

■ ENTERPRISE FUND DEFINITION

Enterprise Funds account for activities that the City operates like private business enterprises. In these situations, the City acts as a municipal corporation to recover the costs of providing certain types of services primarily through user charges. These costs include operating expenses and the capital cost of maintaining, replacing, upgrading, adding to the capital stock and also other expenditure purposes such as the advancement of public health and safety.

■ RELATIONSHIP BETWEEN ENTERPRISE BUDGET AND TOTAL CITY BUDGET

Each Enterprise Fund is an independent budget with its own revenue and expenditure accounts. All enterprise funds are grouped together as a component of the larger total City budget originally presented in tables 1-5 and 1-6B in the budget summary section. The General Fund captures overhead charge revenues from the various Enterprise Funds in connection with water billing and other services provided. With the passing of proposition 218, the City has been working diligently with the Public Works Department and the City Attorney’s Office to assure the City is not in violation and meeting prop 218 requirements.

■ ENTERPRISE FUND BEGINNING & ENDING FUND BALANCE

Table 6-1 provides a snapshot of beginning and ending fund balance changes for the Enterprise Funds. Major changes in fund balance are projected to occur in both the Federal Clean Water Protection and Sanitation Enterprise funds. Both are anticipated to decrease by (40% and 78% respectively) as a result of higher personnel costs and capital purchases.

■ ENTERPRISE FUND SUMMARY

Table 6-2 provides a summary of the individual enterprise funds by department or agency responsible for managing the fund. The FY 08-09 Enterprise Fund total appropriation is \$87,428,055 reflecting a 6.4 percent increase due to higher appropriations in the water, sanitation sewer services and parking facility maintenance. The Enterprise Fund revenue (amounting to \$82.1M) generated to support each enterprise operation comes from user charges collected for services provided to customers. These revenues come via rental charges at the Depot, consumption of water, refuse collection services, metered parking fees and a variety of other user

charges. Enterprise Funds support approximately 120.6 positions of the City’s 1,754 employees.

■ COMMUNITY DEVELOPMENT AGENCY

The Community Development Agency manages two of the seven enterprise funds; the Depot (formerly known as the Regional Transportation Center) and the Parking Meter Funds for a total of \$5.5 million or 6.3% of enterprise funds.

• Parking Meter - Fund 27

This fund operates the City’s parking structures and Parking Meter Program. Parking Meter fund transfers money to the General Fund to pay for the City’s lease obligations on the parking garage.



• The Depot – Fund 67

The Depot was first established as the RTC or Regional Transportation Center in September 1985 to provide a strategically located staging area for land transportation services in Southern California and commercial office space in the Intercity Redevelopment Project Area. The RTC was renamed The Depot in FY 01-02. The fund covers the cost of operating and maintaining the City-owned RTC facility that hosts an Amtrak train station, bus terminals, taxi stands, and a parking lot for “park & ride” motorists. Fund 67’s budget of \$1,047,630 accounts for 1.2 percent of total enterprise funds in the FY 08-09 City budget.



**ENTERPRISE FUND
BEGINNING & ENDING FUND BALANCE
TABLE 6-1**

	FUND 27 COMMUNITY DEV./ PARKING FUND			FUND 56 SEWER ENTERPRISE FUND		
	ACTUAL	PROJECTED	ADOPTED	ACTUAL	PROJECTED	ADOPTED
	FY 06-07	FY 07-08	FY 08-09	FY 06-07	FY 07-08	FY 08-09
Revenues and Other Sources						
Use of Money & Property	88,298	55,000	65,000	40,303	30,000	40,300
Charges for Services	3,674,275	2,937,080	3,627,425	3,175,628	3,878,190	4,658,075
Other Revenue	430,612	352,000	402,000	246,342	0	0
Total	4,193,185	3,344,080	4,094,425	3,462,273	3,908,190	4,698,375
Expenditures						
Public Works	0	0	0	3,083,710	3,908,190	4,698,375
Planning/Community Development	2,394,864	2,462,515	3,233,360	0	0	0
Debt Service:						
Interest	503,751	466,565	441,065	0	0	0
Total	2,898,615	2,929,080	3,674,425	3,083,710	3,908,190	4,698,375
Net Increase (Decrease) in Retained Earnings	1,294,570	415,000	420,000	378,563	0	0
Beginning Retained Earnings, July 1	3,093,651	4,388,221	4,803,221	18,570,408	18,948,971	18,948,971
Ending Retained Earnings, June 30	4,388,221	4,803,221	5,223,221	18,948,971	18,948,971	18,948,971
	FUND 57 FEDERAL CLEAN WATER PROTECTION			FUNDS 61 THRU 66 WATER ENTERPRISE FUNDS		
	ACTUAL	PROJECTED	ADOPTED	ACTUAL	PROJECTED	ADOPTED
	FY 06-07	FY 07-08	FY 08-09	FY 06-07	FY 07-08	FY 08-09
Revenues and Other Sources						
Use of Money & Property	72,808	65,000	58,000	847,477	650,000	700,000
Charges for Services	2,388,868	2,390,615	2,503,795	42,233,309	44,863,800	48,482,500
Other Revenue	500	164,670	0	0	0	0
Total	2,462,176	2,620,285	2,561,795	43,080,786	45,513,800	49,182,500
Expenditures						
Public Works	2,798,164	3,511,535	2,685,995	38,325,497	44,144,795	49,713,980
Debt Service:						
Interest	0	0	0	858,382	1,719,005	1,718,520
Total	2,798,164	3,511,535	2,685,995	39,183,879	45,863,800	51,432,500
Net Increase (Decrease) in Retained Earnings	(335,988)	(891,250)	(124,200)	3,896,907	(350,000)	(2,250,000)
Beginning Retained Earnings, July 1	1,540,673	1,204,685	313,435	55,872,084	59,768,991	59,418,991
Ending Retained Earnings, June 30	1,204,685	313,435	189,235	59,768,991	59,418,991	57,168,991

■ PUBLIC WORKS AGENCY

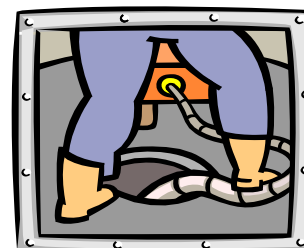
Public Works manages five of the City’s seven enterprise funds. Since some of the funds (e.g., Fund 64 of the Water Enterprise) have sub-accounts, Public Works is responsible for a total of seventeen of the twenty-one enterprise activities. In dollar terms, Public Works manages \$81.8 million or 93.7 percent of total enterprise funds in the FY 08-09 budget. These individual funds are described below.

● Sanitary Sewer Services – Fund 56

The Sanitary Sewer Maintenance Program provides for the proper cleaning, repair and operation of 450 miles of sanitary sewer system facilities. This fund accounts for 5.4% of the total Enterprise Fund appropriations at approximately \$4.6 million for FY08-09.

● Fed. Clean Water Protection Enterprise - Fund 57

The Federal Clean Water Protection Enterprise provides for storm drain systems operation and maintenance and pollution reduction under the new National Pollutant Discharge Elimination System permit issued by the Santa Ana Region of Water Quality Control Board in January 2002.



**ENTERPRISE FUND
BEGINNING & ENDING FUND BALANCE
TABLE 6-1**

	FUND 67 COMMUNITY DEVELOPMENT/ DEPOT			FUND 68 SANITATION ENTERPRISE FUND		
	ACTUAL	PROJECTED	ADOPTED	ACTUAL	PROJECTED	ADOPTED
	FY 06-07	FY 07-08	FY 08-09	FY 06-07	FY 07-08	FY 08-09
Revenues and Other Sources						
Intergovernmental	0	0	0	0	0	0
Use of Money & Property	731,275	919,920	1,047,630	61,441	20,000	60,000
Charges for Services	0	0	0	7,881,716	7,875,000	7,875,000
Other Revenue	0	0	0	39,925	20,000	50,000
Total	731,275	919,920	1,047,630	7,983,082	7,915,000	7,985,000
Expenditures						
Public Works	0	0	0	7,252,070	8,382,615	9,306,520
Planning/Community Development	1,302,953	919,920	1,047,630	0	0	0
Total	1,302,953	919,920	1,047,630	7,252,070	8,382,615	9,306,520
Net Increase (Decrease) in Retained Earnings	(571,678)	0	0	731,012	(467,615)	(1,321,520)
Beginning Retained Earnings, July 1	13,786,968	13,215,290	13,215,290	1,437,616	2,168,628	1,701,013
Ending Retained Earnings, June 30	13,215,290	13,215,290	13,215,290	2,168,628	1,701,013	379,493
	FUND 69 REFUSE COLLECTION ENTERPRISE FUND					
	ACTUAL	PROJECTED	ADOPTED			
	FY 06-07	FY 07-08	FY 08-09			
Revenues and Other Sources						
Use of Money & Property	105,752	189,000	0			
Charges for Services	13,958,896	14,995,000	13,363,370			
Total	14,064,648	15,184,000	13,363,370			
Expenditures						
Public Works	12,767,535	12,618,685	13,135,820			
Debt Service:						
Interest	210,417	129,800	0			
Total	12,977,952	12,748,485	13,135,820			
Net Increase (Decrease) in Retained Earnings	1,086,696	2,435,515	227,550			
Beginning Retained Earnings, July 1	82,114	1,168,810	3,604,325			
Ending Retained Earnings, June 30	1,168,810	3,604,325	3,831,875			

• **Water Enterprise – Funds 61 through 66**

The Water Enterprise provides water services to the residential, commercial, and industrial segments of the City. Water services are provided through a combination of City staff and private contractors. This fund pays for operating costs such as the production of groundwater, purchase of water from outside sources, water billing functions, and the capital costs of maintaining and upgrading the City’s wells and water distribution system. Water revenue comes primarily from metered charges for water usage that provides approximately 80 percent of water’s total funding requirements. The remaining 20 percent comes from various other fees, penalties, and fixed service charges.

The Water Utility budget of \$51,432,500 is the largest of the City’s five enterprise operations and accounts for 58.8 percent of total enterprise funds in the FY 08-09 City budget. Page 6-5 illustrates a water rate survey conducted by our Public Works department in which various cities and water districts are compared to the City of Santa Ana.

• **Sanitation – Fund 68**

This fund provides a variety of services that includes motorized street sweeping, weed abatement, graffiti removal, street tree trimming, and maintenance of the City’s sewers and storm drains. Sanitation services are provided through a combination of city employees and private contractors.

ENTERPRISE FUNDS SUMMARY

Table 6-2

Increase (Decrease)
Over Prior Year

DEPARTMENT/ UNIT	Actual FY 06-07	Projected FY 07-08	Adopted FY 08-09	% of Total	Increase (Decrease) Over Prior Year	
					07-08 to 08-09 in \$	in %
REVENUES						
27 Parking Meter Fund	4,193,185	3,344,080	3,344,080	4.1%	0	0.0%
56 Sanitary Sewer Services	3,462,273	3,908,190	4,698,375	5.7%	790,185	20.2%
57 Federal Clean Water Protection	2,462,176	2,620,285	2,561,795	3.1%	(58,490)	-2.2%
61-66 Water Enterprise	42,930,722	45,513,800	49,182,500	59.8%	3,668,700	8.1%
67 The Depot	731,275	919,920	1,047,630	1.3%	127,710	13.9%
68 Sanitation Enterprise	7,983,081	7,915,000	7,985,000	9.7%	70,000	0.9%
69 Refuse Collection Enterprise	14,064,648	15,184,300	13,363,370	16.3%	(1,820,930)	-12.0%
Revenue Grand Total	75,827,360	79,405,575	82,182,750	100.0%	2,777,175	3.5%
EXPENDITURES BY DEPARTMENT						
Public Works Agency						
<i>Sanitary Sewer Services</i>						
56-575 Sewer Services	3,083,711	3,908,190	4,698,375	5.4%	790,185	20.2%
<i>Sub-Total</i>	<i>3,083,711</i>	<i>3,908,190</i>	<i>4,698,375</i>	<i>5.4%</i>	<i>790,185</i>	<i>20.2%</i>
<i>Federal Clean Water Protection Enterprise</i>						
57-635 Federal Clean Water Protection	2,798,165	3,511,535	2,685,995	3.1%	(825,540)	-23.5%
<i>Sub-Total</i>	<i>2,798,165</i>	<i>3,511,535</i>	<i>2,685,995</i>	<i>3.1%</i>	<i>(825,540)</i>	<i>-23.5%</i>
<i>Water Enterprise</i>						
61-571 Water Revenue Bond - Debt Service	761,575	1,519,135	1,518,650	1.7%	(485)	0.0%
62-572 Utility Loan Repayment	63,207	199,870	199,870	0.2%	0	0.0%
64-574 Water Production & Supply	20,490,729	20,448,315	22,902,845	26.2%	2,454,530	12.0%
64-575 Water Systems Maintenance	2,923,257	3,557,350	3,852,485	4.4%	295,135	8.3%
64-576 Water - Miscellaneous Expenses	8,918,106	11,606,695	11,611,760	13.3%	5,065	0.0%
64-577 Water Asphalt Maintenance	(24)	0	0	0.0%	0	n/a
64-578 Water Quality & Measurement	1,241,028	1,660,785	1,806,020	2.1%	145,235	8.7%
64-579 Water Administration & Engineering	2,587,147	3,328,810	4,195,500	4.8%	866,690	26.0%
66-578 Water Construction	1,629	0	0	0.0%	0	n/a
66-579 Water Capital Construction	2,158,773	4,192,840	5,345,370	6.1%	1,152,530	27.5%
<i>Sub-Total</i>	<i>39,145,427</i>	<i>46,513,800</i>	<i>51,432,500</i>	<i>58.8%</i>	<i>4,918,700</i>	<i>10.6%</i>
<i>Sanitation Enterprise</i>						
68-632 Environmental Sanitation	2,590,174	933,690	395,935	0.5%	(537,755)	-57.6%
68-633 Roadway Cleaning	2,691,314	3,092,265	3,545,320	4.1%	453,055	14.7%
68-634 Graffiti Abatement	20	1,739,965	2,521,505	2.9%	781,540	44.9%
68-637 Street Trees	1,970,562	2,616,695	2,843,760	3.3%	227,065	8.7%
<i>Sub-Total</i>	<i>7,252,071</i>	<i>8,382,615</i>	<i>9,306,520</i>	<i>10.6%</i>	<i>923,905</i>	<i>11.0%</i>
<i>Refuse Collection Enterprise</i>						
69-521 Refuse Collection	12,977,952	15,184,300	13,762,610	15.7%	(1,421,690)	-9.4%
<i>Sub-Total</i>	<i>12,977,952</i>	<i>15,184,300</i>	<i>13,762,610</i>	<i>15.7%</i>	<i>(1,421,690)</i>	<i>-9.4%</i>
Public Works Total	65,257,326	77,500,440	81,886,000	93.7%	4,385,560	5.7%
Community Development Agency						
27-013 Parking Meter Fund	1,324,950	1,471,235	1,453,040	1.7%	(18,195)	-1.2%
27-014 Downtown Parking Facilities	1,022,463	986,280	1,775,320	2.0%	789,040	80.0%
27-015 Debt Service	1,991,202	1,321,565	1,266,065	1.4%	(55,500)	-4.2%
67-615 The Depot	1,302,952	919,920	1,047,630	1.2%	127,710	13.9%
Community Dev. Agency Total	5,641,567	4,699,000	5,542,055	6.3%	843,055	17.9%
Expenditure Grand Total	70,898,893	82,199,440	87,428,055	100.0%	5,228,615	6.4%
ENTERPRISE FUNDS PERSONNEL						
Number of Positions	122.65	121.55	120.65		(0.90)	-0.7%
as % of Total City Workforce	7.1%	6.9%	6.9%			

Note: Includes Interfund Transfers

SANTA ANA water rates are competitive in Orange County

Santa Ana’s water rates were revised in FY 96-97 to provide the City’s customers with incentives to minimize water usage. The conservation-based water rate structure has an inclining block system that requires those with excessive water usage to pay a higher share of the cost of the water. This inclining block rate system has been adopted in fifteen Orange County cities.

The 2008 Rate Survey conducted by the City’s Public Works Agency using Municipal Water District of Orange County (MWDOC) data pegged a typical City customer’s monthly water bill at \$49.18. The survey reported that Santa Ana’s water rate is in the middle among Orange County’s thirty (30) water districts.



The passage of Proposition 218—which strictly defines the fees local governments can charge residents—required the City to modify the Sanitation Fund’s financial structure. This resulted in a \$1 decrease in sanitation rates as the cost of urban forest maintenance and median landscaping was transferred to the General Fund. The combined Fund 68 budget of \$9,306,520 accounts for 10.6 percent of total enterprise funds in the FY 08-09 City budget.

• Refuse Collection – Fund 69

This fund provides refuse collection, recycling and disposal services to the City’s residential, commercial and industrial segments through agreements with two private contractors. The Refuse Collection Fund budget of \$13,762,610 accounts for 15.7 percent of total enterprise funds in the FY 08-09 City budget.

2008/09 WATER RATE SURVEY

<u>Water Agency</u>	<u>Typical Monthly Cost</u>
Santiago CWD	\$69.00
Laguna Beach CWD	\$66.00
Orange Park Acres Mut. WC	\$63.02
East Orange CWD retail	\$60.80
South Coast WD	\$53.88
La Palma, City of	\$53.80
Seal Beach, City of	\$53.12
Golden State WC	\$49.69
Santa Ana, City of (with increase)	\$49.18
Trabuco Canyon WD	\$48.05
Mesa Consolidated WD	\$47.30
Newport Beach, City of	\$46.10
Serrano WD	\$46.04
Santa Ana, City of (current)	\$45.20
La Habra, City of	\$43.46
Brea, City of	\$43.39
Huntington Beach, City of	\$42.71
Westminster, City of	\$39.42
Yorba Linda WD	\$39.32
El Toro WD	\$36.25
Santa Margarita WD	\$35.86
Fullerton, City of	\$34.49
Los Alisos WD	\$32.45
Fountain Valley, City of	\$32.40
Buena Park, City of	\$32.20
Anaheim, City of	\$31.00
Garden Grove, City of	\$30.37
Tustin, City of	\$29.26
IRWD	\$25.62
Moulton Niguel WD	\$24.80
Orange, City of	\$23.81

Based on Typical moderate consumption of 20 billing units per month for FY 2006-07 (Source: Municipal Water District of Orange County)

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**ENTERPRISE FUNDS
RESOURCE SUMMARY**

Parking Enterprise - CDA

ACTIVITIES		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES					
5216	Parking Violation Revenue	367,634	425,509	350,000	400,000
	SUBTOTAL RENTAL INCOME	----- 367,634	----- 425,509	----- 350,000	----- 400,000
5599	Parking Meter Revenue	1,092,611	1,104,302	1,080,000	1,080,000
	SUBTOTAL RENTAL GOV. ENTITIES	----- 1,092,611	----- 1,104,302	----- 1,080,000	----- 1,080,000
5621	Expense Reimbursement	2,736	3,444	2,000	2,000
5630	Miscellaneous Income	0	1,659	0	0
5800	Parking Fees-Surface Lots	1,065,904	1,183,643	1,005,000	1,100,000
5804	Lease Income from Fund 11	1,110,144	1,386,330	852,080	1,447,425
5812	Earnings on Investments	58,803	86,919	55,000	65,000
5817	Investment Income - Debt Serv	197	1,380	0	0
5990	Transfer from Fund 11	0	0	0	0
	SUBTOTAL MISCELLANEOUS	----- 2,237,784	----- 2,663,374	----- 1,914,080	----- 2,614,425
	TOTAL REVENUES	=====	=====	=====	=====
EXPENDITURES					
27-013	Parking Meter Fund	1,381,442	1,324,950	1,471,235	1,453,040
27-014	Downtown Parking Facilities	976,348	1,022,463	986,280	1,775,320
27-015	Debt Service	1,941,614	1,991,202	1,321,565	1,266,065
	TOTAL EXPENDITURES	----- 4,299,404	----- 4,338,615	----- 3,779,080	----- 4,494,425
		=====	=====	=====	=====
OPERATING EXPENSE		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100	Personnel	661,148	605,656	843,675	835,470
6200	Contractual	1,165,551	1,217,177	1,322,495	1,330,515
6300	Commodities	22,330	20,079	38,035	33,300
6500	Fixed Charges	511,167	482,997	187,310	199,075
6600	Capital	0	23,910	71,000	835,000
6700	Debt Service	589,208	548,796	466,565	441,065
	TOTAL	----- 2,949,404	----- 2,898,615	----- 2,929,080	----- 3,674,425
		=====	=====	=====	=====
6781	Bond Principal (Principal Paid)	1,350,000	1,440,000	850,000	820,000
ADOPTED FY 07-08		APPROVED FY 08-09			
Class Code	AUTHORIZED PERSONNEL	Full Time	Part Time	Full Time	Part Time
2865	Asst. Director of Community Development	0.30		0.00	
0150	Senior Community Dev. Analyst	0.40		0.40	
2890	Parking Meter Operations Supervisor	1.00		1.00	
0080	Parking Meter Technician II	2.00		2.00	
7160	Parking Meter Technician I	3.00		3.00	
3900	Parking Control Officer	3.00		3.00	
2850	Redevelopment Assistant	0.05		0.05	
0736	Senior Office Specialist	0.40		0.30	
	TOTAL	----- 10.15		----- 9.75	
		=====		=====	

ENTERPRISE FUNDS

PARKING ENTERPRISE - CDA Parking Meter & Facilities	PROGRAM 27-013/014/015			
Statement of Purpose				
<p><i>To effectively control the availability, rates, and duration of use of public on-street parking in the Downtown area and in the Willard Street neighborhood.</i></p> <p>The City of Santa Ana has four parking garages operating in the Downtown area. In order to properly control the inventory and rates for available downtown parking, the Parking Meter Program operates and manages approximately 1,400 metered spaces throughout the area. The cost of the program is funded from meter revenues and parking fines. Excess revenue is allocated to parking garage debt services.</p>				
Accomplishments in FY 06-07 & FY 07-08				
<ul style="list-style-type: none"> * Implemented Phase II of the Downtown Meterscape. * Refurbished standard meter housing. * Replaced obsolete meter heads in the Willard area and Mid-Town. * Completed the selection of a Parking Management company for downtown parking garages. 				
Action Plan for FY 2008-09				
<ul style="list-style-type: none"> * Modernize parking structure operating equipment. * Implement Phase I to refurbish substandard meter housings. * Implement structural improvements to parking garages. 				
PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
No. of parking meters maintained	1,400	1,400	1,400	1,428
No. of meters maintained per technician	350	280	350	476
Efficiency				
Annual revenue collected per meter	\$780	\$771	\$771	\$756
Meter revenue collected per technician	\$273,153	\$216,000	\$270,000	\$360,000
Effectiveness				
Annual meter revenue collection	\$1,092,612	\$1,080,000	\$1,080,000	\$1,080,000
Annual violation revenue generated	\$367,634	\$300,000	\$350,000	\$350,000

ENTERPRISE FUNDS

PARKING ENTERPRISE - CDA					FUND	27
Parking Meter					Activity	13
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6111	Salaries & Wages-Regular	482,521	432,111	589,990	577,675	
6131	Salaries & Wages-Temporary	0	0	19,210	20,070	
6141	Salaries & Wages-Overtime	3,527	7,594	10,000	0	
6151	Retirement Plan Charges	37,734	35,903	48,460	48,525	
6161	Medicare Insurance	6,963	6,004	8,600	8,385	
6171	Employees Insurance	103,450	95,532	131,840	142,210	
6172	Retiree Health Insurance	2,431	3,299	5,430	8,085	
6181	Compensation Insurance	12,591	12,688	16,995	16,675	
6191	Other Personnel Services	11,930	12,525	13,150	13,845	
	SUBTOTAL PERSONNEL	661,148	605,656	843,675	835,470	
6211	Communications	7,785	5,124	4,800	5,280	
6214	Cell Phone Charges	446	1,913	7,200	3,000	
6221	Training & Transportation	0	1,096	4,500	4,500	
6231	Advertising	0	0	1,500	1,500	
6251	Other Agency Services	253	0	1,010	1,010	
6281	M&R Machinery & Equipment	1,361	522	40,600	40,600	
6291	Other Contractual Services	188,361	154,581	210,465	194,540	
6294	Lease Payments	0	64,986	73,920	67,585	
	SUBTOTAL CONTRACTUAL	198,207	228,222	343,995	318,015	
6391	Operating Materials & Supplies	22,330	20,079	38,035	33,300	
	SUBTOTAL COMMODITIES	22,330	20,079	38,035	33,300	
6511	Equipment Rental	34,315	36,820	36,820	33,140	
6535	Treasury Services Charge	11,380	11,525	12,045	12,890	
6536	Hearing Officer Charges	5,000	5,750	6,040	6,040	
6537	IS Strategic Plan	35,615	35,615	35,615	35,615	
6590	Indirect Costs	72,788	68,545	84,010	98,570	
6591	Depreciation	340,659	312,647	0	0	
	SUBTOTAL FIXED CHARGES	499,757	470,902	174,530	186,255	
6641	Machinery & Equipment	0	0	71,000	80,000	
6661-1	Computer Software Exp	0	91	0	0	
	SUBTOTAL CAPITAL	0	91	71,000	80,000	
	TOTAL	1,381,442	1,324,950	1,471,235	1,453,040	

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time		Full Time	
2865	Asst. Director of Community Development	0.30		0.00	
7584	Senior Community Dev. Analyst	0.40		0.40	
2890	Parking Meter Operations Supervisor	1.00		1.00	
0080	Parking Meter Technician II	2.00		2.00	
7160	Parking Meter Technician I	3.00		3.00	
3900	Parking Control Officer	3.00		3.00	
2850	Redevelopment Assistant	0.05		0.05	
7360	Senior Office Specialist	0.40		0.30	
	TOTAL	10.15		9.75	

ENTERPRISE FUNDS

PARKING ENTERPRISE - CDA					FUND	27
Parking Facilities					Activity	14
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6291	Other Contractual Services	<u>964,938</u>	<u>986,549</u>	<u>973,500</u>	<u>1,007,500</u>	
	SUBTOTAL CONTRACTUAL	964,938	986,549	973,500	1,007,500	
6521	Insurance (Risk Management)	<u>11,410</u>	<u>12,095</u>	<u>12,780</u>	<u>12,820</u>	
	SUBTOTAL FIXED CHARGES	11,410	12,095	12,780	12,820	
6621	Building Improvements	0	23,819	0	300,000	
6631	Improvements Other Than Building	0	0	0	55,000	
6641	Machinery & Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>400,000</u>	
	SUBTOTAL CAPITAL	0	23,819	0	755,000	
	TOTAL	<u><u>976,348</u></u>	<u><u>1,022,463</u></u>	<u><u>986,280</u></u>	<u><u>1,775,320</u></u>	

PARKING ENTERPRISE - CDA					FUND	27
Parking Facilities - Debt Service					Activity	15
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6292	Trustee Fees	<u>2,406</u>	<u>2,406</u>	<u>5,000</u>	<u>5,000</u>	
	SUBTOTAL CONTRACTUAL	2,406	2,406	5,000	5,000	
6781-100	Amortized Bond Discount	0	45,045	0	0	
6791	Bond Interest	544,163	503,751	466,565	441,065	
6795	Amortized Bond Discount	<u>45,045</u>	<u>0</u>	<u>0</u>	<u>0</u>	
	SUBTOTAL DEBT SERVICE	589,208	548,796	466,565	441,065	
	TOTAL	<u><u>591,614</u></u>	<u><u>551,202</u></u>	<u><u>471,565</u></u>	<u><u>446,065</u></u>	
6781	Bond Principal (Principal Paid)	1,350,000	1,440,000	850,000	820,000	

**ENTERPRISE FUND
RESOURCE SUMMARY**

SANITARY SEWER SERVICES

ACTIVITIES		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES					
5499	Sanitary Sewer Service Charge	2,607,185	3,175,628	3,878,190	4,658,075
5621	Expense Reimbursement	75,000	113,054	0	0
5799	Misc. Recoveries	1,587	133,288	0	0
5812	Earning on Investment	23,756	40,303	30,000	40,300
	TOTAL REVENUES	<u>2,707,528</u>	<u>3,462,273</u>	<u>3,908,190</u>	<u>4,698,375</u>
EXPENDITURES					
56-575	Sewer Services	2,817,975	3,083,711	3,908,190	4,698,375
	TOTAL EXPENDITURES	<u>2,817,975</u>	<u>3,083,711</u>	<u>3,908,190</u>	<u>4,698,375</u>
OPERATING EXPENSE		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100	Personnel	1,180,522	1,299,364	1,574,975	1,604,825
6200	Contractual	606,453	809,307	1,044,600	1,104,600
6300	Commodities	52,961	43,402	90,000	75,000
6500	Fixed Charges	975,345	881,544	434,775	446,735
6600	Capital	2,694	50,094	763,840	1,467,215
	TOTAL	<u>2,817,975</u>	<u>3,083,711</u>	<u>3,908,190</u>	<u>4,698,375</u>
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
2100	Assistant Engineer II	1.50		1.50	
4210	Equip Operator - Water Maintenance	4.00		0.00	
	Equip Operator - Water Services	0.00		4.00	
2129	Principal Civil Engineer	0.50		0.50	
2210	Sanitation Inspector II	1.25		1.25	
2131	Senior Civil Engineer	0.50		0.50	
4360	Street Maintenance Supervisor	0.25		0.25	
4520	Water Maintenance Crew Leader	0.75		0.00	
	Water Servcies Crew Leader	0.00		0.75	
4380	Water Maintenance Supervisor	0.75		0.00	
	Water Services Supervisor	0.00		0.75	
4570	Water Maintenance Worker II	6.00		0.00	
	Water Services Worker II	0.00		6.00	
0920	Water Systems Operator II	0.10		0.10	
4530	Water Systems Operator III	0.10		0.10	
9260	Senior Maintenance Worker, P/T		1.00		1.00
	TOTAL	<u>15.70</u>	<u>1.00</u>	<u>15.70</u>	<u>1.00</u>

ENTERPRISE FUND

SANITATION ENTERPRISE - PWA
Sewer Services

PROGRAM
56-575

Statement of Purpose

To provide cleaning, rehabilitation, and repair of sanitary sewer facilities and remove sewer main blockages.

The Sewer Maintenance Program provides for the proper cleaning, repair, and operation of 450 miles of sanitary sewer system facilities. The program ensures compliance with the Regional Water Quality Control Board Fats, Oils, and Grease Control Program. The program is responsible for maintenance of two sewage lift stations for transporting sewage from the City to the Orange County Sanitation District.

Accomplishments in FY 06-07 & 07-08

- * Cleaned 907 miles of sewer lines.
- * Inspected 518,780 lineal feet (98 miles) of sewer mains using video.
- * Responded to and corrected all blockages of City sewer facilities.
- * Enforced City sewer spill response and reporting procedures for 18 occurrences.
- * Constructed 7,400 lineal feet of new sewer main.
- * Complied with all Regional Water Quality Control Board Waste Discharge Permit requirements.

Action Plan for FY 2008-09

- * Continue management of the Fats, Oils, and Grease Control Program.
- * Construct 3,500 lineal feet of new sewer main through the Capital Improvement Program.
- * Continue the sewer lateral repair program.
- * Begin construction of the relocation and upgrade of the Segerstrom Sewer Lift Station.
- * Meet State Water Quality Control Board requirements for a Sewer System Management Plan.
- * Meet State Water Quality Control Board requirements related to the Fats, Oils, and Grease Control Program.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of miles of sewer mains cleaned	454	357	450	420
# of sewer mains TV-inspected (in lineal feet)	268,379	253,780	265,000	270,000
# of sewer main blockages cleared	31	24	28	21
# of sewer main laterals repaired/replaced	161	183	165	190
# of sewer main trouble spots cleaned	846	843	840	840
Lineal feet of sewer mains designed by City Staff	5000	3900	3500	3500
Lineal feet of sewer mains replaced	2000	3500	3000	3000
Efficiency				
% of sewer laterals repaired/rehabilitated within 10 working days	90	90	95	95
% of sewer inquiries response to customer within 4 hours	100	100	100	100
% of development projects with adequate sewer system capacity	100	100	100	100
% of emergency sewer lateral repairs completed within 48 hours	100	100	100	100

ENTERPRISE FUND

SANITARY SEWER SERVICE ENTERPRISE
Sewer Services

FUND 56
Activity 575

Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	820,420	916,199	1,046,965	1,084,040
6131	Salaries & Wages-Temporary	0	1,025	14,570	16,840
6141	Salaries & Wages-Overtime	18,951	27,935	30,000	38,000
6151	Retirement Plan	65,829	73,131	85,320	90,525
6161	Medicare Insurance	7,928	9,139	11,740	10,640
6171	Employees Insurance	129,546	148,354	162,085	193,630
6172	Retiree Insurance	6,095	8,032	10,325	14,985
6181	Compensation Insurance	83,059	95,616	113,970	106,165
6191	Other Personnel Services	48,694	19,933	100,000	50,000
	SUBTOTAL PERSONNEL	1,180,522	1,299,364	1,574,975	1,604,825
6211	Communications	2,184	991	4,000	4,000
6221	Training & Transportation	3,371	2,992	4,000	4,000
6251	Other Agency Services	4,739	4,676	58,500	33,500
6281	M & R Machinery & Equipment	0	0	1,000	1,000
6291	Other Contractual Services	596,159	800,647	977,100	1,062,100
	SUBTOTAL CONTRACTUAL	606,453	809,307	1,044,600	1,104,600
6391	Operating Materials & Supplies	52,961	43,402	90,000	75,000
	SUBTOTAL COMMODITIES	52,961	43,402	90,000	75,000
6511	Equipment Rental, City	152,690	182,855	219,145	225,560
6537	Automation Plan	10,000	0	0	0
6590	Indirect Costs	151,936	52,953	68,660	55,465
6591	Depreciation	506,449	474,281	0	0
6595	Public Works Administrative Charge	154,270	171,455	146,970	165,710
	SUBTOTAL FIXED CHARGES	975,345	881,544	434,775	446,735
6631	Imp other than buildings	97,780	34,152	715,340	1,387,215
6641	Machinery & Equipment	(95,086)	15,942	48,500	80,000
	SUBTOTAL CAPITAL	2,694	50,094	763,840	1,467,215
	TOTAL	2,817,975	3,083,711	3,908,190	4,698,375

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
2100	Assistant Engineer II	1.50		1.50	
4210	Equip Operator - Water Maintenance	4.00		0.00	
	Equip Operator - Water Services	0.00		4.00	
2129	Principal Civil Engineer	0.50		0.50	
2210	Sanitation Inspector II	1.25		1.25	
2131	Senior Civil Engineer	0.50		0.50	
4360	Street Maintenance Supervisor	0.25		0.25	
4520	Water Maintenance Crew Leader	0.75		0.00	
	Water Servcies Crew Leader	0.00		0.75	
4380	Water Maintenance Supervisor	0.75		0.00	
	Water Services Supervisor	0.00		0.75	
4570	Water Maintenance Worker II	6.00		0.00	
	Water Services Worker II	0.00		6.00	
0920	Water Systems Operator II	0.10		0.10	
4530	Water Systems Operator III	0.10		0.10	
9260	Senior Maintenance Worker, P/T		1.00		1.00
	TOTAL	15.70	1.00	15.70	1.00

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**ENTERPRISE FUND
RESOURCE SUMMARY**

FEDERAL CLEAN WATER PROTECTION ENTERPRISE

ACTIVITIES		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES					
5350	1 Storm Drain/GIS Facility Grant	368,354	0	134,670	0
5350	2 Urban Runoff Grant	87,228	0	30,000	0
5499	NPDES Surcharge	2,269,182	2,388,868	2,390,615	2,503,795
5621	Cost Reimbursement	75	0	0	0
5799	Miscellaneous Recoveries	0	500	0	0
5812	Earnings on Investment	48,766	72,808	65,000	58,000
	TOTAL REVENUES	----- 2,773,605 =====	----- 2,462,176 =====	----- 2,620,285 =====	----- 2,561,795 =====
EXPENDITURES					
57-635	Fed Clean Water Protection Enterprise	2,143,485	2,798,165	3,511,535	2,685,995
	TOTAL EXPENDITURES	----- 2,143,485 =====	----- 2,798,165 =====	----- 3,511,535 =====	----- 2,685,995 =====

OPERATING EXPENSE		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100	Personnel	609,657	1,184,116	1,219,165	782,200
6200	Contractual	955,716	760,032	1,053,000	1,153,250
6300	Commodities	1,140	1,239	2,000	2,000
6500	Fixed Charges	368,180	688,932	747,890	526,625
6600	Capital	8,792	163,845	200,700	200,700
6800	Internal Fund Transfer	200,000	0	0	0
	TOTAL	----- 2,143,485 =====	----- 2,798,165 =====	----- 3,222,755 =====	----- 2,664,775 =====
6911	Reserve Appropriation	0	0	288,780	21,220

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
210	Assistant Engineer II	0.50		0.25	
315	Deputy City Engineer	0.45		0.00	
425	Equipment Operator - Motor	4.00		4.00	
424	Equipment Operator - Street	2.00		0.00	
390	Parking Control Officers	3.00		1.00	
212	Principal Civil Engineer	0.25		0.25	
221	Sanitation Inspector II	1.25		0.50	
160	Senior Assistant Engineer	0.50		0.50	
213	Senior Civil Engineer	0.70		0.70	
436	Street Maintenance Supervisor	0.25		0.00	
	Total	----- 12.90 =====		----- 7.20 =====	

ENTERPRISE FUND

FEDERAL CLEAN WATER PROTECTION ENTERPRISE - PWA
Federal Clean Water Protection

PROGRAM
57-635

Statement of Purpose

To provide storm drain systems operation and maintenance, and pollution reduction under the National Pollutant Discharge Elimination System permit issued by the Santa Ana Region of Water Quality Control Board in January 2002.

Accomplishments in FY 06-07 & 07-08

- * Inspected all high- and medium-priority industrial sites to ensure compliance with the permit
- * Bid and awarded NPDES Capital Project to ensure City Yard compliance with the NPDES permit.
- * Ensured NPDES construction compliance of all Public Works and private development projects.
- * Participated in all countywide committees to ensure the City's interests are protected relative to the NPDES Program
- * Submitted annual reports as required by the NPDES permit
- * Submitted Local Implementation Plan as required by the permit
- * Began follow-up restaurant inspections for infractions submitted by the County.
- * Inspected all Citywide facilities for compliance with the NPDES permit

Action Plan for FY 2008-09

- * Continue training City staff and contract field operations to ensure compliance with the NPDES permit
- * Utilize videos produced with the Proposition 13 public education and outreach grants within both residential and business communities to reduce storm water pollution
- * Complete NPDES Capital Project to ensure citywide facility compliance with the NPDES Permit
- * Inspect all construction projects (public and private) at least once during the wet season.
- * Inspect all commercial/industrial sites as required by the NPDES permit
- * Identify remaining industrial facilities that do not have business permits and prioritize facilities into low, medium or high priority
- * Explore grant opportunities to fund a portion of this program
- * Create a written policy and procedures process for the review and conditioning of NPDES-related requirements in the development process.
- * Coordinate and implement the NPDES permit requirements for dry weather monitoring
- * Create written policy and procedures guidelines for Citywide maintenance and operations compliance with NPDES requirements.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
Miles of channels cleaned	4.6	4.6	4.6	4.6
# of catch basins cleaned	1,500	1,500	1,508	1,508
# of development sites inspected	90	88	50	50
# of industrial sites inspected	350	206	70	225
# of commercial sites inspected	450	660	305	575
# of meetings attended as Co-Permittee	35	25	25	25

ENTERPRISE FUND

FEDERAL CLEAN WATER PROTECTION ENTERPRISE
Federal Clean Water Protection

FUND 57
Activity 635

Object Code	LINE ITEM RESOURCES	ACTUAL	ACTUAL	PROJECTED	APPROVED
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
6111	Salaries & Wages-Regular	464,345	875,919	928,490	587,675
6131	Salaries Temp	756	0	0	0
6141	Salaries Overtime	7,798	12,271	6,000	15,000
6151	Retirement Plan	34,390	62,657	74,835	48,400
6161	Medicare Insurance	2,520	3,619	7,875	4,570
6171	Employees Insurance	73,061	113,585	117,725	76,875
6172	Retiree Insurance	2,762	5,898	9,110	8,065
6181	Compensation Insurance	23,463	59,489	75,130	41,615
6191	Other Personal Services	562	50,679	0	0
	SUBTOTAL PERSONNEL	609,657	1,184,116	1,219,165	782,200
6211	Communications	441	977	500	1,250
6221	Training & Transportation	0	252	2,500	2,000
6291	Other Contractual Services	955,275	758,803	1,050,000	1,150,000
	SUBTOTAL CONTRACTUAL	955,716	760,032	1,053,000	1,153,250
6391	Operating Materials & Supplies	1,140	1,239	2,000	2,000
	SUBTOTAL COMMODITIES	1,140	1,239	2,000	2,000
6511	Equipment Rental, City	176,330	432,605	438,265	445,340
6521	Insurance (Risk Management)	46,220	48,995	51,935	51,935
6590	Indirect Costs	0	44,282	58,780	29,350
6595	Public Works Administrative Charges	145,630	163,050	198,910	0
	SUBTOTAL FIXED CHARGES	368,180	688,932	747,890	526,625
6631	Imp Other than Buildings	8,792	163,845	200,000	200,000
6651	Books Records Video	0	0	200	200
6661	Computer Software	0	0	500	500
	SUBTOTAL CAPITAL	8,792	163,845	200,700	200,700
6800	Transfer to General Fund	200,000	0	0	0
	SUBTOTAL INTERFUND TRANSFERS	200,000	0	0	0
	TOTAL	2,143,485	2,798,165	3,222,755	2,664,775
6911	Reserve Appropriations	0	0	288,780	21,220

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
2100	Assistant Engineer II	0.50		0.25	
0315	Deputy City Engineer	0.45		0.00	
4250	Equipment Operator - Motor Sweeper	4.00		4.00	
4240	Equipment Operator - Street	2.00		0.00	
3900	Parking Control Officer	3.00		1.00	
2129	Principal Civil Engineer	0.25		0.25	
2210	Sanitation Inspector II	1.25		0.50	
1600	Senior Assistant Engineer	0.50		0.50	
2131	Senior Civil Engineer	0.70		0.70	
4360	Street Maintenance Supervisor	0.25		0.00	
	Total	12.90		7.20	

**ENTERPRISE FUND
RESOURCE SUMMARY**

WATER ENTERPRISE - PWA

ACTIVITIES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES				
5581 Regular Water Sales	33,171,998	36,905,406	40,063,800	43,702,500
5581-100 Fireline Service Charge	229,564	230,890	230,000	230,000
5581-200 Basic Service Charge	3,653,054	3,660,020	3,650,000	3,650,000
5581-300 Door Tag Fee	116,411	147,727	100,000	100,000
5581-500 Reconnection Charge	97,390	114,481	90,000	100,000
5582 Misc. Water Sales	142,377	107,445	130,000	100,000
5618 Penalties	666,755	695,736	600,000	600,000
5618-141 After Hours Service Charge	710	1,127	0	0
5621 Expense Reimbursement	0	35,590	0	0
5699/799 Misc. Refunds/Recoveries	0	21,332	0	0
5804 Rental of Property	300,000	300,000	300,000	300,000
5812 Earnings on Investments	443,316	710,969	350,000	400,000
TOTAL WATER FUND REVENUES	<u><u>38,821,575</u></u>	<u><u>42,930,722</u></u>	<u><u>45,513,800</u></u>	<u><u>49,182,500</u></u>
EXPENDITURES				
61-571 Water Revenue Bond Debt Service	759,785	761,575	1,519,135	1,518,650
62-572 Utility Loan Repayment	88,382	63,207	199,870	199,870
64-574 Water Production & Supply	18,931,232	20,490,729	20,448,315	22,902,845
64-575 Water Systems Maintenance	2,581,587	2,923,257	3,557,350	3,852,485
64-576 Miscellaneous Operating Expenses	8,415,183	8,918,106	10,956,695	11,611,760
64-577 Water Asphalt Maintenance	384,958	(24)	0	0
64-578 Water Quality & Measurement	1,087,254	1,241,028	1,660,785	1,806,020
64-579 Water Administration & Engineering	2,461,388	2,587,147	3,328,810	4,195,500
66-578 Water Construction	139,176	1,629	0	0
66-579 Water Capital Construction	2,719,636	2,158,773	4,192,840	5,345,370
TOTAL	<u><u>37,568,581</u></u>	<u><u>39,145,427</u></u>	<u><u>45,863,800</u></u>	<u><u>51,432,500</u></u>
OPERATING EXPENSE				
	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100 Personnel	3,993,214	2,828,054	4,191,600	4,650,305
6200 Contractual	6,888,380	9,895,512	13,668,345	13,866,785
6300 Commodities	10,836,825	8,929,807	7,011,405	9,850,240
6500 Fixed Charges	13,965,754	14,497,602	12,841,605	15,062,580
6600 Capital	1,036,241	2,169,670	4,781,840	6,284,070
6700 Debt Service	848,167	824,782	1,719,005	1,718,520
6800 Transfer to General Fund	0	0	1,650,000	0
TOTAL	<u><u>37,568,581</u></u>	<u><u>39,145,427</u></u>	<u><u>45,863,800</u></u>	<u><u>51,432,500</u></u>

**ENTERPRISE FUND
RESOURCE SUMMARY**

WATER ENTERPRISE - PWA

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
2100	Assistant Engineer II	2.50		2.50	
4125	Assistant Instrument Technician	1.00		1.00	
4210	Equipment Operator - Water Maintenance	4.00		0.00	
	Equipment Operator - Water Services	0.00		4.00	
4130	Instrument Technician	1.00		1.00	
2129	Principal Civil Engineer	1.50		1.50	
2131	Senior Civil Engineer	1.50		1.50	
1380	Senior Water Maintenance Supervisor	1.00		1.00	
6240	Senior Water Systems Operator	1.00		1.00	
4360	Street Maintenance Supervisor	0.50		0.50	
6130	Utility Inspector	1.00		0.00	
	Water Services Utility Inspector	0.00		1.00	
4520	Water Maintenance Crew Leader	1.25		0.00	
	Water Services Crew Leader	0.00		1.25	
4380	Water Maintenance Supervisor	1.25		0.00	
	Water Services Supervisor	0.00		1.25	
4570	Water Maintenance Worker II	8.00		0.00	
	Water Services Worker II	0.00		8.00	
0030	Water Meter Repairer II	4.00		0.00	
	Water Services Meter Repairer II	0.00		4.00	
1300	Water Quality Coordinator	1.00		0.00	
	Water Services Quality Coordinator	0.00		1.00	
2220	Water Quality Inspector	1.00		0.00	
	Water Services Quality Inspector	0.00		1.00	
1680	Water Quality Supervisor	1.00		0.00	
	Water Services Quality Supervisor	0.00		1.00	
4410	Water Resources Manager	1.00		1.00	
0920	Water Systems Operator II	2.90		2.90	
4530	Water Systems Operator III	2.90		2.90	
8000	Administrative Intern, P/T		1.00		1.00
9130	Engineering Intern, P/T		4.00		4.00
9260	Senior Maintenance Worker, P/T		1.00		1.00
	TOTAL	----- 39.30 =====	----- 6.00 =====	----- 39.30 =====	----- 6.00 =====

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ENTERPRISE FUND

WATER ENTERPRISE - PWA				FUND	61
Water Revenue Bond Debt Service				Activity	571
FY Ending June 30th	PRINCIPAL Due Sept. 1	INTEREST Due Sept. 1	INTEREST Due March 1	TOTAL INTEREST	TOTAL DEBT SERVICE
2005	0.00	406,197.05	395,218.75	801,415.80	801,415.80
2006	740,000.00	395,218.75	387,818.75	783,037.50	1,523,037.50
2007	750,000.00	387,818.75	379,381.25	767,200.00	1,517,200.00
2008	770,000.00	379,381.25	369,756.25	749,137.50	1,519,137.50
2009	790,000.00	369,756.25	358,893.75	728,650.00	1,518,650.00
2010	810,000.00	358,893.75	349,275.00	708,168.75	1,518,168.75
2011	830,000.00	349,275.00	338,381.25	687,656.25	1,517,656.25
2012	855,000.00	338,381.25	326,090.63	664,471.88	1,519,471.88
2013	880,000.00	326,090.63	312,340.63	638,431.26	1,518,431.26
2014	900,000.00	312,340.63	297,153.13	609,493.76	1,509,493.76
2015	930,000.00	297,153.13	280,878.13	578,031.26	1,508,031.26
2016	965,000.00	280,878.13	263,387.50	544,265.63	1,509,265.63
2017	1,000,000.00	263,387.50	244,387.50	507,775.00	1,507,775.00
2018	1,040,000.00	244,387.50	218,387.50	462,775.00	1,502,775.00
2019	1,095,000.00	218,387.50	191,012.50	409,400.00	1,504,400.00
2020	1,145,000.00	191,012.50	165,250.00	356,262.50	1,501,262.50
2021	1,195,000.00	165,250.00	135,375.00	300,625.00	1,495,625.00
2022	1,255,000.00	135,375.00	104,000.00	239,375.00	1,494,375.00
2023	1,320,000.00	104,000.00	71,000.00	175,000.00	1,495,000.00
2024	1,385,000.00	71,000.00	36,375.00	107,375.00	1,492,375.00
2025	1,455,000.00	36,375.00	0.00	36,375.00	1,491,375.00
	<u>20,110,000.00</u>	<u>5,630,559.57</u>	<u>5,224,362.52</u>	<u>10,854,922.09</u>	<u>30,964,922.09</u>

SANTA ANA FINANCING AUTHORITY
WATER REVENUE BONDS, SERIES 2004

SCHEDULE OF ANNUAL DEBT SERVICE

This debt service schedule pertains to Water Refunding Revenue Bonds Series 2004 authorized and issued by the Santa Ana Financing Authority (SAFA) in 2004 for \$20,110,000. This activity accounts for all monies needed to meet the debt service requirements each fiscal year, with interest payments due semi-annually on September 1 and March 1. Final payment on this bonded debt is scheduled in FY 2025.

		ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
61-571	Bond Interest	761,575	749,138	728,650
61-571	Amortization Bond Discount & Issuance Costs	0	33,600	0
	TOTAL	<u>761,575</u>	<u>782,738</u>	<u>728,650</u>

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 62			
Water Utility Loan Repayment		Activity 572			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6781	Loan Repayment	88,382	63,207	199,870	199,870
	SUBTOTAL DEBT SERVICE	----- 88,382	----- 63,207	----- 199,870	----- 199,870
	TOTAL	=====	=====	=====	=====
<p>The City of Santa Ana entered into an agreement with the Orange County Water District for a low interest loan to construct three (3) new conjunctive use water production wells. These wells were completed in FY 96-97 and the tenth loan payment of \$199,870 is due during FY 08-09. The loan term is for 20 years.</p>					

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 64			
Water Inter Fund Transfers		Activity 013			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6800	Transfer to Fund 66 Acquisition & Const.	2,796,430	3,332,860	4,192,840	5,345,370
	SUBTOTAL INTER FUND TRANSFERS	----- 2,796,430	----- 3,332,860	----- 4,192,840	----- 5,345,370
	TOTAL	----- 2,796,430	----- 3,332,860	----- 4,192,840	----- 5,345,370
<p>The purpose of this program is to place the Water Utility on a cost-basis directly comparable, including tax charges and profits, to privately-owned systems. Funds are then applied to water production, maintenance, and servicing accounts, and the remainder is transferred to utility capital accounts for acquisition and construction.</p>					

ENTERPRISE FUNDS

WATER ENTERPRISE - PWA
Water Production & Supply

PROGRAM
64-574

Statement of Purpose

To provide all residents with a reliably produced, stored, and treated drinking water supply that is pure and safe to drink.

This program supplies water from local water wells and from the Metropolitan Water District of Southern California (MWDSC). This achieves the most cost-effective source of water by maintaining a ratio of 69% well water and 31% imported water. The program involves the operation and maintenance of 20 wells, 27 pumps, 8 reservoirs, 7 imported water connections, control facilities, and a Supervisory Control and Data Acquisition (SCADA) system necessary to accomplish these goals.

Accomplishments in FY 06-07 & 07-08

- * Operated and maintained water production and supply facilities in accordance with industry standards.
- * Optimized the production ratio between groundwater and imported water from MWDSC.
- * Completed booster pump rehabilitations for two pumps.
- * Completed equipment and casing rehabilitation for one well facility for enhanced efficiency.
- * Started SCADA System Phase II change from telephone to radio communication.
- * Participated in well in-lieu groundwater storage program in cooperation with the Orange County Water District.
- * Constructed Garthe Reservoir Booster Station variable frequency drive upgrade project.
- * Pumped groundwater at 82% of City supply in cooperation with OCWD and MWD programs.
- * Completed Variable Frequency Drive installations at Well Nos. 28 and 38.

Action Plan for FY 2008-09

- * Continue to balance groundwater production and import water purchases.
- * Perform additional booster pump rehabilitations.
- * Install on-line chlorine analyzers at seven pump stations.
- * Complete SCADA System change from telephone to radio communication and continue RTU upgrades.
- * Install Variable Frequency Drives at East Station.
- * Rehabilitate Well No. 24.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of gallons produced per day from wells (in millions)	25.4	28.4	31.9	27.7
# of gallons imported per day (in millions)	14.3	12.8	7	12.5
# of water system stations monitored (RTU) per year	37	37	39	39
Effectiveness				
# of in-service reservoir inspections performed per year	8	8	8	8
# of customer water service interruptions due to water production equipment outages	0	0	0	0
% of adherence to the Orange County Basin Equity Plan to provide the maximum water supply from local sources	100	100	100	100

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 64			
Water Production & Supply		Activity 574			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	1,117,889	188,358	744,760	803,055
6131	Salaries & Wages-Temporary	14,938	21,170	29,005	32,400
6141	Salaries & Wages-Overtime	38,550	41,946	40,000	40,000
6151	Retirement Plan	49,289	53,618	60,710	67,475
6161	Medicare Insurance	7,410	7,739	8,265	8,970
6171	Employees Insurance	90,611	96,564	100,770	186,450
6172	Retiree Insurance	4,694	5,856	7,315	11,045
6181	Compensation Insurance	60,754	66,438	85,845	81,160
6191	Other Personnel Services	0	301	1,000	0
	SUBTOTAL PERSONNEL	1,384,135	481,989	1,077,670	1,230,555
6201	Utilities	1,389,530	1,819,352	2,682,010	2,443,300
6211	Communications	53,991	48,338	45,000	30,000
6221	Training & Transportation	6,098	5,521	7,500	7,500
6241	Janitorial & Housekeeping	0	0	0	0
6251	Other Agency Services	33,005	45,646	52,000	88,430
6261	M & R Buildings & Grounds	13,213	20,723	30,000	30,000
6271	M & R Improvements	0	3	5,000	5,000
6281	M&R Machinery & Equipment	2,402	0	10,000	10,000
6291	Other Contractual Services	4,415,548	6,405,580	8,799,570	8,741,200
	SUBTOTAL CONTRACTUAL	5,913,787	8,345,163	11,631,080	11,355,430
6391	Operating Materials & Supplies	10,308,038	8,371,809	6,256,680	8,901,100
	SUBTOTAL COMMODITIES	10,308,038	8,371,809	6,256,680	8,901,100
6511	Equipment Rental, City	46,640	52,465	56,225	71,650
6521	Insurance (Risk Management)	607,190	681,125	721,995	721,995
6537	Information Systems Strategic Plan	517,480	517,480	517,480	517,480
6590	Indirect Costs	31,424	41,704	51,185	42,635
6591	Depreciation	14,012	1,998,995	0	0
	SUBTOTAL FIXED CHARGES	1,216,746	3,291,769	1,346,885	1,353,760
6641	Machinery & Equipment	103,150	0	130,000	60,000
6651	Books, Records, Videos	823	0	2,000	2,000
6661	Computer Software	4,553	0	4,000	0
	SUBTOTAL CAPITAL	108,526	0	136,000	62,000
6951	Depreciation	0	0	0	0
	TOTAL	18,931,232	20,490,729	20,448,315	22,902,845
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4125	Assistant Instrument Technician	1.00		1.00	
4130	Instrument Technician	1.00		1.00	
2129	Principal Civil Engineer	0.70		0.70	
6240	Senior Water Systems Operator	1.00		1.00	
4410	Water Resources Manager	0.50		0.50	
0920	Water Systems Operator II	2.90		2.90	
4530	Water Systems Operator III	2.90		2.90	
8000	Administrative Intern, P/T		1.00		1.00
9260	Senior Maintenance Worker, P/T		1.00		1.00
	TOTAL	10.00	2.00	10.00	2.00

ENTERPRISE FUNDS

WATER ENTERPRISE - PWA
Water Systems Maintenance

PROGRAM
64-575

Statement of Purpose

To operate and maintain water mains, hydrants, valves, and service laterals to ensure quality distribution of water to the community.

The Water Systems Maintenance Program provides for the operation and maintenance of the water distribution system that includes approximately 450 miles of water mains, 43,900 metered services, and 5,000 fire hydrants. Program activities include valve replacements, repair of faulty water lines, and replacement of old 2" and smaller water services.

Accomplishments in FY 06-07 & 07-08

- * Repaired 52 main breaks/leaks with minimum disruption to customers.
- * Exercised 9,639 fire hydrants and 3,957 gate valves.

Action Plan for FY 2008-09

- * Respond/repair main breaks/leaks within 8 hours as required.
- * Continue replacement of 2" and smaller water services.
- * Continue gate valve and fire hydrant maintenance programs.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of main breaks repaired	25	27	40	30
# of gate valves operated and checked	3,766	957	3,000	3,000
# of fire hydrants operated	5,428	4,639	5,000	5,000
# of fire hydrants painted	1,552	2,387	2,500	2,500
# of services repaired/replaced	295	309	250	250
# of fire hydrants repaired	97	153	200	200
# of gate valves repaired or replaced	98	64	50	50
Assist contractor/City forces with main shut-downs (in hours)	199	393	400	400
Efficiency				
% of service leaks repaired within 72 hours	100	100	100	100
% of main breaks repaired within 8 hours	100	100	100	100
% of fire hydrants repaired/placed in service within 72 hours	100	100	100	100

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 64			
Water Systems Maintenance		Activity 575			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	721,039	733,690	881,810	908,390
6141	Salaries & Wages-Overtime	70,891	69,513	80,000	80,000
6151	Retirement Plan	55,115	57,153	71,360	75,250
6161	Medicare Insurance	8,046	8,309	10,880	12,095
6171	Employees Insurance	135,296	130,250	156,625	144,580
6172	Retiree Insurance	4,768	5,861	8,685	12,540
6181	Compensation Insurance	99,104	102,027	119,105	122,825
	SUBTOTAL PERSONNEL	1,094,259	1,106,803	1,328,465	1,355,680
6211	Communications	2,758	3,841	4,500	4,500
6221	Training & Transportation	4,598	2,479	4,000	4,000
6251	Other Agency Services	529	646	5,000	5,000
6281	M&R Machinery & Equipment	686	0	2,000	1,020
6291	Other Contractual Services	116,589	365,269	612,500	699,500
	SUBTOTAL CONTRACTUAL	125,160	372,235	628,000	714,020
6371	Operating Materials & Supplies Improv.	0	163	0	0
6391	Operating Materials & Supplies	335,542	328,736	404,000	554,000
	SUBTOTAL COMMODITIES	335,542	328,899	404,000	554,000
6511	Equipment Rental, City	408,130	408,330	412,605	397,635
6521	Insurance (Risk Management)	303,115	358,810	380,340	380,340
6537	Information Services Strategic Plan	129,200	129,200	129,200	129,200
6572	City Yard Operations	97,990	167,540	174,240	183,475
6590	Indirect Costs	34,743	44,270	60,500	48,135
6591	Depreciation	4,211	0	0	0
	SUBTOTAL FIXED CHARGES	977,389	1,108,150	1,156,885	1,138,785
6641	Machinery & Equipment	49,237	7,170	40,000	90,000
	SUBTOTAL CAPITAL	49,237	7,170	40,000	90,000
	TOTAL	2,581,587	2,923,257	3,557,350	3,852,485
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4210	Equipment Operator-Water Maint.	4.00		0.00	
	Equipment Operator-Water Services	0.00		4.00	
1380	Senior Water Maintenance Supervisor	1.00		1.00	
4360	Street Maintenance Supervisor	0.50		0.50	
4520	Water Maintenance Crew Leader	1.25		0.00	
	Water Services Crew Leader	0.00		1.25	
4380	Water Maintenance Supervisor	1.25		0.00	
	Water Services Supervisor	0.00		1.25	
4570	Water Maintenance Worker II	8.00		0.00	
	Water Services Worker II	0.00		8.00	
	TOTAL	16.00		16.00	

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 64			
Miscellaneous Operating Expenses		Activity 576			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6191	Other Personnel Services	200,000	0	200,000	200,000
	SUBTOTAL PERSONNEL	200,000	0	200,000	200,000
6201	Utilities	687,383	1,032,506	888,000	1,019,650
	SUBTOTAL CONTRACTUAL	687,383	1,032,506	888,000	1,019,650
6534	Information Services Charges	286,945	286,945	398,425	298,425
6535	Customer Services (Water Utility)	1,466,605	1,591,475	1,663,090	1,986,505
6591-1	General Fund Overhead	5,774,250	6,007,180	7,457,180	7,457,180
	SUBTOTAL FIXED CHARGES	7,527,800	7,885,600	9,518,695	9,742,110
6661	Computer Software	0	0	350,000	650,000
	SUBTOTAL CAPITAL OUTLAY	0	0	350,000	650,000
	TOTAL	8,415,183	8,918,106	10,956,695	11,611,760

This activity includes charges to the Water Utility for customer service expenses in connection with the billing and collection of its accounts. These services include meter reading, information (computer) services, mailing of bills, receipts and deposits of payments, investigation of complaints, and serving incoming and outgoing water users. This activity also includes payments made by the Water Utility to the City for overhead costs.

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ENTERPRISE FUNDS

WATER ENTERPRISE - PWA		PROGRAM		
Water Asphalt Maintenance		64-577		
Statement of Purpose				
<p><i>To repair and maintain pavement above water mains and adjacent to water valves, water meters, and manholes.</i></p> <p>The Water Asphalt Maintenance Program provides for the repair of asphalt and PCC street pavement following the repair of water lines, and the adjustment of manhole frames and covers, water valve pots and covers, and meter boxes located in streets and sidewalks.</p>				
Accomplishments in FY 06-07 & 07-08				
<p>* All equipment and personnel have been transferred to other activities.</p>				
Action Plan for FY 2008-09				
<p>* All equipment and personnel have been transferred to other activities.</p>				
PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
Asphalt trench repair (sf)	31,900	0	0	0
Water valves/meter box adjustments (ea)	45	0	0	0
Manholes raised (ea)	30	0	0	0
PCC pavement repair (sf)	1,420	0	0	0
Efficiency				
% of 30 days on trench repair	100	0	0	0
% of 45 days on PCC repair	100	0	0	0
% of 30 days on water valve, meter box and manhole raising	100	0	0	0

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 64			
Water Asphalt Maintenance		Activity 577			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	77,176	0	0	0
6141	Salaries & Wages-Overtime	874	0	0	0
6151	Retirement Plan	5,834	0	0	0
6161	Medicare Insurance	0	0	0	0
6171	Employees Insurance	11,173	0	0	0
6172	Retiree Insurance	245	0	0	0
6181	Compensation Insurance	9,845	0	0	0
6191	Other Personnel Services	0	0	0	0
	SUBTOTAL PERSONNEL	----- 105,147	----- 0	----- 0	----- 0
6211	Communications	1,937	0	0	0
6221	Training & Transportation	35	0	0	0
6251	Other Agency Services	0	0	0	0
6281	M&R Machinery & Equipment	774	0	0	0
	SUBTOTAL CONTRACTUAL	----- 2,746	----- 0	----- 0	----- 0
6391	Operating Materials & Supplies	17,840	(24)	0	0
	SUBTOTAL COMMODITIES	----- 17,840	----- (24)	----- 0	----- 0
6511	Equipment Rental, City	51,165	0	0	0
6521	Insurance (Risk Management)	141,540	0	0	0
6572	City Yard Operations	63,105	0	0	0
6590	Indirect Costs	3,415	0	0	0
	SUBTOTAL FIXED CHARGES	----- 259,225	----- 0	----- 0	----- 0
6641	Machinery & Equipment	0	0	0	0
	SUBTOTAL CAPITAL	----- 0	----- 0	----- 0	----- 0
	TOTAL	=====	=====	=====	=====
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4240	Equipment Operator - Street	0.00		0.00	
4060	Maintenace Worker II	0.00		0.00	
1380	Senior Water Maintenance Supervisor	0.00		0.00	
4360	Street Maintenance Supervisor	0.00		0.00	
	TOTAL	----- 0.00		----- 0.00	
		=====		=====	

ENTERPRISE FUNDS

WATER ENTERPRISE - PWA
Water Quality & Measurement

PROGRAM
64-578

Statement of Purpose

To provide a safe and reliable water supply, accurate measurement of water meters in the water distribution system, protection of the water and sewer infrastructure, and water conservation and education programs.

The water quality monitoring program includes achieving 100% compliance with the regulations and monitoring schedules established by the Department of Health Services, ensuring a safe and reliable water supply. Customers are notified annually of the various elements found in their drinking water. The metering program includes the selection, installation, testing, and maintenance of all water meters. The Underground Service Alert aspect of the program provides location of the infrastructure within 48 hours of notification by the customer. The education program is provided through a contractual program for students within the City's public and private school systems. The program's target goal is to reach a minimum of 8,000 students on an annual basis. The water conservation program includes residential, commercial, and industrial water audits in response to customer inquiries. The cross-connection program provides protection of the public water supply by ensuring the installation, annual testing, and maintenance of all backflow prevention assemblies located within the City.

Accomplishments in FY 06-07 & 07-08

- * Continued coordination with the Finance and Management Services Agency to identify all "stuck" meters and to ensure minimal loss of revenue.
- * Continued replacing deteriorating meter boxes with lighter, more durable composite material boxes.
- * Began digital recording of backflow assemblies to coordinate with the cross-connection program files.
- * Purchased and distributed Watermiser water brooms to various agencies to promote water conservation
- * Continued to provide conservation materials to customers through delivery to locations or distributed at City sponsored events

Action Plan for FY 2008-09

- * Continue with retrofit of older, large meter test assemblies to new test spool assemblies.
- * Continue to enhance preventive maintenance scheduling with the assistance of the City's utility billing system to increase the number of 2" and smaller meters replaced to 2,735 per year.
- * Continue the meter chamber replacement program on the 3" and larger meters to ensure a sound revenue stream.
- * Provide residential, commercial, and industrial water audits improving each customer's water use efficiency.
- * Continue to provide water conservation materials and education for our customers.
- * Continue to digitally record all backflow assemblies located in the City.
- * Begin saving funds to expand the Automatic Meter Reading program in future years.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of water samples performed	9,273	8,627	9,500	9,500
# of water quality reports mailed	43,862	44,112	45,000	45,000
# of backflow tests performed	4,129	4,137	3,680	4,200
% of difference between production and sales	4.4	3.7	5	5
# of 1" and smaller meters replaced	1000	2097	2500	2575
# of 1-1/2" and 2" meters replaced	907	78	150	160
# of 3" and larger meters replaced	8	5	10	12
# of registers replaced	12	41	50	55
# of students educated	4,928	5,715	5,715	8,575
# of water audits performed	20	22	30	40
# of curb stops (valves) replaced	443	383	400	400
# of lids, covers, boxes replaced	775	1032	800	750
# of USA (Dig Alert) tickets completed	2,317	2,304	2,400	2,600
Efficiency				
% of water quality related calls responded to in less than 4 hours	100	100	100	100
% of meter related calls responded to in less than 4 hours	100	100	100	100
% of initial passing backflow tests completed per year	91.1	91.1	90.6	95

ENTERPRISE FUND

WATER ENTERPRISE - PWA					FUND	64
Water Quality & Measurement					Activity	578
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6111	Salaries & Wages-Regular	430,939	453,096	558,355	687,800	
6141	Salaries & Wages-Overtime	75,060	78,908	90,000	90,000	
6151	Retirement Plan	33,221	36,434	44,800	56,750	
6161	Medicare Insurance	2,258	2,653	3,385	4,755	
6171	Employees Insurance	68,608	71,194	69,475	101,475	
6172	Retirees Insurance	2,995	3,543	5,455	9,460	
6181	Compensation Insurance	48,070	46,644	70,405	53,145	
	SUBTOTAL PERSONNEL	661,151	692,472	841,875	1,003,385	
6211	Communications	5,815	6,477	7,000	6,000	
6221	Training & Transportation	2,248	3,674	3,000	4,000	
6251	Other Agency Services	14,332	42,306	79,200	23,500	
6281	M & R Machinery & Equipment	112	0	2,500	2,500	
6291	Other Contractual Services	77,885	68,986	153,460	4,590	
6291-1	Water Conservation Program Agreements	0	0	0	80,000	
	SUBTOTAL CONTRACTUAL	100,392	121,442	245,160	120,590	
6331	Uniforms & Tools	0	89	0	0	
6391	Operating Materials & Supplies	161,618	213,053	334,500	356,500	
6391-1	Water Conservation Program Materials	0	0	0	20,000	
	SUBTOTAL COMMODITIES	161,618	213,142	334,500	376,500	
6511	Equipment Rental, City	44,240	47,460	53,160	49,155	
6521	Insurance (Risk Management)	49,290	89,750	95,135	95,135	
6537	Information Systems Strategic Plan	45,675	45,675	45,675	45,675	
6590	Indirect Costs	22,416	29,739	40,780	37,880	
	SUBTOTAL FIXED CHARGES	161,621	212,624	234,750	227,845	
6641	Machinery & Equipment	1,262	0	2,500	63,100	
6651	Books, Records, Video	1,210	1,251	2,000	2,000	
6661	Computer Software	0	97	0	12,600	
	SUBTOTAL CAPITAL	2,472	1,348	4,500	77,700	
	TOTAL	1,087,254	1,241,028	1,660,785	1,806,020	
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09		
		Full Time	Part Time	Full Time	Part Time	
2129	Principal Civil Engineer	0.30		0.30		
6130	Utility Inspector	1.00		0.00		
	Water Services Utility Inspector	0.00		1.00		
0030	Water Meter Repairer II	4.00		0.00		
	Water Services Meter Repairer II	0.00		4.00		
1300	Water Quality Coordinator	1.00		0.00		
	Water Services Quality Coordinator	0.00		1.00		
2220	Water Quality Inspector	1.00		0.00		
	Water Services Quality Inspector	0.00		1.00		
1680	Water Quality Supervisor	1.00		0.00		
	Water Services Quality Supervisor	0.00		1.00		
	TOTAL	8.30		8.30		

ENTERPRISE FUNDS

WATER ENTERPRISE - PWA Water Administration & Engineering	PROGRAM 64-579																																																		
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ENTERPRISE FUND

WATER ENTERPRISE - PWA					FUND	64
Water Administration & Engineering					Activity	579
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6111	Salaries & Wages-Regular	428,466	426,261	551,380	644,635	
6131	Salaries & Wages-Temporary	26,334	24,214	62,350	64,405	
6141	Salaries & Wages-Overtime	1,894	46	1,000	1,000	
6151	Retirement Plan	33,456	34,489	45,825	55,790	
6161	Medicare Insurance	4,997	5,411	7,710	7,385	
6171	Employees Insurance	42,410	45,802	51,925	68,205	
6172	Retiree Insurance	3,238	3,408	5,445	8,895	
6181	Compensation Insurance	7,648	7,160	17,955	10,370	
	SUBTOTAL PERSONNEL	548,443	546,790	743,590	860,685	
6211	Communications	8,326	9,267	9,000	9,000	
6221	Training & Transportation	2,628	1,360	1,500	8,000	
6251	Other Agency Services	9,749	9,795	15,000	15,000	
6281	M & R Machinery & Equipment	93	155	605	95	
6291	Other Contractual Services	36,537	2,658	250,000	625,000	
	SUBTOTAL CONTRACTUAL	57,333	23,236	276,105	657,095	
6311	Office Supplies	0	39	0	0	
6391	Operating Materials & Supplies	13,120	15,242	16,225	18,640	
	SUBTOTAL COMMODITIES	13,120	15,282	16,225	18,640	
6511	Equipment Rental, City	17,670	18,680	28,440	30,095	
6521	Insurance (Risk Management)	89,780	132,670	140,630	140,630	
6537	Information Systems Strategic Plan	71,780	81,780	81,780	81,780	
6590	Indirect Costs	20,222	25,135	38,665	34,580	
6591	Depreciation	1,763	0	0	0	
6595	Public Works Administrative Charge	1,640,375	1,741,195	1,944,875	2,312,995	
	SUBTOTAL FIXED CHARGES	1,841,590	1,999,460	2,234,390	2,600,080	
6641	Machinery & Equipment	902	0	42,500	23,000	
6651	Books, Records, Videos	0	0	1,000	1,000	
6661	Computer Software	0	2,379	15,000	35,000	
	SUBTOTAL CAPITAL	902	2,379	58,500	59,000	
	TOTAL	2,461,388	2,587,147	3,328,810	4,195,500	

Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
2100	Assistant Engineer II	2.50		2.50	
2129	Principal Civil Engineer	0.50		0.50	
2131	Senior Civil Engineer	1.50		1.50	
4410	Water Resources Manager	0.50		0.50	
9130	Engineering Intern , P/T		4.00		4.00
	TOTAL	5.00	4.00	5.00	4.00

ENTERPRISE FUNDS

WATER ENTERPRISE - PWA		PROGRAM		
Water Construction		66-578		
Statement of Purpose				
<p><i>To replace deteriorated or undersized water lines to minimize disruption of water flow, increase water distribution to meet the demands of the community, and provide fire protection.</i></p> <p>Water Construction provides for additions and replacements to the underground water distribution system, which includes construction of new water mains, water service laterals, hydrants, and valves.</p>				
Accomplishments in FY 06-07 & 07-08				
<p>* All expenditures and personnel were transferred to 64-575 Water System Maintenance.</p>				
Action Plan for FY 2008-09				
PERFORMANCE MEASURES	Actual FY 05-06	Actual FY 06-07	Estimated FY 07-08	Objective FY 08-09
Service Level Water mains installed (lineal feet)	6,000	0	0	0
Efficiency Water mains installed per authorized position (lineal feet)	600	0	0	0

ENTERPRISE FUND

WATER ENTERPRISE - PWA		FUND 66			
Water Construction		Activity 578			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	77	0	0	0
6131	Salaries Temp	2	0	0	0
6141	Salaries & Wages-Overtime	0	0	0	0
6151	Retirement Plan	0	0	0	0
6161	Medicare Insurance	0	0	0	0
6171	Employees Insurance	0	0	0	0
6172	Retiree Insurance	0	0	0	0
6181	Compensation Insurance	0	0	0	0
6191	Other Personnel Services	0	0	0	0
	SUBTOTAL PERSONNEL	79	0	0	0
6211	Communications	1,058	1,022	0	0
6221	Training & Transportation	92	-92	0	0
6251	Other Agency Services	0	0	0	0
6281	M & R Machinery & Equipment	0	0	0	0
6291	Other Contractual Services	0	0	0	0
	SUBTOTAL CONTRACTUAL	1,150	930	0	0
6311	Office Supplies	429	511	0	0
6391	Operating Materials & Supplies	667	188	0	0
	SUBTOTAL COMMODITIES	1,097	699	0	0
6511	Equipment Rental, City	0	0	0	0
6521	Insurance (Risk Management)	0	0	0	0
6537	Information Systems Strategic Plan	0	0	0	0
6590	Indirect Costs	4	0	0	0
6591	Depreciation	134,322	0	0	0
	SUBTOTAL FIXED CHARGES	134,326	0	0	0
6633	Water Mains & Appurtenances	0	0	0	0
6635	Water Capital Projects	2,526	0	0	0
	SUBTOTAL CAPITAL	2,526	0	0	0
	TOTAL	139,177	1,629	0	0

Note: ALL expenditures are recorded as fixed assets in accordance with Generally Accepted Accounting Practices.

ENTERPRISE FUND

WATER ENTERPRISE - PWA					FUND	66
Water Capital Construction					Activity	579
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6591	Depreciation	1,847,058	0	0	0	
	SUBTOTAL FIXED CHARGES	1,847,058	0	0	0	
6631	Imp Other Than Bldg	325,378	1,023,319	0	0	
6635	Water Capital Proj	547,200	1,135,454	4,192,840	5,345,370	
	SUBTOTAL CAPITAL	872,578	2,158,773	4,192,840	5,345,370	
	TOTAL	<u>2,719,636</u>	<u>2,158,773</u>	<u>4,192,840</u>	<u>5,345,370</u>	

**ENTERPRISE FUNDS
RESOURCE SUMMARY**

The Depot - CDA

ACTIVITIES		ACTUAL	ACTUAL	PROJECTED	APPROVED
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
REVENUES					
5482	Rental - Crucero USA	40,700	7,400	0	0
5486	Rental - Tres Estrellas De Oro	45,000	41,500	42,000	45,000
5487	Rental - Transportes Inter-California	41,382	45,996	46,650	85,355
5488	Rental - Casa Santa Fe	35,000	35,525	42,000	42,000
5492	Rental - Amtrak	31,200	31,512	31,200	31,825
5493	Rental - Lee Gift Shop	5,117	6,901	6,900	7,000
5494	Rental - Greyhound	23,200	55,500	66,600	67,770
5495	Rental - Express Café	17,820	18,810	19,000	19,300
5496	Rental - Conference Room	7,610	180	0	0
	SUBTOTAL RENTAL INCOME	247,030	243,325	254,350	298,250
5501	CAM COSTS	126,233	122,006	128,000	102,130
5504	SA W.O.R.K. Center Use Fee	102,694	112,247	142,150	149,260
5505	Rental - County of Orange	87,560	87,685	87,685	88,800
5506	Rental - EDD/State of CA	60,666	76,827	84,360	86,880
	SUBTOTAL RENTAL GOV. ENTITIES	377,153	398,765	442,195	427,070
5611	Concession - Phone Cards	162	88	370	700
5614	Concession - Taxi Stand	54,504	66,132	66,130	69,660
5615	Concession - Telephones	11,080	10,414	12,000	12,000
5617	Concession - Vending Machines	2,750	1,675	0	3,500
	SUBTOTAL CONCESSIONS	68,496	78,309	78,500	85,860
5621	Expense Reimbursement	8,080	0	0	0
5630	Misc. Income	3,950	4,000	4,800	5,000
5804	Lease Income from Fund 11	0	0	132,075	227,450
5812	Earnings on Investments	3,950	6,877	8,000	4,000
5990	Transfer from General Fund	200,000	0	0	0
	SUBTOTAL	215,980	10,877	144,875	236,450
	TOTAL	908,660	731,275	919,920	1,047,630
EXPENDITURES					
067-615	Depot Operations	1,341,789	1,302,952	919,920	1,047,630
	TOTAL	1,341,789	1,302,952	919,920	1,047,630
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
7360	Senior Office Specialist	0.00		0.20	
	TOTAL	0.00		0.20	

ENTERPRISE FUNDS

THE DEPOT - CDA	PROGRAM			
Depot Operations	67-615/616			
Statement of Purpose				
<p><i>To provide Central Orange County with a safe and secure quality facility for rail, bus, and taxi services for commuter and long distance travelers.</i></p> <p>This program provides and coordinates timely, responsive services to maintain leases with corporate retail and public organizations within the facility.</p>				
Accomplishments in FY 06-07 & FY 07-08				
<ul style="list-style-type: none"> * Maintained a quality facility to attract and retain business, commuters and the public. * Furnished and upgraded 4th & 5th floor conference rooms. * Installed new chiller. * Installed decorative lighting in courtyard. * Installed ambient music. * Implemented Preventative Maintenance schedules to additional Depot systems. 				
Action Plan for FY 2008-09				
<ul style="list-style-type: none"> * Ensure a quality facility to attract and retain business, commuters and the public. * Facilitate repainting of Depot exterior. * Replace spindles, bases, caps and cornices to exterior recast. * Add ADA approved components to various areas of the Depot. 				
PERFORMANCE MEASURES	Actual FY 05-06	Actual FY 06-07	Estimated FY 07-08	Objective FY 08-09
Service Level				
# of train passengers	860,000	860,000	885,800	903,860
# of intercity bus passengers	125,000	125,000	128,750	126,700
# of local bus passengers	200,000	200,000	224,000	202,000
# of international passengers	75,000	100,000	103,500	101,270
Efficiency				
Annual cost for facility and landscape maintenance	\$516,663	\$529,430	\$597,100	\$689,000
Annual cost for security services	\$202,405	\$246,000	\$246,000	\$251,000
Effectiveness				
Annual lease revenue	\$497,949	\$504,200	\$568,545	\$528,000
Annual concession revenue	\$68,658	\$81,340	\$78,500	\$90,200
Annual CAM revenue	\$126,233	\$151,000	\$128,000	\$130,000

ENTERPRISE FUNDS

THE DEPOT - CDA					FUND	67
Depot Operations					Activity	615
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09	
6111	Salaries & Wages-Regular	53191.44	0	0	9,485	
6141	Salaries & Wages Overtime	581.01	0	0	0	
6151	Retirement Plan	3879.68	0	0	795	
6161	Medicare Insurance	716.24	0	0	140	
6171	Employees Insurance	4995.56	0	0	2,925	
6172	Retiree Health Insurance	339.95	0	0	135	
6181	Compensation Insurance	484.09	0	0	100	
6191	Other Personnel Services	11930.00	(2,270)	13,150	13,850	
	SUBTOTAL PERSONNEL	76117.97	(2,270)	13,150	27,430	
6201	Utilities	182,980	220,148	229,600	231,400	
6211	Communications	4,760	4,721	4,620	4,750	
6214	Cell Phone Charges	0	1,437	0	1,200	
6231	Advertising	0	1,839	20,000	2,000	
6241	Janitorial Services	99,599	128,948	164,000	188,000	
6251	Other Agency Services	0	68	0	0	
6261	M&R Buildings & Grounds	193,864	179,536	168,700	192,525	
6281	M&R Machinery & Equipment	82	0	0	0	
6291	Other Contractual Services	202,405	242,568	249,000	266,000	
	SUBTOTAL CONTRACTUAL	683,688	779,265	835,920	885,875	
6391	Operating Materials & Supplies	40,220	62,738	34,800	61,000	
	SUBTOTAL COMMODITIES	40,220	62,738	34,800	61,000	
6511	Equipment Rental	3,625	3,875	3,875	7,580	
6521	Insurance (Risk Management)	1,870	1,980	2,095	2,100	
6537	IS Strategic Plan	5,000	10,080	10,080	10,080	
6590	Indirect Costs	7,508	122	0	1,565	
6591	Depreciation	523,758	425,027	0	0	
	SUBTOTAL FIXED CHARGES	541,761	441,084	16,050	21,325	
6631	Improvements Other Than Building	0	0	0	30,000	
6641	Machinery & Equipment	0	22,136	20,000	22,000	
	SUBTOTAL CAPITAL	0	22,136	20,000	52,000	
	TOTAL	1,341,788	1,302,952	919,920	1,047,630	
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09		
		Full Time		Full Time		
7360	Senior Office Specialist	0.00		0.20		
	TOTAL	0.00		0.20		

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**ENTERPRISE FUND
RESOURCE SUMMARY**

SANITATION ENTERPRISE

ACTIVITIES		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES					
5360	State Tree Planting Grant	30,621	0	0	0
5415	Weed Control Charges	104,670	81,832	0	0
5416	Weed Control Charges	0	820	75,000	75,000
5576	Sanitation Charge	7,796,291	7,799,064	7,800,000	7,800,000
5627	Graffiti Restitution-Courts	16,620	39,725	20,000	50,000
5628	Graffiti Restitution-City	0	100	0	0
5799	Earnings on Investment	30,612	61,441	20,000	60,000
5812	Miscellaneous Recoveries	0	100	0	0
	TOTAL REVENUES	<u>7,978,814</u>	<u>7,983,081</u>	<u>7,915,000</u>	<u>7,985,000</u>
EXPENDITURES					
68-632	Environmental Sanitation	2,609,318	2,590,174	933,690	395,935
68-633	Roadway Cleaning	3,534,351	2,691,314	3,092,265	3,545,320
68-634	Graffiti Abatement	0	20	1,739,965	2,521,505
68-637	Street Trees	2,068,682	1,970,562	2,616,695	2,843,760
	TOTAL EXPENDITURES	<u>8,212,351</u>	<u>7,252,071</u>	<u>8,382,615</u>	<u>9,306,520</u>
OPERATING EXPENSE		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100	Personnel	3,999,873	3,522,040	4,148,615	4,854,990
6200	Contractual	1,253,554	1,178,337	1,519,890	1,506,400
6300	Commodities	171,017	212,423	140,225	185,780
6500	Fixed Charges	2,781,120	2,339,270	2,338,185	2,356,135
6600	Capital	6,787	0	168,000	42,400
	TOTAL	<u>8,212,351</u>	<u>7,252,071</u>	<u>8,314,915</u>	<u>8,945,705</u>
6911	Reserve Appropriation	0	0	67,700	360,815
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
0440	Equipment Operator	3.00		3.00	
4250	Equipment Operator - Motor Sweeper	4.00		4.00	
4240	Equipment Operator - Street	1.00		3.00	
4060	Maintenance Worker II	17.00		17.00	
3900	Parking Control Officer	4.00		6.00	
6140	Projects Manager	2.00		2.00	
4040	Public Works Crew Leader	3.00		3.00	
4430	Public Works Maintenance Manager	1.00		1.00	
2210	Sanitation Inspector II	0.75		0.75	
4360	Street Maintenance Supervisor	1.75		1.75	
4330	Tree Maintenance Supervisor	1.00		1.00	
4170	Tree Trimmer	3.00		3.00	
9060	Clerical Aide, P/T		1.00		1.00
8100	Senior Administrative Intern		1.00		0.00
9070	Senior Clerical Aide, P/T				3.00
9240	Senior Maintenance Aide I, P/T		4.00		5.00
9400	Senior Program Leader, P/T		4.00		4.00
	TOTAL	<u>41.50</u>	<u>10.00</u>	<u>45.50</u>	<u>13.00</u>

ENTERPRISE FUND

SANITATION ENTERPRISE - PWA
Environmental Sanitation

PROGRAM
68-632

Statement of Purpose

To ensure that all properties in the City are in compliance with the Weed and Rubbish Code; that all City rights-of-way are unobstructed and free of illegal advertising; that all food service facilities are in compliance with FOG and NPDES ordinances; and to provide oversight of the City's waste collection and weed abatement contractors.

Accomplishments in FY 06-07 & 07-08

- * Renewed current contract for weed and debris removal.
- * Renewed current contract for fencing City properties.
- * Implemented the FOG and NPDES inspection programs.
- * Reviewed and finalized procedures for environmental citation hearings.
- * Trained 42 PWA employees, each over a 3-day period, for the position of Sanitation Inspector.

Action Plan for FY 08-09

- * Renew contracts for weed and debris removal.
- * Renew contracts for fencing City properties and shopping cart retrieval services.
- * Continue coordination with neighborhood associations to develop programs that reduce the need to abate properties.
- * Fill the vacant Sanitation Inspector position and redistribute workload to improve efficiency.
- * Develop procedures and training to ensure compliance with Santa Ana Municipal Code including FOG and NPDES programs.
- * Audit the illegal sign removal process to ensure that current procedures are cost effective.
- * Streamline Sanitation Fee list by removing single-family residences and target businesses, new and redeveloped properties, and collect the appropriate fees.
- * Integrate FOG and NPDES inspections for improved oversight and efficiency.
- * Review and improve process of removing discarded items from City parkways and rights-of-way.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
Number of parcel abatement postings	1,450	640	860	900
Number of abatement incidents				
Cleaned by property owner	1,390	530	820	850
Cleaned by City contractor	80	60	90	50
City-owned vacant lots cleaned by contractors	105	105	150	200
Number of locations for removal of illegally dumped items from alleys, parkways, and public rights-of-way by Waste Management.	2,000	1,700	2,000	2,000
Number of illegal signs removed from public right-of-way	272	2,855	2,760	3,000
FOG and NPDES inspections	-----	-----	490	550

ENTERPRISE FUND

SANITATION ENTERPRISE
Environmental Sanitation

FUND 68
Activity 632

Object Code	LINE ITEM RESOURCES	ACTUAL	ACTUAL	PROJECTED	APPROVED
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
6111	Salaries & Wages-Regular	814,686	851,751	274,395	131,965
6131	Salaries & Wages-Temporary	63,944	63,108	0	0
6141	Salaries & Wages-Overtime	15,868	28,493	3,000	3,000
6151	Retirement Plan	65,514	71,156	22,165	10,800
6161	Medicare Insurance	8,425	8,673	2,670	545
6171	Employees Insurance	155,398	155,367	29,595	19,920
6172	Retirees Insurance	6,146	6,455	2,700	1,800
6181	Compensation Insurance	95,568	101,355	15,755	5,040
6191	Other Personnel Services	231,500	234,500	0	0
	SUBTOTAL PERSONNEL	1,457,050	1,520,858	350,280	173,070
6211	Communications	8,941	9,963	3,000	6,500
6221	Training & Transportation	758	496	500	500
6251	Other Agency Services	211	166	500	500
6281	M&R Machinery & Equipment	453	0	1,020	1,000
6291	Other Contractual Services	321,795	300,196	202,950	197,000
	SUBTOTAL CONTRACTUAL	332,158	310,821	207,970	205,500
6311	Office Supplies	333	353	0	0
6391	Operating Materials & Supplies	118,232	146,841	4,225	2,640
	SUBTOTAL COMMODITIES	118,565	147,194	4,225	2,640
6511	Equipment Rental, City	255,450	281,445	27,440	8,150
6521	Insurance (Risk Management)	131,810	139,720	148,105	0
6534	Information Service Charge	13,960	13,960	14,520	0
6535	Treasury Service Charge	63,880	64,690	67,600	0
6537	Information Services Strategic Plan	57,600	57,600	57,600	0
6590	Indirect Costs	40,205	53,887	17,450	6,575
6595	Public Works Admin. Charge	138,640	0	0	0
	SUBTOTAL FIXED CHARGES	701,545	611,302	332,715	14,725
6641	Machinery & Equipment	0	0	38,500	0
	SUBTOTAL CAPITAL	0	0	38,500	0
	TOTAL	2,609,318	2,590,174	933,690	395,935
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4240	Equipment Operator - Street	0.00		0.00	
3900	Parking Control Officer	0.00		0.00	
6140	Projects Manager	1.50		0.50	
4430	Public Works Maintenance Manager	0.50		0.00	
2210	Sanitation Inspector II	0.75		0.75	
4360	Street Maintenance Supervisor	0.25		0.25	
	TOTAL	3.00	0.00	1.50	0.00

ENTERPRISE FUND

SANITATION ENTERPRISE - PWA		PROGRAM		
Roadway Cleaning		68-633		
Statement of Purpose				
<i>To provide quality street sweeping service to ensure the cleanliness and attractive appearance of the community.</i>				
Accomplishments in FY 06-07 & 07-08				
<ul style="list-style-type: none"> * Implemented a revised sidewalk cleaning program based around the new Sidewalk Sweeper machine. * Implemented a revised arterial, industrial and commercial street cleaning schedule based on the new 9/80 work schedule. * Developed a data system and started compiling information on the various types of debris collected. * Partnered with Fleet Maintenance and initiated a street sweeper parts list program, which identifies the most commonly used replacement parts to keep in stock, and thereby reducing vehicle down time. * Met with 6th & Garfield Street and Minnie & Pine Street area businesses to coordinate area cleanups. * Adjusted sweeping schedules so service levels remained the same after new working hours were implemented. * Fielded new motorized sweeper to enhance cleanup of arterial sidewalks. * Combined sidewalk and tree well cleaning to improve operational efficiency. 				
Action Plan for FY 08-09				
<ul style="list-style-type: none"> * Research and develop an action plan to replace employees retiring in 2009, using a cost-analysis of various options, or combinations thereof, such as contracting out arterial sweeping, promoting current employees, and/or hiring new ones. * Continue to coordinate arterial sidewalk operations with street sweeping schedule. * Continue to coordinate street sweeping operations with street tree maintenance and tree well cleaning work. * Install GPS navigation system on street sweepers to collect and analyze data to enhance operational effectiveness. * Update Emergency Callout Book, brief all standby employees on new policies and procedures, and implement new procedures for callouts requiring graffiti removal. * Continue to coordinate with the Water Maintenance Division for the cleanup of tree limbs and debris following wind storms. 				
PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
Arterial & residential streets (in curb miles)	73,400	73,400	73,400	73,400
Downtown streets (in curb miles)	4,100	4,100	4,100	4,100
Debris disposal (in cubic yards)	39,500	39,500	39,500	39,500
Frequency of Service				
Downtown area	Nightly	Nightly	Nightly	Nightly
Commercial-industrial area	Weekly	Weekly	Weekly	Weekly
Residential streets	Weekly	Weekly	Weekly	Weekly
Arterial streets	Twice a week	Twice a week	Twice a week	Twice a week
Median curbs	Bi-weekly	Bi-weekly	Bi-weekly	Bi-weekly
Arterial sidewalks	Weekly	Weekly	Weekly	Weekly

ENTERPRISE FUND

SANITATION ENTERPRISE		FUND 68			
Roadway Cleaning		Activity 633			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	1,036,256	874,074	1,054,725	1,348,180
6131	Salaries & Wages-Temporary	19,078	21,362	46,675	52,945
6141	Salaries & Wages-Overtime	17,589	16,172	18,000	20,000
6151	Retirement Plan	81,567	69,579	86,620	113,055
6161	Medicare Insurance	5,606	6,048	8,410	9,460
6171	Employees Insurance	174,328	155,160	161,010	234,100
6172	Retirees Insurance	5,955	6,481	10,345	18,510
6181	Compensation Insurance	106,292	88,962	112,250	136,105
6191	Other Personnel Services	350,000	123	100,000	100,000
	SUBTOTAL PERSONNEL	1,796,671	1,237,961	1,598,035	2,032,355
6211	Communications	8,028	8,675	9,500	7,500
6221	Training & Transportation	736	451	500	500
6251	Other Agency Services	175	60	1,000	500
6281	M&R Machinery & Equipment	23	0	1,020	520
6291	Other Contractual Services	81,477	78,384	75,950	78,620
	SUBTOTAL CONTRACTUAL	90,439	87,570	87,970	87,640
6311	Office Supplies	0	3	0	0
6331	Uniforms & Tools	15	0	0	0
6391	Operating Materials & Supplies	21,329	22,961	22,000	25,000
	SUBTOTAL COMMODITIES	21,344	22,964	22,000	25,000
6511	Equipment Rental, City	955,325	781,500	894,670	890,595
6521	Insurance (Risk Management)	157,820	167,295	177,335	177,335
6534	Information Services Charge	29,805	29,805	30,995	30,995
6536	Hearing Officer Charges	5,000	5,000	5,000	0
6537	Information Services Strategic Plan	135,330	135,330	135,330	135,330
6572	City Yard Rent	65,200	67,810	70,520	74,260
6590	Indirect Costs	47,708	50,916	70,410	69,210
6581	General Fund Overhead	0	100,000	0	0
6591	Depreciation	3,012	5,163		
6595	Public Works Admin. Charge	219,910	0	0	0
	SUBTOTAL FIXED CHARGES	1,619,110	1,342,819	1,384,260	1,377,725
6641	Machinery & Equipment	6,787	0	0	22,600
	SUBTOTAL CAPITAL	6,787	0	0	22,600
	TOTAL	3,534,351	2,691,314	3,092,265	3,545,320
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
0440	Equipment Operator	3.00		3.00	
4250	Equipment Operator - Motor Sweeper	3.00		3.00	
4240	Equipment Operator - Street	1.00		3.00	
4060	Maintenance Worker II	2.00		2.00	
3900	Parking Control Officer	4.00		6.00	
6140	Projects Manager	0.50		0.50	
4040	Public Works Crew Leader	1.00		1.00	
4430	Public Works Maintenance Manager	0.50		0.50	
4360	Street Maintenance Supervisor	1.00		1.00	
9240	Senior Maintenance Aide I, P/T		4.00		4.00
	TOTAL	16.00	4.00	20.00	4.00

ENTERPRISE FUND

SANITATION ENTERPRISE - PWA
Graffiti Abatement

PROGRAM
68-634

Statement of Purpose

To ensure that all properties in the City are kept free of graffiti.

Accomplishments in FY 06-07 & 07-08

- * Removed 8,831,500 square feet of graffiti using City maintenance personnel.
- * Implemented new Graffiti Tracker program to track and quantify data, and assist Police Department in apprehending taggers.
- * Developed public education literature and marketing materials for community distribution regarding the Graffiti Abatement Program.
- * Continued coordination of graffiti abatement efforts with the Parks Department, Community Preservation, and SAPD via the City's Graffiti Task Force.
- * Continued to coordinate with the contractor to improve response time for graffiti removal.
- * Partnered with County of Orange to assist in graffiti abatement along flood control channels.

Action Plan for FY 08-09

- * Continue Graffiti Tracker program to track and quantify data, and assist the police department in apprehending taggers.
- * Continue coordination of graffiti abatement efforts with Parks Department, Community Preservation, and SAPD via the City's Graffiti Task Force.
- * Develop a Standard Procedures Manual for the Graffiti Abatement Program.
- * Develop a route map to implement a Clean Street Task Force to attack special removal projects.
- * Implement a traffic signal pole summer clean-up program.
- * Ensure that all calls to the graffiti hotline are responded to within 24 hours.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
Graffiti removed (in square feet)				
By City crews	4,261,300	4,211,880	4,619,620	4,600,000
By Contractor	469,700	592,800	484,780	600,000
# of graffiti locations cleaned				
By City crews	35,100	36,650	65,000	100,000
By Contractor	8,900	13,230	17,500	40,000
Graffiti removal methods (in square feet)				
Total painted	4,526,580	4,612,160	4,884,600	4,950,000
Total water-blasted	204,420	192,540	219,800	250,000
# of Signs (graffiti removal)	9,340	13,200	11,800	12,000

ENTERPRISE FUND

SANITATION ENTERPRISE
Graffiti Abatement

FUND 68
Activity 634

Object Code	LINE ITEM RESOURCES	ACTUAL	ACTUAL	PROJECTED	APPROVED
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
6111	Salaries & Wages-Regular	0	0	539,765	740,620
6131	Salaries & Wages-Temporary	0	0	47,160	82,095
6141	Salaries & Wages-Overtime	0	0	15,000	15,000
6151	Retirement Plan	0	0	44,945	62,115
6161	Medicare Insurance	0	0	5,305	8,200
6171	Employees Insurance	0	0	94,850	127,505
6172	Retirees Insurance	0	0	5,270	10,155
6181	Compensation Insurance	0	0	77,145	83,385
6191	Other Personnel Services	0	0	385,000	395,000
	SUBTOTAL PERSONNEL	----- 0	----- 0	----- 1,214,440	----- 1,524,075
6211	Communications	0	0	8,000	8,000
6221	Training & Transportation	0	0	500	500
6251	Other Agency Services	0	0	500	500
6281	M&R Machinery & Equipment	0	0	2,000	2,020
6291	Other Contractual Services	0	20	167,000	354,620
	SUBTOTAL CONTRACTUAL	----- 0	----- 20	----- 178,000	----- 365,640
6391	Operating Materials & Supplies	0	0	79,000	105,640
	SUBTOTAL COMMODITIES	----- 0	----- 0	----- 79,000	----- 105,640
6511	Equipment Rental, City	0	0	165,665	185,400
6521	Insurance (Risk Management)	0	0	0	148,105
6534	Information Service Charge	0	0	0	14,520
6535	Treasury Service Charge	0	0	0	72,330
6537	Information Services Strategic Plan	0	0	0	57,600
6590	Indirect Costs	0	0	37,860	40,795
	SUBTOTAL FIXED CHARGES	----- 0	----- 0	----- 203,525	----- 518,750
6641	Machinery & Equipment	0	0	65,000	7,400
	SUBTOTAL CAPITAL	----- 0	----- 0	----- 65,000	----- 7,400
	TOTAL	----- 0 =====	----- 20 =====	----- 1,739,965 =====	----- 2,521,505 =====
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4060	Maintenance Worker II	9.00		9.00	
6140	Projects Manager	0.00		1.00	
4040	Public Works Crew Leader	1.00		1.00	
4430	Public Works Maintenance Manager	0.00		0.50	
4360	Street Maintenance Supervisor	0.50		0.50	
9060	Clerical Aide, P/T		1.00		1.00
9070	Senior Clerical Aide, P/T		0.00		2.00
9400	Senior Program Leader, P/T		4.00		4.00
	TOTAL	----- 10.50 =====	----- 5.00 =====	----- 12.00 =====	----- 7.00 =====

ENTERPRISE FUND

SANITATION ENTERPRISE - PWA
Street Trees

PROGRAM
68-637

Statement of Purpose

To maintain and upgrade the City's urban forest of 64,350 trees.

Accomplishments FY 06-07 & 07-08

- * Trimmed 15,900 trees in FY 06-07 and 15,859 trees in FY 07-08 with combined City and contractor crews.
- * Completed original 5-year planting plan of 6,940 trees.
- * Developed a plan to properly identify and inventory main arterial street trees that have no specific address number.
- * Developed a plan and updated flyers in English and Spanish to inform residents of the City's basic tree maintenance procedures, including planting, trimming, and spraying.
- * Planted over 110 parkway trees in the Santa Anita Neighborhood.
- * Modified scheduling process for attending neighborhood association meetings to educate more residents regarding the City's tree maintenance program, policies, and procedures.

Action Plan for FY 2008-09

- * Review the Roadway Cleaning GPS tracking system for its use during tree-watering operations.
- * Research the possibility of a windstorm database program to monitor potential tree hazards during and after windstorms.
- * Install Tree City USA signs at existing City entry points, and apply for a 2008 Tree City USA Growth Award.
- * Complete the secondary arterial tree address markings by June 2009.
- * Develop a plan to educate and inform residents of the City's basic tree maintenance procedures, including planting.
- * Continue planting replacement trees in wells if and when trees fail or are destroyed accidentally by vehicles.
- * Continue to research and provide beneficial trees for evaluation by ETAC for inclusion on the City's Designated Tree Species List.
- * Implement a street-by-street reforestation plan to identify and replace older, unhealthy trees, which may pose a potential hazard.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of trees trimmed	12,830	14,800	14,700	15,630
# of trees planted	500	580	500	250
# of trees removed	500	145	150	200
# of trees watered	76,000	76,000	76,000	76,000
# of trees sprayed	8,000	8,000	8,000	8,000
# of structural trims done on young trees*	3,500	3,500	3,500	4,500
# of ETAC requests	35	28	30	30
# of liability claims processed	16	32	35	10
*Trees with trunk diameter of 9 inches or less				

ENTERPRISE FUND

SANITATION ENTERPRISE		FUND 68			
Street Trees		Activity 637			
Object Code	LINE ITEM RESOURCES	ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6111	Salaries & Wages-Regular	523,538	518,444	676,575	740,075
6131	Salaries & Wages-Temporary	0	0	13,800	25,050
6141	Salaries & Wages-Overtime	5,677	11,864	10,000	20,000
6151	Retirement Plan	40,827	41,559	55,200	61,995
6161	Medicare Insurance	5,314	5,142	7,835	10,905
6171	Employees Insurance	96,330	110,473	124,265	155,885
6172	Retiree Insurance	3,603	4,539	6,645	10,175
6181	Compensation Insurance	70,863	71,201	91,540	101,405
	SUBTOTAL PERSONNEL	746,152	763,221	985,860	1,125,490
6211	Communications	11,013	25,665	15,000	18,000
6221	Training & Transportation	2,264	1,689	2,500	2,500
6251	Other Agency Services	525	1,060	1,500	1,500
6271	M & R Improvements	791,659	724,039	700,000	750,000
6281	M & R Machinery & Equipment	0	0	1,000	1,000
6291	Other Contractual Services	25,496	27,475	325,950	74,620
	SUBTOTAL CONTRACTUAL	830,957	779,927	1,045,950	847,620
6391	Operating Materials & Supplies	31,108	42,265	35,000	52,500
	SUBTOTAL COMMODITIES	31,108	42,265	35,000	52,500
6511	Equipment Rental, City	181,720	215,990	229,655	261,690
6521	Insurance (Risk Management)	51,955	55,070	58,375	58,375
6534	Information Services Charge	10,175	10,175	10,580	10,580
6537	Information Systems Strategic Plan	55,510	55,510	55,510	55,510
6572	City Yard Rent	18,040	18,760	19,510	20,545
6590	Indirect Costs	23,550	29,645	44,055	38,235
6595	Public Works Admin. Charge	119,515	0	0	0
	SUBTOTAL FIXED CHARGES	460,465	385,150	417,685	444,935
6641	Machinery & Equipment	0	0	64,500	12,400
	SUBTOTAL CAPITAL	0	0	64,500	12,400
	TOTAL OPERATING	2,068,682	1,970,562	2,548,995	2,482,945
6911	Reserve Appropriation	0	0	67,700	360,815
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4250	Equipment Operator - Motor Sweeper	1.00		1.00	
4060	Maintenance Worker II	6.00		6.00	
4040	Public Works Crew Leader	1.00		1.00	
4330	Tree Maintenance Supervisor	1.00		1.00	
4170	Tree Trimmer	3.00		3.00	
8100	Senior Administrative Intern, P/T		1.00		0.00
9070	Senior Clerical Aide, P/T		0.00		1.00
9240	Senior Maintenance Aide I, P/T		0.00		1.00
	TOTAL	12.00	1.00	12.00	2.00

**ENTERPRISE FUND
RESOURCE SUMMARY**

REFUSE COLLECTION

ACTIVITIES		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
REVENUES					
5112	Contract Program Surcharge	3,462,104	3,051,914	3,137,500	3,300,000
5113	Host Fee	17,687	0	0	0
5360	Used Oil Grant	10,040	9,190	90,000	90,000
5361	Dept. Of Conservation Grant	95,417	94,371	90,000	93,370
5362	HHW Grant	0	121,206	0	0
5598	Refuse Collection Charges	7,647,224	7,877,484	8,010,000	8,500,000
5799	Miscellaneous Recoveries	1,395,436	1,381,921	1,367,000	1,380,000
5799 -521	Debt. Services Recovery	1,244,354	1,422,810	2,300,800	0
5812	Earnings on Investment	18,230	0	0	0
5813	Investment Income - Trustee	93,052	105,752	189,000	0
	TOTAL REVENUES	13,983,544	14,064,648	15,184,300	13,363,370
EXPENDITURES					
69-521	Refuse Collection	13,315,896	12,977,952	15,184,300	13,762,610
	TOTAL EXPENDITURES	13,315,896	12,977,952	15,184,300	13,762,610
OPERATING EXPENSE		ACTUAL FY 05-06	ACTUAL FY 06-07	PROJECTED FY 07-08	APPROVED FY 08-09
6100	Personnel	458,134	168,638	383,485	494,545
6200	Contractual	6,216,602	6,539,481	6,298,175	6,676,415
6300	Commodities	1,790	2,774	3,000	15,000
6500	Fixed Charges	6,362,527	6,056,642	5,934,025	5,949,860
6700	Debt Service	235,354	179,300	129,800	0
	TOTAL	13,274,407	12,946,835	12,748,485	13,135,820
6781	Bond Payable (Principal Paid)	41,489	31,117	2,360,000	0
6911	Reserve Appropriation	0	0	75,815	626,790
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4060	Maintenance Worker II	1.00		1.00	
2210	Sanitation Inspector II	0.75		1.50	
4360	Street Maintenance Supervisor	0.25		0.50	
	TOTAL	2.00		3.00	

ENTERPRISE FUND

REFUSE COLLECTION ENTERPRISE - PWA
Refuse Collection

PROGRAM
69-521

Statement of Purpose

To operate a self-supporting City Enterprise which provides residents and businesses with efficient and cost-effective refuse collection and recycling.

This activity includes the administration of the City's refuse collection and recycling contract, field inspections of trash complaints, administration of state funded used oil and conservation program recycling grants, and compliance with the State of California Integrated Waste Management laws.

Accomplishments in FY 06-07 & 07-08

- * Complied with State-mandated 50% reduction of the City's waste disposed of in County landfills.
- * Collected 8,033 gallons of used motor oil and 2,470 used motor oil filters for FY 06-07 and an estimated 6,211 gallons of used oil and 2,137 used motor oil filters for FY 07-08.
- * Monitored used oil and filter collection grant programs.
- * Monitored litter abatement and recycling grant program.
- * Monitored HHW collection grant program and completed grant in March 2007.
- * Continued promoting composting program.
- * Monitored and expanded battery recycling program to include all 9 fire stations.
- * Applied for and received a recycling grant from the County of Orange for a universal waste collection program.
- * Planned and coordinated an HHW Collection event.

Action Plan for FY 2008-09

- * Develop public education material, including brochures and newsletters, to promote recycling.
- * Monitor residential and business recycling programs; improve programs as needed.
- * Develop sharps return program for disposal of needles.
- * Plan and hold an HHW collection event.
- * Implement a universal waste door-to-door collection program using County of Orange AB 939 grant funds.

PERFORMANCE MEASURES	Actual	Actual	Estimated	Objective
	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Service Level				
# of curbside customers	40,800	41,973	42,000	42,500
# of refuse cans collected weekly on arterials	860	860	860	860
# of multi-family/commercial and industrial customers	6,000	4,765	6,000	6,000
Efficiency				
	<u>CY 2005</u>	<u>CY 2006</u>	<u>CY 2007</u>	<u>CY2008</u>
Tons of trash generated*	993,304	1,011,707	1,025,000	1,030,000
Tons of trash disposed*	403,882	401,751	405,000	408,000
Tons of trash diverted*	589,422	609,956	620,000	622,000
Gallons of used motor oil recycled*	12,139	9,284	10,000	10,500
Used motor oil filters recycled*	3,864	2,460	2,500	3,000
% diverted*	59%	60%	60%	60%
* Calculated using calendar year				

REFUSE COLLECTION ENTERPRISE
Refuse Collection

FUND 69
Activity 521

Object Code	LINE ITEM RESOURCES	ACTUAL	ACTUAL	PROJECTED	APPROVED
		FY 05-06	FY 06-07	FY 07-08	FY 08-09
6111	Salaries & Wages-Regular	116,406	124,028	128,825	211,055
6141	Salaries & Wages-Overtime	518	611	2,000	2,000
6151	Retirement Plan	9,275	9,798	10,310	17,280
6161	Medicare Insurance	1,198	1,245	1,820	1,840
6171	Employees Insurance	20,052	21,528	22,065	39,330
6172	Retirees Insurance	781	963	1,255	2,880
6181	Compensation Insurance	9,904	10,464	17,210	20,160
6191	Other Personnel Services	300,000	0	200,000	200,000
	SUBTOTAL PERSONNEL	458,134	168,638	383,485	494,545
6221	Training & Transportation	15	0	600	600
6251	Other Agency Services	220	25	0	0
6291	Other Contractual Services	6,216,367	6,539,456	6,297,575	6,675,815
	SUBTOTAL CONTRACTUAL	6,216,602	6,539,481	6,298,175	6,676,415
6391	Operating Materials & Supplies	1,790	2,774	3,000	15,000
	SUBTOTAL COMMODITIES	1,790	2,774	3,000	15,000
6511	Equipment Rental, City	14,855	15,360	15,535	15,795
6521	Insurance (Risk Management)	362,340	384,080	407,125	407,125
6534	Information Service Charge	61,120	61,120	63,565	63,565
6535	Treasury Service Charge	46,820	47,415	49,550	53,020
6536	Contract Program Surcharge	3,022,365	2,522,365	2,872,365	2,872,365
6537	Information Systems Strategic Plan	305,895	305,895	305,895	305,895
6538	Program Savings Recovery	1,239,325	1,239,325	1,239,325	1,239,325
6581	General Fund Overhead	395,204	505,440	0	0
6590	Indirect Costs	5,238	6,772	8,230	10,375
6595	Public Works Admin. Charge	909,365	968,870	972,435	982,395
	SUBTOTAL FIXED CHARGES	6,362,527	6,056,642	5,934,025	5,949,860
6791	Bond Interest	235,354	179,300	129,800	0
	SUBTOTAL DEBT SERVICE	235,354	179,300	129,800	0
	TOTAL OPERATING	13,274,407	12,946,835	12,748,485	13,135,820
6781	Bond Payable (Principal Paid)	41,489	31,117	2,360,000	0
6911	Reserve Appropriation	0	0	75,815	626,790
Class Code	AUTHORIZED PERSONNEL	ADOPTED FY 07-08		APPROVED FY 08-09	
		Full Time	Part Time	Full Time	Part Time
4060	Maintenance Worker II	1.00		1.00	
2210	Sanitation Inspector II	0.75		1.50	
4360	Street Maintenance Supervisor	0.25		0.50	
	TOTAL	2.00		3.00	