TOPICS TO BE COVERED

- City Governance
- Importance of the Sunshine Ordinance
- Importance of a Budget
- Budget Process
- Structure of the budget and funds
- Fiscal Year 2014-15 Preliminary Year-End Results
- Fiscal Year 2015-16 Adopted Budget
- Strategic Plan Update
- Capital Improvement Program
THANK YOU TO THE SANTA ANA COMMUNITY

Thank you Mayor and City Council

• Outstanding leadership
• Adoption of and continued implementation of the Strategic Plan

Long-Term Vision

• Adoption of one-year Forecast and four-year financial projection
City Governance
RESIDENTS

Voters elect at large

6 Council Members

1 Mayor

Appoint
City Attorney
(serves at Council’s pleasure)

Appoint
City Clerk
(serves at Council’s pleasure)

Appoint
City Manager
(serves at Council’s pleasure)

Appoints all subordinate City Dept. Directors
(with Council ratification)
Santa Ana City Council

Mayor
Miguel Pulido

Ward 1
Mayor Pro-Tem
Vincent Sarmiento

Ward 2
Councilmember
Michele Martinez

Ward 3
Councilmember
Angelica Amezcua

Ward 4
Councilmember
David Benavides

Ward 5
Councilmember
Roman A. Reyna

Ward 6
Councilmember
Sal Tinajero
Importance of the Sunshine Ordinance
Sunshine Ordinance Accomplishments

- Overall goal is Transparency
  - Updated the City Website
  - 10 years of budget information
  - 9 years of audited financials
  - Capital Improvement Program
  - Quarterly Budget Updates
  - Miscellaneous Fee Schedules
  - All presentations on-line

- Will continue to conduct Budget Outreach meetings
  - Includes Strategic Plan Update and Capital Improvement Program

- Strategic Plan monthly updates on-line

- All RFPs & bids are posted on-line

- Monthly Financials & Online Open Checkbook scheduled for December 2015
Importance of a Budget
Importance of a Budget

- A budget helps understand the choices we make with money
- Preparing a budget is an important step and tool towards financial stability
- Always more programs & services than what the allocated funds can sustain
Sec. 604 - Budget Preparation by the City Manager. In preparing the proposed City budget, the City Manager shall review the financial plans submitted, hold conferences thereon with the office, agency and department heads, respectively, and revise such plans as he may deem advisable.

Sec. 605 – Submission to the City Council. On or before the fifteenth (15th) day of June of each year, the City Manager shall recommend and submit to the City Council a proposed budget for the next ensuing fiscal year and a proposed appropriation ordinance as prepared by him.

Sec. 607 – Further Consideration and Adoption. On or before the thirty-first (31st) day of July the City Council shall adopt the budget with revisions, if any, by the affirmative votes of at least a majority of its members. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.
The Budget Process
How long does it take to prepare a budget?

7-8 Month Process

November to December:
- Development & Distribution of assumptions
- Present Preliminary Calendar & Process to City Council for Approval

January to March:
- Departmental budget meetings, Trial
- Budget development and Preliminary Capital Improvement Program (CIP), &
- conduct outreach meeting

April to May:
- Community budget hearings,
- City Manager’s Proposed Budget Work-Study Session, & budget presentation

June:
- City Council Adoption of Budget & CIP

July:
- Start of the new Fiscal Year 2016-17

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July

Start of the new Fiscal Year 2016-17
Structure of the Budget and Funds
Budget Terminology

**Revenues** – Money received or collected (i.e. income)

**Expenses** – Money paid for goods and services (i.e. Payments/costs)

**Fund** – Checking account where revenues & expenditures are monitored and record (City has over 100 funds)

**General Fund** – Account which the City has the most discretion on spending (least restrictions)

**Reserves** – Savings account (to be used primarily for emergencies)

**Budget** – Plan that tells us how much money we will receive and how we will spend it

**Fiscal Year** – 12 month budget calendar (From July 1st to June 30th)
What are the basic services in a typical City Budget?

**Public Safety** – Police & Fire Services

**Quality of Life** – Parks, Recreation, Community Services, Library, Cultural Arts, etc.

**Utilities** – Water, Sewer, Trash Pick-up, etc.

**Building & Development** – Planning, Housing, Community Development, etc.

**Streets & Lights** – Public Works, Capital Improvement Program, etc.

**General Services** – City Manager’s Office, Finance, Human Resources, City Attorney’s Office, etc.
A fund is similar to a checking account where revenues & expenditures are monitored and recorded.

Within our budget, we group over 100 various funds into five major categories.
We manage over 100 funds

General Fund: City has the most discretion

<table>
<thead>
<tr>
<th>Fund Code</th>
<th>Fund Name</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>011</td>
<td>General Fund</td>
<td>City has the most discretion</td>
</tr>
<tr>
<td>020</td>
<td>OTS-Traffic Offender Program</td>
<td></td>
</tr>
<tr>
<td>021</td>
<td>PRCSA CATV Fund</td>
<td></td>
</tr>
<tr>
<td>022</td>
<td>PRCSA Fee &amp; Donation</td>
<td></td>
</tr>
<tr>
<td>023</td>
<td>Inmate Welfare Fund</td>
<td></td>
</tr>
<tr>
<td>024</td>
<td>PD Athletic Activities League</td>
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<tr>
<td>025</td>
<td>IDB &amp; EZ Voucher Monitoring</td>
<td></td>
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<tr>
<td>026</td>
<td>Asset Forfeiture Fund</td>
<td></td>
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<tr>
<td>027</td>
<td>Parking Fund</td>
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</tr>
<tr>
<td>029</td>
<td>Special Gas Tax</td>
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<tr>
<td>030</td>
<td>Prop 1B Bond Act of 2006</td>
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<tr>
<td>031</td>
<td>Air Quality Impr. (Ab 2766)</td>
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<tr>
<td>032</td>
<td>Measure M-Street Construction</td>
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<tr>
<td>033</td>
<td>New Transpo Sys Impr Area B</td>
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<tr>
<td>034</td>
<td>New Transpo Sys Impr Area E</td>
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<tr>
<td>035</td>
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<td>041</td>
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<td>042</td>
<td>Transpo Sys Impr Area B</td>
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<td>043</td>
<td>Transpo Sys Impr Area C</td>
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<td>048</td>
<td>Transpo Sys Impr Area C-2</td>
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<td>049</td>
<td>Transpo Sys Impr Area G</td>
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<td>051</td>
<td>Capital Outlay Fund</td>
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<td>055</td>
<td>Sewer Connection Fee</td>
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<td>Sanitary Sewer Service</td>
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<td>057</td>
<td>Fed Clean Water Protection Ent</td>
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<td>058</td>
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<td>Select Street Construction</td>
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<td>060</td>
<td>Water Revenue</td>
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<td>066</td>
<td>Acquisition &amp; Construction</td>
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<td>067</td>
<td>Regional Transp Center</td>
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<td>068</td>
<td>Sanitation Fund</td>
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<td>069</td>
<td>Refuse Collection Service</td>
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<td>071</td>
<td>Central Services</td>
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<td>072</td>
<td>Copier Lease Program</td>
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<td>073</td>
<td>Building Maint Fund</td>
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<td>074</td>
<td>Civic Center Maintenance</td>
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<td>075</td>
<td>Fleet Maintenance/Stores</td>
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<td>Retirement System</td>
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<td>080</td>
<td>Liability And Property Ins Fnd</td>
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<td>Employee Group Insurance</td>
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<td>Workers Compensation Fund</td>
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<thead>
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<tr>
<td>085</td>
<td>City Yard Operation</td>
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<td>086</td>
<td>Pub Wks Engi/Proj Mgmt</td>
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<td>087</td>
<td>PT Retirement Fund</td>
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<td>088</td>
<td>Quality Service Training</td>
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<td>095</td>
<td>Police Commissary Account</td>
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<td>101</td>
<td>Pub Wks-Admin &amp; Planning</td>
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<td>102</td>
<td>Communications Services</td>
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<td>109</td>
<td>Info. Services</td>
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<td>Fire Facilities Fund</td>
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<td>Special Repair/Demolition</td>
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<td>Workforce Investment Act</td>
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<td>124</td>
<td>Orange County SSA Grants</td>
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<td>OES UASI</td>
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<td>D.O.J. Grant Fund</td>
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<td>Housing Authority-Voucher Hap</td>
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<td>Housing Authority- NED</td>
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<td>Cal Library Services Act</td>
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<td>Pub Wks-Wtr Quality &amp; Control</td>
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<td>Natl Recreation Trails Fnd Act</td>
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<td>Residential Develop District 1</td>
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<td>Local Drainage Area No 15</td>
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<td>Rec/Comm Svgs</td>
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<td>231</td>
<td>Residential Develop District 2</td>
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<td>232</td>
<td>Residential Develop District 3</td>
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<td>233</td>
<td>Residential Develop District 4</td>
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<td>234</td>
<td>Residential Develop District 5</td>
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<td>235</td>
<td>Police Lease Revenue Bonds</td>
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<td>240</td>
<td>Federal HOPWA Program Grant</td>
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<td>245</td>
<td>Downtown Maintenance</td>
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<td>CDA Special Fees and Programs</td>
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<td>249</td>
<td>Housing Asset LMIHF</td>
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<tr>
<td>253</td>
<td>2003A Series Tax Alloc Bond</td>
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<tr>
<td>254</td>
<td>COSA S Main Commi Corridor</td>
</tr>
<tr>
<td>260</td>
<td>2011A Series Tax Alloc Bond</td>
</tr>
<tr>
<td>267</td>
<td>2003B Series Alloc Bond</td>
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<tr>
<td>270</td>
<td>COSA RDA</td>
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<td>271</td>
<td>COSA RDA Obligation Retirement</td>
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<td>272</td>
<td>RSCC Tax Incrm Fund</td>
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<td>273</td>
<td>SAUSD Tax Incrm Fund</td>
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<tr>
<td>274</td>
<td>OCDE T1 Fund Facility</td>
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<td>280</td>
<td>San Joaquin Trans Corridor</td>
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<td>281</td>
<td>Eastern Foothill Trans Corridor</td>
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<tr>
<td>282</td>
<td>Tran Sys Imp Aut Area A</td>
</tr>
<tr>
<td>288</td>
<td>Tran Sys Imp Aut Area B</td>
</tr>
</tbody>
</table>

50% General Fund (GF) 50% All Others
Types of City Fund Categories

1. General Fund
2. Community Development
3. Special Revenue Funds
4. Capital Funds
5. Enterprise Funds
Fiscal Year 2014-15
Preliminary Year-End Results
<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>FY 2013-14 Year-End Actuals</th>
<th>FY 2014-15 Year-End Actuals</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Tax</td>
<td>$42,261,087</td>
<td>$43,232,124</td>
<td>$971,037 2.3%</td>
</tr>
<tr>
<td>Property Tax</td>
<td>29,484,372</td>
<td>30,866,042</td>
<td>1,381,670 4.7%</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF</td>
<td>26,864,824</td>
<td>27,552,574</td>
<td>687,750 2.6%</td>
</tr>
<tr>
<td>UUT</td>
<td>25,035,497</td>
<td>24,918,869</td>
<td>(116,628) -0.5%</td>
</tr>
<tr>
<td>Business License</td>
<td>11,200,935</td>
<td>11,342,904</td>
<td>141,969 1.3%</td>
</tr>
<tr>
<td>Hotel Visitors Tax</td>
<td>8,519,161</td>
<td>8,983,179</td>
<td>464,018 5.4%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$143,365,876</strong></td>
<td><strong>$146,895,692</strong></td>
<td><strong>$3,529,816 2.5%</strong></td>
</tr>
</tbody>
</table>

Variance: Green indicates increase, Yellow indicates decrease.

FY 2013-14 vs. FY 2014-15
GF Major Revenues
Preliminary Year-End Comparisons
### FY 2014-15
**General Fund**

#### Projected Year-End Results

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues</td>
<td>$208,918,360</td>
<td>$219,599,548</td>
<td>$10,681,188</td>
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<tr>
<td>Total Expenditures</td>
<td>$208,918,360</td>
<td>$208,343,008</td>
<td>$(575,352)</td>
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</tbody>
</table>

- Current estimates for the year-end balance/surplus is approximately: $+11,256,540$

Total of approximately $25M over two years
General Fund Reserves
(Unassigned Balance)

+1,783% Growth

Projected Unassigned Ending Balance: $56.5M

- $3.0
- $11.2M
- $45.3

*Unassigned reserve level of 20% achieved

Note: Pending final audit determination
Fiscal Year 2015-16
Adopted Budget
## Total City Budget

(All Funds)

<table>
<thead>
<tr>
<th>Major Fund Category</th>
<th>FY 2015-16 Adopted Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund*</td>
<td>$225,813,258</td>
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<tr>
<td>Non-General Fund</td>
<td>216,077,480</td>
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<tr>
<td>Carry Forward</td>
<td>34,624,492</td>
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<tr>
<td><strong>Totals</strong></td>
<td><strong>$476,515,230</strong></td>
</tr>
</tbody>
</table>

*Includes $3.0M in Strategic Plan funding.*
FY 2015-16 General Fund Budget:
Revenues $225.8M

- Franchise Fees $3,153,000 (1.4%)
- Sales Tax $45,500,000 (20.1%)
- Property Tax $31,600,000 (14.0%)
- Property Tax In-Lieu VLF $28,800,000 (12.8%)
- Utility Users Tax $27,780,000 (12.3%)
- Hotel Visitors’ Tax $8,800,000 (3.9%)
- Charges for Services & Fees $10,301,173 (4.6%)
- License, Permits & Fines $10,379,467 (4.6%)
- Business Tax $11,490,000 (5.1%)
- Other Revenue & Taxes $21,564,260 (9.5%)
- Use Of Money & Property $18,151,800 (8.0%)
How much of my tax dollars does the City receive?

1% Property Tax
Basic Levy Rate

$0.18 – $0.20
City of Santa Ana

8% Sales Tax

1% Property Tax
City of Santa Ana

$0.80 to $0.82
Other government agencies

7%
Other government agencies
FY 2015-16 General Fund Expenditures: $225.8M

*Includes Information Services, City Manager’s Office, City Attorney’s Office, Clerk of the Council, Human Resources, Bowers Museum, Non-Departmental, etc.
Additional Budget Information

The City of Santa Ana has an annual fiscal budget, which begins in July and ends in June of the following year. Our approach is to combine the strategic plan and annual financial plan for operations and capital improvements.

This process enables us to direct our resources towards programs and activities with the greatest potential to successfully achieve our Vision and Purpose.

Available below, we provide key documents to help you understand the City’s budget process and results. If you require additional budget information or would like to learn more about the City budget you may contact the Budget office at 714-647-5420.

http://www.santa-ana.org/finance/budget/default.asp
FIVE-YEAR STRATEGIC PLAN UPDATE

www.santa-ana.org/strategic-planning
Five-Year Strategic Plan
Planning Process

October 2012  Adoption of the Sunshine Ordinance

April 2013  Strategic Plan Planning Process began

March 2014  Adoption of the Five-year Strategic Plan

May 2014  Allocation of an additional $3 million

July 1, 2014  Implementation of the Strategic Plan
Mission Statement
To deliver efficient public services in partnership with our community which ensure public safety, a prosperous economic environment, opportunities for our youth, and a high quality of life for residents.

Goals (7)

Objectives (33)

Strategies (147)
Strategic Plan Goals

1) Community Safety

2) Youth, Education, Recreation

3) Economic Development

4) City Financial Stability

5) Community Health, Livability, Engagement & Sustainability

6) Community Facilities & Infrastructure

7) Team Santa Ana
Accountability & Monitoring Progress

**Strategic Plan Alignment:**
- City Council Agendas
- Council Committee Agendas

**Monthly progress reports:**
- City Council Meetings
- Strategic Plan Website

**Provide Strategic Plan updates during Community Budget meetings**

**Funding reviewed during the budget process**

[www.santa-ana.org/strategic-planning](http://www.santa-ana.org/strategic-planning)
September 2015 Summary

Goal #1 Community Safety
Goal #2 Youth, Education, Recreation
Goal #3 Economic Development
Goal #4 City Financial Stability
Goal #5 Community Health, Livability, Engagement & Sustainability
Goal #6 Community Facilities & Infrastructure
Goal #7 Team Santa Ana

Percentage Completed Color Key:
- 0 - 24% Necessary steps to accomplish the strategy are in early development.
- 25 - 49% Work efforts are underway to begin implementation of the strategy.
- 50 - 74% Strategy is currently being implemented.
- 75 - 100% Significant progress has been made towards the completion of the strategy or strategy has been fully implemented.
Progress

55 Strategies Accomplished
Formed a traffic/pedestrian/bicycle safety taskforce to increase community outreach (1,1e)
  • City was awarded over $11 million in active transportation grants

Produced annual Police & Fire services reports to inform the community regarding public safety efforts (1,5b)

Developed a Fire Explorer Program to promote fire services to the youth (1,6d)

Partnered with educational organizations to develop re-entry programs (1,6f) – Santa Ana College & OC Re-Entry Partnership
Highlights - Youth, Education, Recreation

- Convene a summit to promote youth civic engagement (2,1a)
  - Hired Youth Civic Engagement Interns
  - Summit is scheduled for November 19th

- Expanded after-school educational programing to six sites (2,2a) - El Salvador, Jerome, Logan, Memorial, Salgado & Santa Anita Centers

- Implemented year-round youth sports programing (2,2b)
  - Served 1,692 youth

- Developed youth sports scholarship program (2,2f)
  - Awarded 52 youth sports scholarships

- Expanded senior services and programs (2,4c)
  - Over 200 seniors participated in various wellness programs
Established an Economic Development Task Force (3,1b)
- To provide recommendations on the Economic Development Plan
- Addition of plan check and building inspection staff

Developed a marketing and branding campaign (3,1c)

Launched the Santa Ana Shop local campaign (3,1f)
- http://santa-ana.org/cda/shoplocal.asp

Develop and promote online e-permits, inspections, and plan reviews (3,3a)
- Implemented the online permit system - https://permit.santa-ana.org/ops

www.santa-ana.org/strategic-planning
Highlights - City Financial Stability

- Increased the accessibility of financial information (4,1a)
  - Quarterly updates (4,2b), 5-year forecast, trial budget, annual reports, community budget outreach meetings (4,1b), and Community Trial budget presentations

- Assessed the City’s debt service and refinancing options (4,2d)
  - Refinanced City debt resulting in $4.5M in anticipated savings and $5.9M in capital funding

- Modernized the UUT ordinance (4,3a)
  - 75% voter approval rating to reduce tax and modernize the ordinance

- Achieved 20% General Fund reserve level (4,3c)
  - $45.3 Million in reserves and ahead of schedule

- Established a citywide grant coordinated effort (4,3e)
  - Secured over $14 Million in grant funding

www.santa-ana.org/strategic-planning
Established a leadership training and community engagement program (5,1c)
  • Held 10 resident leadership sessions (June – August 2015)

Increased community outreach by partnering with the SAUSD, leveraging technology, and social media (5,1d)

Developed a Community Volunteer &Internship program (5,1f)
  • Hired an estimated 40 Strategic Plan interns

Established the Arts and Culture Commission and developed the artist grant program (5,5b)

Integrated a variety of health and wellness programs within community/recreation centers (5,6c)
Highlights - Community Facilities & Infrastructure

- Developed a comprehensive capital improvement program (6,1h)
  - Program highlights deferred maintenance needs

- Completed Water/Sewer rate study (6,1h)
  - Will provide for $97 Million in infrastructure and capital improvements

- Completed a citywide Information Technology assessment (6,2i)
  - Includes a 5-year implementation roadmap
  - Chief Technology Innovations Officer approved with 2015-16 budget

www.santa-ana.org/strategic-planning
Highlights - Team Santa Ana

- Ensured adequate compensation levels to attract and retain skilled employees (7,4a)
- Developed a framework that allows for total compensation of staff in accordance with the City’s Financial condition (7,4b)
- Actively recruit a diverse and talented pool of candidates (7,4c)
  - **Added 80 positions since FY 2013-14**
- Continue to promoted the use of new technology to improve service delivery (7,5a)
  - **Wi-Fi and Mobile Technology Tools**
Development of Plans:

- Comprehensive Economic Development Strategic Plan
- Community Engagement Plan
- Citywide Deferred Maintenance Plan

Enhancing Programs and Services:

- Development of a community policing and police services survey
- Partnering with Downtown stakeholders to provide a safe and inviting public environment
- Development of a green building policy and program
- Establishing a Sister Cities program
Making Progress

Enhancing Programs and Services (cont’d):
• Increasing entertainment venues and outdoor dining experience in the Downtown
• Developing a comprehensive inventory of all assets and scope of improvements
• Leveraging GIS to monitor City capital investments

Fostering Employee Development and Customer Service:
• Conducting a community satisfaction survey
• Continuing to promote innovation and efficiency
• Reactivating employee training opportunities
• Mentoring employees through employee rotational and internship programs
Fiscal Year 2015-16
Capital Improvement Program (CIP)
CITY OF SANTA ANA
FY 2015 - 2016
CAPITAL IMPROVEMENT PROGRAM

Bristol: 3rd to Civic Center

Richland: Shelton to Cul-de-sac

Bike Huts

Garfield Exercise Park
CAPITAL IMPROVEMENT PROGRAM (CIP) $68,074,534

Street Improvements $15,979,653
Traffic Improvements $11,663,000
Utility / Drainage / Lighting Improvements $32,219,849
City Facility Improvements $8,212,032

Street Improvements 24%
Traffic Improvements 12%
Utility / Drainage / Lighting Improvements 47%
City Facilities 17%
STREET IMPROVEMENTS
$15,979,653

Planning
4– Projects
$1,150,000

- Non-Motorized Connectivity Citywide Study
- Pavement Management
- Project Development
- Right-of-Way Management

Roadway Improvements
10 – Projects
$12,218,393

- Alley Improvements
- Arterial Preventative Maintenance
- Arterial Street Rehabilitation:
  - Bristol: 17th to Santa Clara
  - Edinger: Raitt to Pacific
  - Fairview: Alton to Segerstrom
  - Lawson: Memory to NCL
- Local Preventative Maintenance
- Residential Street Repair
- Warner Industrial Community Pavement Improvements
- Fairview Bridge and Street Improvements

Sidewalk/Streetscape
4 – Projects
$2,611,260

- Omnibus Concrete
- Edinger Ave Landscape Improvements
- Willits Sullivan Community Beautification
- Non-Motorized Connectivity Citywide Improvements
TRAFFIC IMPROVEMENTS
$11,663,000

Planning
6 – Projects
$940,000
- Bike Lane Project Development
- Citywide Speed Limit Study
- Complete Streets Plans
- Safe Mobility Santa Ana
- Traffic Management Plans
- Traffic Safety Project Development

Traffic Signal
1 – Project
$260,000
- Westminster Ave / 17th St Corridor Traffic Signal Synchronization

Mobility/Safety
9 - Projects
$9,463,000
- Safe Routes to Schools
  - Heninger Elementary
  - King Elementary
  - Monte Vista Elementary
  - Washington Elementary
- Bike Lanes - Newhope, Civic Center & Grand
- Bishop/Pacific/Shelton Bike Boulevards
- Maple Bike Trail Safety Enhancements
- South Main Corridor Improvements

Streetcar
$1,000,000
- Continue partnership with OCTA
- Design Oversight
PUBLIC UTILITY / DRAINAGE IMPROVEMENTS
$32,219,849

- **Sewer Improvements**
  - 5 – Projects
  - $4,482,600
  - Sewer Main Improvements
    - Columbine
    - Warner Industrial Park
    - Parton, Garnsey, Van Ness, 15th Streets
    - Citywide Sewer Main Improvements
    - Sewer Main Repairs & Replacements

- **Water Improvements**
  - 8 - Projects
  - $19,421,630
  - Water Main Improvements
    - Bristol Phase 3B
    - Warner Industrial Park
    - S. Bristol
  - Neighborhood Water Main Projects
    - Centennial
    - Riverview
    - West Grove Valley
    - Advanced Meter Infrastructure

- **Facility Improvements**
  - 5 – Projects
  - $7,040,000
  - SA-5 MWD Turnout Vault Relocation
  - Segerstrom (San Lorenzo) Sewer Lift
  - S. Station Perimeter Wall
  - Well No. 32 Rehabilitation
  - Walnut Pump Station

- **Street Light Improvement**
  - 1 – Project
  - $85,000
  - Perform study and formulate plan to perform a Citywide LED conversion

- **Drainage/Water Quality**
  - 5 – Projects
  - $1,190,619
  - Drainage Master Plan Supplement
  - First St. Undercrossing Lift Station
  - Residential Catch Basin Connector Pipe Screen Installation
  - Santa Ana Delhi Channel Diversion
  - Morrison Park LID
CITY FACILITIES
$8,212,032

Transit Facilities
2 – Projects
$958,519
- Safe Transit Stops
- SARTC ADA Improvements

Recreation Improvements
9 – Projects
$3,091,584
- Playground Equipment:
  - Centennial Park
  - Delhi
  - Lillie King
  - Madison
  - Rosita
  - Thornton
- Dan Young Soccer Complex – Turf
- Pacific Electric Park Improvements
- Memory Lane & Santa Ana River Park Site

Park Facilities
6 – Projects
$2,036,929
- Centennial Lake Circulation Study
- Sandpoint Paseo Security Lighting
- Santa Ana Stadium Structural Repairs
- Santiago Park Gas House Landscape
- Thornton Park Electrical / Restroom / Lighting
- Plaza Santa Ana Restroom

Zoo Facilities
2 - Projects
$2,125,000
- Amazon's Edge Giant River Otter
- Master Plan
FEATURED PROGRAMS

PMP Program
$200,000
- Pavement Management Program
- Develop Funding Plan to Eliminate Backlog
  - Arterial Street Backlog: $63 million
  - Residential Street Backlog: $41 million
  - Industrial Street Backlog: $25 million
- Preserve Funding to Maintain Improved Streets

SMSA Program
$380,000
- Safe Mobility Santa Ana
- Address Transportation System Safety
  - Analyze Traffic Collisions
  - Identify Contributing Factors
  - Recommend Improvements
  - Develop Cost Estimates
  - Prioritize Improvements
  - Fund Initial Projects

Street Light LED Conversion
$85,000
- Purchase Street Lights from SCE
- Finance Through Reduced Rate Savings
- Replace with LED
- Lower Energy Consumption and Cost
- More Responsive Maintenance

Assessment District
$6,000,000
- Consistent with PMP
- Creative Financing Option
- Warner Industrial Community
- Funding Plan for Backlog on Industrial Streets
FUNDING SOURCES
$68,074,534

- Measure M
  - Fairshare/Gas Tax – $4,673,997
  - Alley & ADA Improvement
  - Arterial and Local Street Improvement
  - Pavement Management
  - Right of Way Management
  - Traffic Management

- CDBG – $4,473,790
  - Playground Equipment
  - Park Improvement
  - Residential Street Improvement

- Water/Sewer Funds – $30,944,230
  - Water & Sewer Main Improvement and Replacement
  - Vault Relocation
  - Well Rehabilitation
  - Water Quality Improvement

- Grants – $9,042,588
  - Bike Lanes
  - Safe Routes to School
  - Storm drain lift station
  - LID Improvement
  - SA Delhi channel diversion

- General Fund – $7,461,929
  - LED Streetlights
  - Sidewalk Improvement
  - Park improvement
  - Zoo Improvement

- Other Local Funds – $11,478,000
  - Street Improvement
  - Park Improvement
Comments