policy that allows for total compensation of staff in accordance with the City’s Financial condition (7,4b)

25. Actively recruit a diverse and talented pool of candidates (7,4c)
   • Hired 77 fulltime position in 2014

26. Promoted the use of new technology to improve service delivery (7,5a)
   • Wi-Fi and Mobile Technology Tools
Making More Progress

2014-15 Highlights

Community Safety

• Developing a community policing and police services community survey
• Increasing community outreach efforts regarding traffic, pedestrian, and bicycle safety
• Partnering with other agencies to develop a restorative justice program
• OCFA and PD organizing a Community Preparedness day
• Partnering with SA Community College in identifying educational courses for the City’s re-entry program
Youth, Education, Recreation

- Successfully completed the 2014 Catalina Summer Camp
- After school programs operating at 5 of the 8 sites identified in the plan
- Youth civic engagement and wellness interns have been hired
- Expansion of year round youth sports is underway with 1,265 youth having been served thus far
- Youth Sports Scholarship program initiated in January 2015
- Expanding services and recreation programs for seniors
Making More Progress

2014-15 Highlights

Economic Development

• Over $155 Million in assessed valuation of permits issued

• Developing a comprehensive Economic Development Strategic Plan
• Establishing a Co-op business retention team with the Santa Ana Chamber of Commerce
• Initiating the “Buy Local Buy Santa Ana” campaign
• Partnering with Downtown stakeholders to provide a safe and inviting public environment
• Increasing entertainment venues and outdoor dining experience in the Downtown
Increasing accessibility of financial information on the City’s website

Conducting Community budget meetings

Adopting a budget that is in alignment with the forecast and strategic plan

Providing Quarterly updates on City’s fiscal position

Expanding the budget and reserve policy to all funds

$45.3 Million in Unassigned Reserves.

Refinance existing debt to save millions in debt service
Making More Progress

2014-15 Highlights

Community Health, Livability, Engagement & Sustainability

- Engaging a firm to develop a Community Engagement Plan
- Establishing a Sister Cities program
- Partnering with SAUSD, non-profits and stakeholders to increase public awareness of City programs and events
- Developing a green building policy and program
- Increasing City Code Enforcement efforts (hiring 2 Code Enforcement Officers in April)
- Partnering with artists and merchants to promote arts & culture
Making More Progress

2014-15 Highlights

Community Facilities & Infrastructure

- Developing a comprehensive inventory of all assets and scope of improvements
- Leveraging GIS to monitor City capital investments
- Developing a citywide deferred maintenance plan and identify funding sources
- Completing a comprehensive citywide IT assessment and implementation roadmap
Team Santa Ana

• Developing a customer service training program
• Conducting a community satisfaction survey
• Investing in software resources to help streamline the flow of information
• Continuing our commitment to transparency
• Continuing to promote innovation and efficiency
• Reactivating employee training opportunities
• Mentoring employees through employee rotational and internship programs
Improving Our Reporting Efforts

• Provide progress reports during Council Committee meetings (April 2015)

• Enhance Accountability (June 2015):
  o Performance measures & success indicators at the goal level
  o Identify completion dates
  o Develop timelines
FY 2015-16
CAPITAL IMPROVEMENT PROGRAM
CAPITAL IMPROVEMENT PROGRAM (CIP) $83,886,376

- Street Improvements $18,989,915
- Traffic Improvements $10,776,580
- Utility / Drainage / Lighting Improvements $45,907,849
- City Facility Improvements $8,212,032

- Street Improvements 10%
- Traffic Improvements 22%
- Utility / Drainage / Lighting Improvements 13%
- City Facilities 55%
STREET IMPROVEMENTS
$18,989,915

Planning
3 – Projects
$400,000
• Project Development
• Right-of-Way Management
• Pavement Management

Roadway Improvements
10 – Projects
$15,218,830
• Alley Improvements
• Arterial Preventative Maintenance
• Arterial Street Rehabilitation:
  - Bristol: 17th to Santa Clara
  - Edinger: Raitt to Pacific
  - Fairview: Alton to Segerstrom
  - Lawson: Memory to NCL
• Local Preventative Maintenance
• Residential Street Repair
• Warner Industrial Community Pavement Improvements
• Fairview Street Widening: 9th to 16th

Sidewalk/Streetscape
4 – Projects
$3,371,085
• Omnibus Concrete
• Edinger Ave Landscape Improvements
• Willits Sullivan Community Beautification
• Non-Motorized Connectivity Citywide Improvements
TRAFFIC IMPROVEMENTS
$10,776,580

Planning
4 – Projects
$560,000

- Citywide Speed Limit Study
- Complete Streets Plans
- Traffic Management Plans
- Traffic Safety Project Development

Traffic Signal
1 – Project
$260,000

- Westminster Ave / 17th St Corridor Traffic Signal Synchronization

Mobility/Safety
9 - Projects
$9,956,580

- Safe Routes to Schools
  - Heninger Elementary
  - King Elementary
  - Monte Vista Elementary
  - Washington Elementary
- Bike Lanes - Newhope, Civic Center & Grand
- Bishop/Pacific/Shelton Bike Boulevards
- Maple Bike Trail Safety Enhancements
- Safe Mobility Santa Ana
- South Main Corridor Improvements

Streetcar

- Continue partnership with OCTA
- Design Oversight
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$45,907,849

Sewer Improvements
5 – Projects
$5,132,600
- Sewer Main Improvements
- Columbine
- Warner Industrial Park
- Parton, Garnsey, Van Ness, 15th Streets
- Citywide Sewer Main Improvements
- Sewer Main Repairs & Replacements

Water Improvements
8 - Projects
$19,421,630
- Water Main Improvements
  - Bristol Phase 3B
  - Warner Industrial Park
  - S. Bristol
- Neighborhood Water Main Projects
  - Centennial
  - Riverview
  - West Grove Valley
- Advanced Meter Infrastructure

Facility Improvements
5 – Projects
$11,563,000
- SA-5 MWD Turnout Vault Relocation
- Segerstrom (San Lorenzo) Sewer Lift
- S. Station Perimeter Wall
- Well No. 32 Rehabilitation
- Walnut Pump Station

Street Light Improvement
1 – Project
$8,600,000
- Street Light LED Conversion

Drainage/Water Quality
5 – Projects
$1,190,619
- Drainage Master Plan Supplement
- First St. Undercrossing Lift Station
- Residential Catch Basin Connector Pipe Screen Installation
- Santa Ana Delhi Channel Diversion
- Morrison Park LID
CITY FACILITIES
$8,212,032

Transit Facilities
2 – Projects
$958,519
- Safe Transit Stops
- SARTC ADA Improvements

Recreation Improvements
9 – Projects
$3,091,583
- Playground Equipment:
  - Centennial Park
  - Delhi
  - Lillie King
  - Madison
  - Rosita
  - Thornton
  - Dan Young Soccer Complex – Turf
- Pacific Electric Park Improvements
- Santa Ana River/ Memory Lane Park

Park Facilities
6 – Projects
$2,036,930
- Centennial Lake Circulation Study
- Sandpoint Paseo Security Lighting
- Santa Ana Stadium Structural Repairs
- Santiago Park Gas House Landscape
- Thornton Park Electrical / Restroom / Lighting
- Plaza Santa Ana Restroom

Zoo Facilities
2 - Projects
$2,125,000
- Amazon’s Edge Giant River Otter
- Master Plan
FEATURED PROGRAMS

PMP Program $200,000
- Pavement Management Program
- Develop Funding Plan to Eliminate Backlog
  - Arterial Street Backlog: $63 million
  - Residential Street Backlog: $27 million
  - Industrial Street Backlog: $16 million
- Preserve Funding to Maintain Improved Streets

SMSA Program $750,000
- Safe Mobility Santa Ana
- Address Transportation System Safety
  - Analyze Traffic Collisions
  - Identify Contributing Factors
  - Recommend Improvements
  - Develop Cost Estimates
  - Prioritize Improvements
  - Fund Initial Projects

Street Light LED Conversion $8,600,000
- Purchase Street Lights from SCE
- Finance Through Reduced Rate Savings
- Replace with LED
- Lower Energy Consumption and Cost
- More Responsive Maintenance

Assessment District $6,000,000
- Consistent with Specific Plan & PMP
- Creative Financing Option
- Funding Plan for Backlog on Industrial Streets
FUTURE OPPORTUNITIES
$414,543,700

Street Improvements
$347,271,000
- Pavement Rehabilitation
  - Alleys
  - Arterial Streets
  - Neighborhood Streets
  - Industrial Streets
- Street / Bridge / Grade Separation Improvements & Widening Projects

Traffic Improvements
$4,620,000
- Traffic Planning
- Traffic Signal
- Safety / Mobility

Utility / Drainage / Lighting
$19,108,000
- Facility Improvements
- Sewer Improvements
- Water Improvements
- Storm Drain / Water Quality Improvements

City Facility Improvements
$43,544,700
- Transit Facilities
- Park Facilities
- Public Safety Facilities
- General Municipal Facilities
<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 29, 2014</td>
<td>Sunshine Ordinance Budget Presentation</td>
</tr>
<tr>
<td>February 19, 2015</td>
<td>Com-Link Meeting</td>
</tr>
<tr>
<td>March 17, 2015</td>
<td>City Council Meeting Trial Budget &amp; CIP</td>
</tr>
<tr>
<td>March 26, 2015</td>
<td>Com-Link CIP Presentation</td>
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<tr>
<td>April 2015</td>
<td>Trial Budget &amp; CIP Presentation to Various Neighborhood Associations</td>
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<tr>
<td>April 2, 2015</td>
<td>Development &amp; Transportation Committee</td>
</tr>
<tr>
<td>April 13 or 27, 2015</td>
<td>Planning Commission Presentation</td>
</tr>
<tr>
<td>April 23, 2015</td>
<td>Com-Link Trial Budget &amp; CIP Presentation</td>
</tr>
<tr>
<td>May 5, 2015</td>
<td>City Council Draft Budget &amp; CIP</td>
</tr>
<tr>
<td>June 16, 2015</td>
<td>City Council Final Budget &amp; CIP</td>
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# Public Works Agency Project Schedule

**March 2015**

<table>
<thead>
<tr>
<th>ID</th>
<th>Project Number</th>
<th>Project Type</th>
<th>Project Name</th>
<th>Current Budget</th>
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<tbody>
<tr>
<td>1</td>
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### Planning

<table>
<thead>
<tr>
<th>ID</th>
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<th>Project Type</th>
<th>Project Name</th>
<th>Current Budget</th>
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</thead>
<tbody>
<tr>
<td>2</td>
<td>N/A</td>
<td>Transportation Planning</td>
<td>SR-55 Widening (I-405 - I-5) (OCTA Lead Agency)</td>
<td>$0.00</td>
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<tr>
<td>7</td>
<td>N/A</td>
<td>Transportation Planning</td>
<td>Santa Ana - Garden Grove Streetcar</td>
<td>$0.00</td>
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### Design

<table>
<thead>
<tr>
<th>ID</th>
<th>Project Number</th>
<th>Project Type</th>
<th>Project Name</th>
<th>Current Budget</th>
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</thead>
<tbody>
<tr>
<td>205</td>
<td>14-7516</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Repair (FY 13/14) CDBG</td>
<td>$788,692.00</td>
</tr>
<tr>
<td>225</td>
<td>15-7511</td>
<td>Neighborhood Improvements</td>
<td>Residential Street Repair (FY 14/15) CDBG</td>
<td>$1,083,443.00</td>
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### Construction

<table>
<thead>
<tr>
<th>ID</th>
<th>Project Number</th>
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<tbody>
<tr>
<td>255</td>
<td>15-6824</td>
<td>Neighborhood Improvements</td>
<td>Alley Improvements (FY 14/15)</td>
<td>$100,000.00</td>
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</table>

### Other

<table>
<thead>
<tr>
<th>ID</th>
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<th>Project Type</th>
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</thead>
<tbody>
<tr>
<td>296</td>
<td>15-6823</td>
<td>Neighborhood Improvements</td>
<td>Omnibus Concrete Repair Project: Various Within City</td>
<td>$249,334.00</td>
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</tbody>
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---

**Planning Projects - Cost Summary**

$23,376,620.00

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Last Updated: 03/11/15
Next Steps

April 2, 16, 23 & 28.
Community Budget Hearings

May 19, 2015
City Manager’s Proposed FY 15-16 Budget
Work Study Session

June 2, 2015
Tentative Budget/CIP Ordinance Adoption
City Council Meeting

June 16, 2015
Final Budget/CIP Adoption Ordinance Adoption
City Council Meeting

July 1, 2015
Budget Implementation
“Your Priorities”

Comments & Budget Input